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HEARING

SENATE RULES COMMITTEE

STATE OF CALIFORNIA



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1 SENATE RULES COMMITTEE

2 STATE OF CALIFORNIA

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8 HEARING

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12 STATE CAPITOL

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14 SACRAMENTO, CALIFORNIA

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18 WEDNESDAY, JUNE 9, 1993

19 2:05 P.M.

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25 Reported by:

26  
27 Evelyn J. Mizak  
28 Shorthand Reporter





APPEARANCESMEMBERS PRESENT

SENATOR DAVID ROBERTI, Chair  
SENATOR WILLIAM CRAVEN, Vice Chair  
SENATOR RUBEN AYALA  
SENATOR ROBERT BEVERLY  
SENATOR NICHOLAS PETRIS

STAFF PRESENT

CLIFF BERG, Executive Officer  
PAT WEBB, Committee Secretary  
RICK ROLLENS, Consultant on Bill Referrals  
NANCY MICHEL, Consultant on Governor's Appointments

ALSO PRESENT

ALBERT ARAMBURU, Director  
California Conservation Corps  
ROBERT A. WOLF, Member  
California Transportation Commission  
SENATOR ROBERT PRESLEY





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## P-R-O-C-E-E-D-I-N-G-S

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CHAIRMAN ROBERTI: Albert Aramburu, Director of the California Conservation Corps.

MR. ARAMBURU: Where would you like me?

CHAIRMAN ROBERTI: Sit down, why don't you. We'll ask you what we ask all the Governor's appointees: why you feel you're qualified to assume this position?

MR. ARAMBURU: Well first of all, Mr. Chairman, I think you have my biographical sketch before you, so I won't go into that.

But there are three main areas, I think, that qualify me for this position. Number one, I was in management for 20 years with the Bell system, including Pacific Telephone and Bell Laboratories. And in that capacity, I administered budgets, supervised personnel, set goals and objectives, and learned to work with the community. And it was in that capacity that I got involved in politics, going from starting a recycling depot, to parks and rec., running for town council, board of supervisors.

In 1981, I made quite a jump in my career going into politics full time at a substantial loss in salary that I think that you all can certainly appreciate. During my tenure on the board of supervisors, I served on the Bay Conservation and Development Commission. I had the longest tenure of 16 years on that, and also the Bay Area Air Quality Management District. I've assumed positions of leadership on those boards, and I say that not out of a sense of aggrandizement, but to illustrate my





1 commitment to public service.

2           The second qualification is entrepreneurship. I  
3 started a company in Gilroy, California in 1986. It was a  
4 packaging company. We had over 200 employees at one time. But  
5 then, I've divested myself of any stock and hold no office with  
6 the firm since it subcontracts with the state.

7           Also, I'd like to point out that entrepreneurship is  
8 something that the CCC is very much involved with these days.  
9 We're very proud to have reduced our dependence on the General  
10 Fund by \$10 million over eight years, going from \$36 to \$26  
11 million; from 70% to 53%. That trend is going to continue out  
12 of necessity. We've worked out good working relationships with  
13 the federal, state, local governments, and the private sector.  
14 And you're going to see more and more entrepreneurship.

15           Now, it's not just the quantity of work I'm  
16 interested in with the CCC. I'm also interested in the quality,  
17 and we're adopting some total quality management rules in terms  
18 of being able to assess our results, because if our sponsors are  
19 not happy with our work, then we're not going to be back.

20           And finally, the third area I'd like to briefly cover  
21 is my personal background and history, which suits me well, I  
22 think, for this assignment. I grew up in East Los Angeles  
23 speaking Spanish. My parents came from Mexico. And I just  
24 recently visited East L.A. It's as tough or tougher now than it  
25 was then.

26           I had the good fortune to have a strong family;  
27 worked with the CIO, a Catholic youth organization, in sports.  
28 I had teachers that cared. Went in the Army and found out that





1 there are leaders and followers, and I came back determined to  
2 be a leader. After driving for the General Staff in Germany for  
3 2½ years, I found there was quite a distinction between an  
4 enlisted man and an officer.

5 So, I have always had a remarkable grasp of the  
6 obvious, which I think has been one of the keys of my success.

7 [Laughter.]

8 MR. ARAMBURU: But you know, many of our Corps  
9 members don't have the same advantages, but the CCC does offer  
10 that.

11 It's tough work. I was out this morning at a -- what  
12 we used to call a dump, but now it's a solid waste management  
13 facility, where they're out there with these covers over their  
14 face because it really is quite smelly out there. But we do the  
15 tough jobs, and it's good for the Corps. And of course, we  
16 provide not only work ethic, but educational opportunities, drug  
17 counseling, and vocational counseling.

18 In the Corps, everybody works hard, and that also  
19 includes the staff.

20 So with that, I'd just like to summarize and say I'm  
21 very glad to be here as the Director of the CCC. I look forward  
22 to making a bigger and better organization.

23 I'll be glad to respond to questions.

24 CHAIRMAN ROBERTI: Thank you, Mr. Aramburu.

25 Senator Ayala.

26 SENATOR AYALA: Yes, Mr. Aramburu.

27 Being one of the authors of the bill that created the  
28 CCC, I think I knew pretty well what the role of the CCC was.





1           Can you give us your view of what the mission of the  
2 CCC is or should be?

3           MR. ARAMBURU: Yes, I'd like to thank you again for  
4 making it a permanent organization, Senator. I certainly  
5 appreciated that.

6           I'd just like to reiterate what's in the preamble to  
7 the legislation, that we're dedicated to developing youth and  
8 protecting the natural resources of the State of California.

9           I think the number one is probably the most important  
10 element for me, because that's our most important resource,  
11 young people.

12           Now, if one takes a look at the profile of our Corps  
13 members, they are not the ones destined necessarily to go on to  
14 college, not necessarily. There are some that will go to  
15 college, but many of these young people just want vocational  
16 skills, working for the Fire Service, Parks and Rec., for  
17 Integrated Waste Management. They just want a good job and help  
18 with their education.

19           Our job is to further that and to -- and frankly,  
20 there's a difference of opinion between national youth service  
21 concepts and the ones that we're espousing, because we have more  
22 of an orientation to, one, the work ethic. We have a one-year  
23 contract initially with a re-up provision. And secondly, we  
24 deal with the youngster who is, oh, on the lower side of the  
25 socioeconomic spectrum. So again, we are absolutely committed  
26 to helping develop our human young resource.

27           And the other is the preservation of the environment.  
28 Most of our work is done in settings where conservation is



1 involved, and as we like to say, it's our middle name. So, we  
2 just need to get even better at what we're doing. So generally,  
3 that's it, Senator.

4 SENATOR AYALA: You generally touched the mission of  
5 the CCC. You mentioned earlier entrepreneurship.

6 MR. ARAMBURU: Right.

7 SENATOR AYALA: That's a new one to me. I have no  
8 problem with it, but how does it fit into the program?

9 MR. ARAMBURU: Well, in the past we had as much as  
10 \$36 or \$37 million out of the General Fund, and we're down to  
11 about \$26 million. And the reason we've been able to continue  
12 to exist at roughly the same size -- we're down about 400 from  
13 our top population; we're down around 1700 Corps members --  
14 we've done this through going out and seeking contracts with  
15 Fish and Game to build fish ladders, to work with Integrated  
16 Waste Management at solid waste sites, to work with cities and  
17 counties in terms of landscaping. We have over 100 Corps  
18 members in South Central Los Angeles that are doing work out at  
19 Inglewood and South Central L.A. So, we're seeking contracts  
20 with other governmental agencies at every level, and we know we  
21 have to.

22 And as a matter of fact, this month in June, we will  
23 be paying our payroll just through those contract  
24 reimbursements. So, we have to collect on those. We're getting  
25 into the accounts receivable business to continue to succeed.

26 So, we're going out and seeking these contracts at  
27 every level of government, being able to provide them with a  
28 cost benefit arrangement.





1           SENATOR AYALA: Was the CCC involved in the coverage  
2 of the area that was destroyed by the riots here a couple years  
3 ago?

4           MR. ARAMBURU: Yes, Senator, they were in South  
5 Central L.A. and Watts. And in fact, that contingent continues  
6 to today. We do graffiti removal. We do restoration of the  
7 plant life that was destroyed and so forth. We actually are  
8 doing work sort of new to us, in going into schools and  
9 educating on recycling, and some of the advantages of being in  
10 the CCC, and further outreach to that community.

11           SENATOR AYALA: Is the Corps involved in the removal  
12 of graffiti, or anything like that, in our cities and counties?

13           MR. ARAMBURU: We absolutely do graffiti removal, and  
14 it's tough sometimes because we have to work out a working  
15 arrangement with the gangs sometimes to do it.

16           SENATOR AYALA: With the gangs?

17           MR. ARAMBURU: With the gangs.

18           SENATOR AYALA: You negotiate with the gangs?

19           MR. ARAMBURU: Well, you know, we say, "Hey, we're  
20 just here to help out. You know, I mean, we're not here to  
21 trash you guys."

22           And we take great care not to wear bandannas that are  
23 blue or red also in that area because those are the gang colors.  
24 So, it's not necessarily a case of negotiation, but we're just,  
25 let's say, careful about how we do things.

26           SENATOR AYALA: I remember reading an article where  
27 it said that most of the graffiti involved is not by gangs  
28 necessarily, but by kids who think it's cool to do something





1 like that and get away with it.

2 MR. ARAMBURU: Well, they're doing -- they're called  
3 "taggers" now that have their own style, and they put it up  
4 there. But again, we find that many people in, like, schools  
5 say, "Hey, look, go do some tagging somewhere else, 'cause we've  
6 got more paint than you do."

7 And that's one thing we find, that to remove  
8 graffiti, you have to just have a long-term view of it. Just  
9 keep painting over it. Don't let them get the jump on you.

10 SENATOR AYALA: Thank you.

11 CHAIRMAN ROBERTI: Any further questions? Senator  
12 Craven.

13 SENATOR CRAVEN: I want to ask you a question about  
14 an installation in Southern California, San Diego County. Do  
15 you still have something at Escondido?

16 MR. ARAMBURU: No, we don't, Senator, but we do hope  
17 to reopen that. We've been working with the Los Angeles City  
18 and County for the Jobs Training Partnership Act, JTPA money,  
19 and some of that is held up with the stimulus package; some of  
20 it will be coming through.

21 If we expand, which I hope to do in Southern  
22 California, we will be looking at it as one of the prime  
23 locations to reopen Escondido.

24 SENATOR CRAVEN: How long has that been gone?

25 MR. ARAMBURU: Several years now. I'm not exactly  
26 sure.

27 SENATOR CRAVEN: It always seemed to me to be a  
28 delightful spot. It was not -- it was far enough away from the



1 urban core to be somewhat rustic, and it was close enough to the  
2 mountainous area where a lot of work has been done to make the  
3 trip not too long. At least, that's the way I looked at it.

4 MR. ARAMBURU: Since our last conversation, I went to  
5 meet with the Deputy Administrator of the County of San Diego,  
6 who was very receptive to the idea.

7 There have been some proposals to put in correctional  
8 facilities there, but they have not met with community approval,  
9 and our facilities normally are very well accepted by the  
10 community.

11 SENATOR CRAVEN: Well, many years ago, when we --  
12 "we" being the County of San Diego -- had access to that  
13 property, I put a methadone place in there. I believe they had  
14 a lot of problems that, too. If you think they have trouble  
15 with prisoners, believe me, we had a previous experience with  
16 the people who were the addicts. But it proved to be no problem  
17 at all. The people were excited about it, as they quite  
18 frequently are without knowing too much about what the operation  
19 is.

20 One other thing that you mentioned, and it's just a  
21 matter of information, and that is that you met with the gang  
22 people, or what do you call the head of a gang, the gang leader?

23 MR. ARAMBURU: Yes.

24 SENATOR CRAVEN: Okay.

25 Basically, are your troopers going to go in there  
26 and, in effect, erase what we attribute to the gangs, the  
27 graffiti?

28 MR. ARAMBURU: We go erase it, period. We don't care





1 who put it there. We're -- if a school district or someone --

2 SENATOR CRAVEN: That's fine, I understand that, and  
3 that's why I want to ask the question.

4 Why do you bother to talk to those people?

5 MR. ARAMBURU: Well, let me put it this way. If  
6 there's a threat of violence, and it looks like it's going to be  
7 a point where it's going to escalate, then our managers are  
8 instructed to pull back and then we'll come back. It never has  
9 gotten to that point, and there've been some casual contacts,  
10 "Hey, what are you doing to my graffiti," et cetera. But so  
11 far, we have not had any problems.

12 But we have instructed our people, don't get into  
13 confrontations, you know. We'll just come back and do it at  
14 some other time. But fortunately, we haven't had to do that.

15 SENATOR CRAVEN: Well, I recognize the obvious, too,  
16 and that is that you know 100% more about it than I do, but I  
17 just wanted to get your idea on that.

18 One other thing which was engendered by viewing a  
19 film on the CCC just within the last few days. Did you see the  
20 film? I'm sure you show it to your members.

21 How many people check out after the original  
22 enlistment, if you will? Do you know what I'm referring to? In  
23 other words, they leave or they're told to leave, I guess, as  
24 the case may be. Percentage-wise.

25 MR. ARAMBURU: Percentage -- well, expressed another  
26 way, we've put about 50,000 Corps members in the 17 year history  
27 with the CCC. The average stay is about seven months. Some of  
28 it is a positive attrition because they get other jobs. Some of





1 it's negative because they can't cut it, or there's a problem.

2 SENATOR CRAVEN: Yes, that's really what I'm  
3 referring to.

4 MR. ARAMBURU: And we want to -- we want to expand  
5 that, and we've looked at our policies. We actually would like  
6 to make it more than a one-year term, because when we train  
7 young people for fire duty, which is very rigorous, it's 64  
8 hours plus other field time, the California Department of  
9 Forestry actually wants to hold on to them longer. So, for us  
10 to really get a pay back on our training, we're extending more  
11 and more Corps members for at least a second year.

12 SENATOR CRAVEN: Yes.

13 Well, in this film they talk about one of these  
14 fellows who was, I think, from East Los Angeles. He said he was  
15 a second timer, I think was the term used.

16 Does that mean that he left because he couldn't meet  
17 the requirements, then was given a second chance?

18 MR. ARAMBURU: That's exactly it, Senator.

19 Sometimes there's an attitude problem on the part of  
20 the young person. They realize what they had, and we let them  
21 come back for a second chance.

22 SENATOR CRAVEN: Yes. Well, this man was a very good  
23 example. He did a very fine job.

24 That's an excellent film. That should be shown to  
25 more people. I saw it on PBS here.

26 MR. ARAMBURU: We'll try to. Thank you.

27 CHAIRMAN ROBERTI: Any other questions?

28 Is there any opposition in the audience?



1 Do I hear a motion?

2 SENATOR CRAVEN: I would move.

3 CHAIRMAN ROBERTI: Senator Craven moves the  
4 confirmation of Albert Aramburu be recommended to the Floor.

5 Secretary will call the roll.

6 SECRETARY WEBB: Senator Ayala.

7 SENATOR AYALA: Aye.

8 SECRETARY WEBB: Ayala Aye. Senator Beverly.

9 SENATOR BEVERLY: Aye.

10 SECRETARY WEBB: Beverly Aye. Senator Petris.

11 SENATOR PETRIS: Aye.

12 SECRETARY WEBB: Petris Aye. Senator Craven.

13 SENATOR CRAVEN: Aye.

14 SECRETARY WEBB: Craven Aye. Senator Roberti.

15 CHAIRMAN ROBERTI: Aye.

16 The vote is five to zero; confirmation is recommended  
17 to the Floor.

18 Congratulations.

19 MR. ARAMBURU: Thank you very much, Mr. Chairman,  
20 Senators.

21 CHAIRMAN ROBERTI: The next appointment is that of  
22 Robert A. Wolf, Member of the California Transportation  
23 Commission. Senator Presley is here to introduce Mr. Wolf.

24 SENATOR PRESLEY: Mr. Chairman and Members, thank  
25 you.

26 I am here to introduce Mr. Wolf as a long-time friend  
27 and constituent of mine. He's a fine citizen of this state.  
28 He's a successful businessman.





1           He has served on the City Planning Commission and the  
2 County Planning Commission; been involved in a number of other  
3 enterprises around the community that are very productive.

4           So, without reservation, I would recommend Mr. Wolf  
5 to you. I think he'll do an outstanding job on the Commission,  
6 and he looks forward to it. I'd urge your serious consideration  
7 of his confirmation.

8           CHAIRMAN ROBERTI: Thank you, Senator Presley.

9           Is there anyone here in opposition?

10          SENATOR CRAVEN: Well, after looking at Mr. Wolf's  
11 resume, I think it would have been easier for Senator Presley  
12 merely to say those things that he's not involved with. I've  
13 never seen one with more activity in my life.

14          CHAIRMAN ROBERTI: Does anybody have any questions?

15          Mr. Wolf, we'll ask you what we ask all the  
16 Governor's appointees, and that is why you feel you're qualified  
17 to assume this position?

18          Senator Craven's already spoken to your resume,  
19 however.

20          MR. WOLF: Well, Mr. Chairman, thank you for the  
21 opportunity to be here today.

22          And thank you to Senator Presley for the kind words  
23 in the introduction.

24          In response to your question, Mr. Chairman, I think  
25 my resume does speak to the issue. My entire professional  
26 career has been dedicated not only to my own business, but to  
27 the economic advancement of my community and, by extension, the  
28 State of California, within the confines of the environment.



1 Those are two very important things to me. They have been the  
2 bellwether by which I've worked, and I'm very proud of my  
3 accomplishments and wish to extend my string of service to the  
4 California Transportation Commission.

5 CHAIRMAN ROBERTI: Senator Craven.

6 SENATOR CRAVEN: Mr. Wolf, are you still in the  
7 contracting business?

8 MR. WOLF: Sir, I am a contractor in the State of  
9 California, State of Arizona, State of Nevada, and the State of  
10 Alaska.

11 To answer your question fully, we don't build for  
12 other persons. We build for our own account. We're in the  
13 medical professional office building business.

14 SENATOR CRAVEN: Oh, I see.

15 MR. WOLF: So, contracting has the connotation that  
16 we're out bidding work for others, and we're not in that  
17 business.

18 SENATOR CRAVEN: Well, the reason I mentioned that  
19 is, in times past we have had a man, who was a very good friend  
20 of mine, still is, who was in the tractor or heavy equipment  
21 business. And he served, I think, quite well, but he served  
22 with some degree of controversy surrounding him because he was  
23 considered to have an association with the contracting business.  
24 In this instance, basically, we're talking about earth moving,  
25 roads, and things of that nature.

26 That's the only reason I brought it up, because I was  
27 going to say do you think that this is going to create a problem  
28 where people may have the thought that there's conflict of





1 interest? Why don't you respond to that.

2 MR. WOLF: Senator, Mr. Chairman, I'd be pleased to  
3 respond to that.

4 As you might imagine, Senator, when I was first  
5 appointed to the City and then the County Planning Commission,  
6 much the same concern was voiced. I'll let my record on both  
7 those bodies speak for itself.

8 The fact of the matter is that my own basic principle  
9 is that perception is reality, and I have avoided with  
10 zealousness the appearance of conflict, even if there is no  
11 conflict.

12 It is in nobody's best interest to put the State of  
13 California nor myself personally in a position where that might  
14 become an issue.

15 In preparation for serving on CTC, I reviewed any  
16 number of agendas from past meetings and have found nothing that  
17 I would have had to abstain on.

18 SENATOR CRAVEN: Well, it's just a point that came to  
19 mind because I remember some degree of agony that this man went  
20 through, and it was unfortunate because I don't really -- in my  
21 judgment, there was nothing that he should have withdrawn from,  
22 but it was one of those things that there was a public thought  
23 or a newspaper decided that we're going to ride herd on this for  
24 a while, and that's why I feel very strongly about it.

25 CHAIRMAN ROBERTI: Senator Ayala.

26 SENATOR AYALA: Mr. Wolf, what is your definition of  
27 a balanced transportation system? What does that mean?

28 MR. WOLF: Senator, in three minutes or less.



1           Senator, it's become obvious to me that -- that the  
2 transportation system as we know it is simply not a system of  
3 highways; that it very much is -- a transportation system of  
4 tomorrow is a poly-modal system where rail is an integral part,  
5 where highways are an integral part, where such diverse things  
6 as telecommuting is a part of the transportation system when one  
7 looks at it from a holistic approach.

8           So, to sit here and to say what it is in the future?  
9 It's what it is not today, in that it's a balanced approach,  
10 using all the different attributes, all the modalities that are  
11 possible and available, and get, frankly, as much for the  
12 taxpaying dollar as possible.

13           SENATOR AYALA: Commuter trains and --

14           MR. WOLF: Yes, very much so.

15           SENATOR AYALA: -- share the ride, and buses, and all  
16 those.

17           MR. WOLF: They're all integral parts of a balanced  
18 system, transportation system.

19           SENATOR AYALA: Not just freeways, in other words.

20           MR. WOLF: Not just freeways. We could never do it.

21           CHAIRMAN ROBERTI: Any other questions? Senator  
22 Petris.

23           SENATOR PETRIS: Thank you.

24           In that connection, I note the Little Hoover Report,  
25 published before you came on board in January of '92, is pretty  
26 critical and claims that there's a heavy pro-highway bias, and  
27 there's no plans at all for a balanced system.

28           Since the initiative was defeated on the rail bond,





1 that sets people back even further who feel that part of the  
2 balance should be a rail system.

3 Is there any activity now in your group to create a  
4 long-term plan with the balanced modes of transportation? Is  
5 anything happening on that now?

6 MR. WOLF: Sir, I think I can speak for all my  
7 colleagues on the CTC that they're advocates of a balanced  
8 approach to transportation, and a balanced approach includes  
9 rail.

10 Sir, understanding that the CTC does not initiate  
11 projects, we are in reliance upon regions that put forth  
12 projects within their regions, and the CTC, as an honest broker,  
13 sorts them out and attempts to prioritize and provide funding.

14 I think that there's a tremendous commitment on the  
15 part of my colleagues and the staff at CTC to rail.

16 Sir, I brought with me some compilation of rail  
17 funding versus highway funding that took place through February  
18 this year. I'd be happy to share it with you, if you would like  
19 to take the time.

20 SENATOR PETRIS: Sure.

21 MR. WOLF: May I?

22 CHAIRMAN ROBERTI: Please.

23 MR. WOLF: Senator and Mr. Chairman, this is a  
24 compilation that went through February 26 of this year, and I'm  
25 sorry I don't have through current. But I think it will give  
26 you a sense of what's going on.

27 From 1993 to the date of this report, which was  
28 February 26, \$212 million in highway allocation, \$246 million in



1 mass transit allocation. In the year 1992, a billion five  
2 ninety in highway, billion one twenty-two million in mass  
3 transit. 1991, billion one twenty-one in highway allocation,  
4 and fourteen million in mass transit. In 1990, 924 in highway,  
5 84 in mass transit.

6 Senator, these are grand totals of three billion  
7 eight hundred forty-nine for highway allocation; two billion two  
8 hundred sixty-seven million for mass transit. A difference of  
9 approximately \$1.6 billion.

10 In the scheme of things, as this was unwinding in  
11 this report, is a gradual, a harmonic progression, if you will,  
12 after the blueprint legislation. I think that this shows a  
13 clear commitment on the part of the Transportation Commission to  
14 rail, and we -- I believe I can speak again for my colleagues  
15 when I say that we welcome applications that apply fixed  
16 guideway transportation.

17 SENATOR PETRIS: It seems to be a big jump from 1990  
18 afterward. Maybe it was motivated in part in the later years by  
19 the Little Hoover Commission Report.

20 It just seems strange to me. You have the  
21 Commission, but it doesn't have authority to do anything; you  
22 just coordinate locals, and maybe you can recommend to Caltrans.  
23 Do you ever do that, that they do certain things?

24 MR. WOLF: Well, sir, I don't know that the  
25 Commission doesn't have any authority.

26 As I understand it, the Commission has a clear  
27 charter to -- if I can, Senator, just take a moment. And my  
28 understanding of it would be to divide the responsibility of the





1 Commission into a triad, into three different pieces: the first  
2 being a responsibility by statute to program a seven-year STIP;  
3 the second area of responsibility being to advise the  
4 Legislature and the Governor on transportation issues; and the  
5 third part of the triad, Senator, I would characterize as being  
6 an honest broker, and that is monitoring that which had been  
7 programmed and allocated before.

8 SENATOR PETRIS: By the regions, by the state, or by  
9 whom? By everybody?

10 MR. WOLF: I'm sorry?

11 SENATOR PETRIS: Programmed by whom?

12 MR. WOLF: The program -- the transportation  
13 improvement plan that was programmed by the Transportation  
14 Commission.

15 SENATOR PETRIS: What do you foresee for the coming  
16 year? In the figures you presented, are the figures going to be  
17 about the same? Is it getting closer and closer to an even  
18 balance? Is there going to be more rail than roads as we --

19 MR. WOLF: Sir, I can't speak to that right now.  
20 We're in the process now of getting a fund estimate from  
21 Caltrans which will be the basis by statute from which we  
22 program improvements forward.

23 Preliminary numbers, as you might guess, are less  
24 than exhilarating on the amount of dollars that will be  
25 available. And until the actual fund estimate is clear, and  
26 we're able to ascertain whether or not we're programming against  
27 a real number or whether we'll be programming provisionally  
28 against some potential future revenue, sir, I'd be unable to



1 answer that question. I'd be in a far better position after  
2 we're clear from direction from the Legislature whether or not  
3 we will be programming provisionally for the out years.

4 SENATOR PETRIS: Now, when you do programming, is  
5 this on a regional basis? Do you sit down with the regional  
6 people all over the state and coordinate your programming with  
7 them, or do you work with Caltrans? How do you go about doing  
8 this?

9 MR. WOLF: Sir, I'm going to explain to you the  
10 system as I understand it, understanding I've been there for  
11 three meetings.

12 But there are formulae by which counties obtain  
13 minimum amount of fundings, and there is a 60-40 north-south  
14 split in the State of California: the southern 13 counties  
15 receiving 60% of available funding, the northern 45 counties  
16 receiving the 40%.

17 Using those formulae and any number of formulas  
18 within that as far as five-year programs and four-year programs,  
19 projects are nominated within regions, within districts, brought  
20 to and sort of coalesced by Caltrans, and brought to the  
21 Transportation Commission with specific recommendations.

22 The Commission is then tasked with the  
23 responsibility to prioritize those lists within the confines of  
24 those formulae.

25 I hope I answered your question, Senator.

26 SENATOR PETRIS: Well, I think you have in part.

27 I'm still looking for answers to the Hoover  
28 Commission recommendations, which says that the Legislature,





1 working with the Governor, ought to come up with directions to  
2 all the transportation agencies to have a long-term plan. We're  
3 supposed to have one in place -- but they don't like it; it's  
4 not good enough -- and to make it cost effective. Specifically  
5 it says:

6 "The state has not adopted an  
7 adequate long-term plan for the state  
8 transportation system, thus hindering the  
9 cost-effective development of a system  
10 that will improve future mobility.

11 "The state does not adequately  
12 evaluate transportation alternatives based  
13 on cost-effectiveness, thus leading to  
14 unnecessary delay and expense ...."

15 And in another portion it said that that's due to a couple of  
16 things. One of them is a lack of advocacy at the Governor's  
17 cabinet level for doing something like this, and I forget what  
18 the second one was. Probably it was lack of interest on the  
19 part of the Legislature; although, we have passed some bills.

20 So, my question is, maybe you're not familiar since  
21 you've only been there a short time, you're not familiar with  
22 the Hoover Report and its recommendations. They seemed to be  
23 very sensible to me and echo what everybody says: we need a  
24 balanced system. But when we get down to the nitty-gritty, we  
25 don't seem to put up the money or the priorities that you talked  
26 about that are needed to come up with a balanced system.

27 MR. WOLF: Senator, I can respond in part, and that  
28 is, prior to this meeting, I had the opportunity to visit with



1 the Planning Department of Caltrans, the actual agency tasked  
2 with the responsibility of preparing that particular report, and  
3 found them firmly entrenched in the midst of producing a 20-year  
4 program that addresses the issues to which you just spoke.

5 Part of what I think is perhaps a misunderstanding,  
6 and I'm not clear on this, and again, I'll plead my newness to  
7 the Commission, but there has been a tremendous amount of what  
8 I'll call consensus building being -- having been done prior to  
9 this amongst many different areas of -- competitive areas, I'll  
10 say, within the state to try to come together to try to build  
11 some consensus so that the platform from which a 20-year plan  
12 springs would have as its foundation, as its basis, some  
13 consensus before constantly going through this re-invention of a  
14 program that, without buy-in, will never be implemented.

15 SENATOR PETRIS: Well, the other element in this is  
16 highway bias that the Hoover Commission perceives in Caltrans.

17 Now historically, that's understandable. Caltrans  
18 originally was given the authority to build roads, not to build  
19 railroads, just vehicle roads; highways, I should say.

20 But more and more, they've been taught to expand and  
21 go into rail, and they have done it.

22 Well, does your review, limited as your time has  
23 been, lead you to conclude that we're finally on the right  
24 track? That's not intended as a pun.

25 MR. WOLF: Well, Senator, in my small tenure on the  
26 Commission, I can share with you that there is a tremendous  
27 effort within the body of Caltrans, as I perceive it, to make  
28 the moves that you're talking about, to make sure that we're





1 addressing a poly, multi-modal approach to transportation.

2 An agency the size of Caltrans, with 20-some-thousand  
3 employees, I'm sure that you'll agree, is similar to docking the  
4 Titanic. You push a little here, and push a little there, and  
5 push a little here, and eventually you get the ship where you  
6 want it.

7 I see a lot of people and a lot of tug boats within  
8 the agency pushing real hard, from the Director on down, and  
9 it's clear to me that his direction has been that we will  
10 address it, and we will look at this as a multi-modal  
11 application of transportation.

12 SENATOR PETRIS: Thank you.

13 MR. WOLF: Thank you, sir.

14 CHAIRMAN ROBERTI: Senator Ayala.

15 SENATOR AYALA: One final question to Mr. Wolf.

16 Allow me to surface my ignorance, but where is Golden  
17 State University?

18 MR. WOLF: Golden State University is an extension  
19 school out of Los Angeles. San Marcos is the campus.

20 SENATOR AYALA: At the State University at San  
21 Marcos?

22 MR. WOLF: It's called the State University S.M.

23 SENATOR AYALA: And this is an extension of that?

24 MR. WOLF: An extension program.

25 SENATOR AYALA: Thank you.

26 CHAIRMAN ROBERTI: Are there any further questions?

27 SENATOR AYALA: Move.

28 CHAIRMAN ROBERTI: Senator Ayala moves confirmation



1 be recommended to the Floor.

2 Secretary will call the roll.

3 SECRETARY WEBB: Senator Ayala.

4 SENATOR AYALA: Aye.

5 SECRETARY WEBB: Ayala Aye. Senator Beverly.

6 SENATOR BEVERLY: Aye.

7 SECRETARY WEBB: Beverly Aye. Senator Petris.

8 SENATOR PETRIS: Aye.

9 SECRETARY WEBB: Petris Aye. Senator Craven.

10 SENATOR CRAVEN: Aye.

11 SECRETARY WEBB: Craven Aye. Senator Roberti.

12 CHAIRMAN ROBERTI: Aye.

13 The vote is five to nothing; confirmation's  
14 recommended to the Floor.

15 Congratulations.

16 MR. WOLF: Thank you, Mr. Chairman. Thank you,  
17 Members.

18 [Thereupon this portion of the  
19 Senate Rules Committee hearing  
20 was terminated at approximately  
21 2:50 P.M.]

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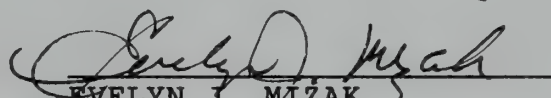
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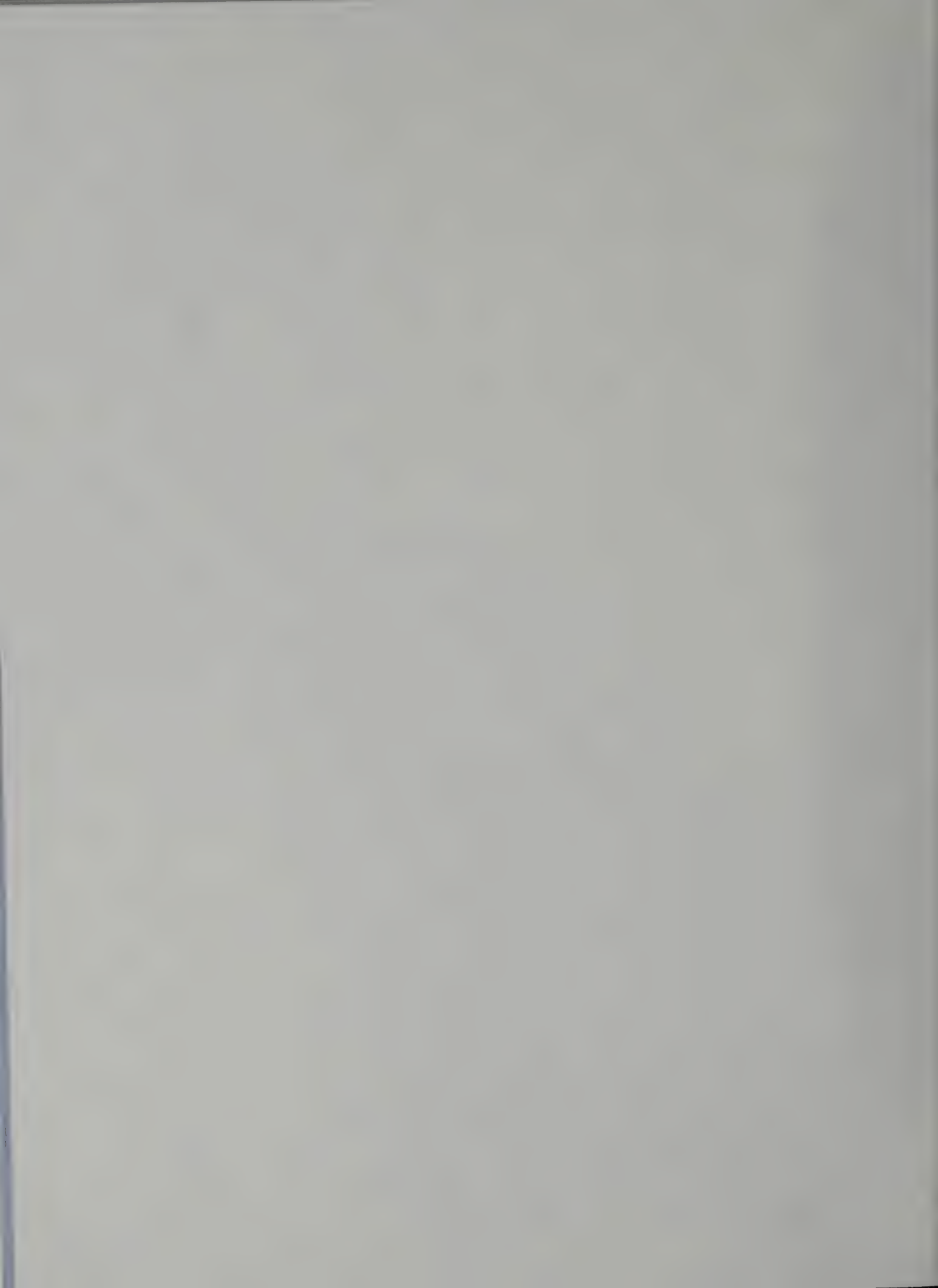
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APPEARANCESMEMBERS PRESENT

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SENATOR WILLIAM CRAVEN, Vice Chair  
SENATOR RUBEN AYALA  
SENATOR ROBERT BEVERLY  
SENATOR NICHOLAS PETRIS

STAFF PRESENT

CLIFF BERG, Executive Officer  
PAT WEBB, Committee Secretary  
RICK ROLLENS, Consultant on Bill Referrals  
NANCY MICHEL, Consultant on Governor's Appointments

ALSO PRESENT

CAROL J. BENTLEY, Member  
Board of Prison Terms  
PAUL W. COMISKEY, Esq.  
Prisoners Rights Union



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## P-R-O-C-E-E-D-I-N-G-S

--oo0oo--

CHAIRMAN ROBERTI: I see Assemblywoman Bentley is here, so why don't we take you up rather than go through all these references.

I should mention also that Mr. Rousselot for Board of Prison Terms is off calendar, will be re-scheduled for the 30th of this month.

MS. BENTLEY: Thank you, Senator.

CHAIRMAN ROBERTI: We know you well, but we'll ask you what we ask everyone: why you feel you're qualified to assume this position?

MS. BENTLEY: Surely.

I, as you may know, went to work for the State Senate in 1972 for then-Senator Jack Shrade, and continued to work with Senator Jim Ellis until 1988, when I was elected.

So, I have a long history of our -- changes in our criminal justice system, seeing the changes from determinate to indeterminate, the death penalty in and out, the response of the Legislature to the public's feeling that we need to have longer prison sentences.

Then, when I was elected to the Legislature in 1988, I focused my legislation on criminal justice. I served four years on the Public Safety Committee. I was appointed Vice Chair of the Assembly Judiciary Committee. So, although not an attorney, most of my legislation and work in the Legislature focused in this area.

I carried legislation concerning victims' rights, and



1 legislation that required the Department of Corrections to  
2 withhold good time for those inmates that weren't participating  
3 in drug and alcohol programs if they had that kind of a problem,  
4 so, in addition to other legislation that I carried in the area  
5 in increasing penalties.

6 CHAIRMAN ROBERTI: Thank you very much.

7 Are there any questions of Ms. Bentley?

8 Is there any opposition in the audience? Please come  
9 forward.

10 MR. COMISKEY: Good afternoon. My name is Paul  
11 Comiskey. I am the Director of the Prisoners Rights Union.

12 I have come to know Ms. Bentley in the period of time  
13 that she's talked about in her service on the Public Safety  
14 Committee. I've always found her to be a fair, reasonable,  
15 compassionate person, and a thoughtful person in terms of the  
16 things that she's tried to do regarding prisoners.

17 The obvious question you would ask is: why, then,  
18 would I oppose her confirmation?

19 The reason I oppose her confirmation is that I  
20 believe that under Governor Wilson, that a mandate has gone out  
21 to members of the Board of Prison Terms not to give anyone a  
22 parole date. The parole board is now called the nonparole  
23 board.

24 The Governor was given the authority in 1989, with an  
25 initiative that was passed, to take away parole dates from  
26 prisoners. I believe that he's taken a very large number of  
27 parole dates, and I don't think in the last two or three years  
28 any prisoner has received a parole date from the parole board.





1           The parole board is very heavily right now pushing  
2 legislation that would permit them to give prisoners a five-year  
3 setoff, which means that they can tell him -- right now the  
4 existing law is that if they don't reasonably believe that a  
5 person would be eligible for parole or suitable for parole  
6 within one year, they can say, "Come back in two years." Or, if  
7 that person's been convicted of multiple homicides, they can  
8 tell him to come back in three years. They're very much pushing  
9 right now legislation to give people setoffs of five years.

10           The parole board becomes kind of a sinecure for  
11 people. It's a rather useless appendage if they go to hearings  
12 day after day and simply deny everybody who comes before them a  
13 parole date, and then use the authority they have to set people  
14 off for longer and longer periods of time.

15           Over -- I have been with the parole board since the  
16 beginning. Since 1975, I've been very, very active in prisoner  
17 legislation and litigation. I've sued 18 counties. I've  
18 represented hundreds of prisoners, both before the parole board  
19 in hearings, in writs, and many other ways.

20           I've gone to the meetings of the parole board over a  
21 long period of time, and right now there's less interest on the  
22 parole board than I've ever seen. I used to go there, and they  
23 would have very spirited discussions about whether a  
24 psychological program at a prison was really serving its  
25 purpose to give them the right information they needed to decide  
26 whether somebody would be a good candidate for parole, things  
27 like that.

28           Now they talk about how to run the machines, the

1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities within the organization.

2. It also highlights the need for regular audits to ensure compliance with relevant laws and regulations.

3. Furthermore, the document emphasizes the role of transparency in building trust with stakeholders and the public.

4. In addition, it outlines the importance of clear communication and reporting mechanisms to keep all parties informed.

5. The document also addresses the need for robust internal controls to prevent fraud and mismanagement.

6. Moreover, it discusses the importance of having a clear policy on conflict of interest to avoid any potential biases.

7. The document also mentions the need for regular training and development for all staff members.

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10. It also discusses the importance of having a clear understanding of the organization's strengths and weaknesses.

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14. It also discusses the importance of having a clear understanding of the organization's strengths and weaknesses.

15. The document also mentions the need for regular communication with stakeholders and the public.

1 recording machines. They talk about the scheduling so they can  
2 get away earlier on Friday, things like that.

3 I really think I do not have anything against Ms.  
4 Bentley personally, but I think that a position on the parole  
5 board has basically become a job where the person is given the  
6 mandate by the Governor to simply, "Let's have zero risk. Let's  
7 not give anybody a parole date; we'll keep the victim rights  
8 groups happy. We won't risk somebody going out and doing  
9 something that will cause us a lot of embarrassment." And I  
10 think that's what is happening right now.

11 So, I think that rather than simply rubber-stamp  
12 people who come before this Committee and allow them to sit on  
13 this board, and allow them to collect big salaries, and allow  
14 them to accrue more pension funds, allow them to collect per  
15 diems, that someone should say, "Hey, let's take a look at  
16 this."

17 If the parole board is not going to give anybody a  
18 parole date, why don't we simply abolish it, and we could have  
19 people recommended for parole by the classification staff of the  
20 prison, or somebody like that, because the Governor is  
21 ultimately the person who decides whether somebody gets out or  
22 not.

23 That process itself is shrouded in secrecy. I've  
24 made a number of attempts through the Governor's legal secretary  
25 to find out what the process is of how they review when people  
26 are denied or granted a parole date, and I've been told a number  
27 of times simply to get lost. No information whatsoever has been  
28 given about that process.





1           So, I think that it's time for us to take a look.  
2 This is -- I think it's very important for people inside the  
3 prisons to go to the parole board and to expect fairness, and to  
4 expect that the law will be applied. And that if they have not  
5 behaved themselves in prison, they've not engaged in the kind of  
6 rehabilitation that they should engage in, then they should  
7 expect to be denied a parole date. If they don't come there  
8 with the kind of psychological suitability for getting a parole  
9 date, they should not expect a parole date.

10           But if they have done the best they can, and they've  
11 spent many, many long years in prison, and they've -- as well as  
12 they can they've rehabilitated themselves, then they ought to  
13 get a parole date. People ought to have some sort of hope and  
14 expectation when they go to that parole board that they will be  
15 treated fairly.

16           In recent -- the last couple of years, I've basically  
17 as a lawyer told people, "Look, don't hire me right now to  
18 represent you before the parole board because you'll be wasting  
19 your money. And I really have an ethical problem with  
20 representing you before the parole board, because I don't think  
21 you're going to be treated fairly."

22           So, I think that with the appointments that the  
23 Governor has recently made that there's been a very definite  
24 change in attitude and practice on the parole board. The people  
25 that are leaving now, Ms. O'Connell and Mr. Tong, were people  
26 who I thought were fair. I'm very sorry to see them leaving,  
27 and I think that the trend that we see is simply going to  
28 continue.

1. The first part of the document discusses the importance of maintaining accurate records of all transactions.

2. It also outlines the various methods used to collect and analyze data, including interviews, surveys, and focus groups.

3. The results of the study are presented in a series of tables and graphs, showing the distribution of responses across different categories.

4. Finally, the document concludes with a summary of the findings and a discussion of the implications for future research.

5. The overall goal of the study was to provide a comprehensive overview of the current state of the field and to identify areas for further investigation.

6. The data collected during the study were analyzed using a variety of statistical techniques, including regression analysis and factor analysis.

7. The results of the analysis indicate that there is a strong correlation between the variables studied, suggesting that the findings are statistically significant.

8. The study also found that there are several factors that influence the outcome of the research, including the quality of the data and the methods used for analysis.

9. In conclusion, the study provides a detailed and thorough examination of the topic, offering valuable insights into the current state of the field.

10. The findings of the study have important implications for future research and for the development of new theories and models.

11. The study also highlights the need for further research in this area, particularly in relation to the factors that influence the outcome of the research.

12. Finally, the document provides a list of references, including books, articles, and other sources used in the study.

13. The overall purpose of the document is to provide a clear and concise summary of the study and its findings, as well as to provide a basis for further research and discussion.

14. The document is intended for a wide range of readers, including researchers, students, and practitioners in the field.

15. The document is organized into several sections, each of which covers a different aspect of the study, from the introduction to the conclusion.

1 Thank you.

2 CHAIRMAN ROBERTI: Thank you very much.

3 Ms. Bentley, on the issue of no parole dates being  
4 given.

5 MS. BENTLEY: Yes.

6 I'd just like to point out that that is some  
7 misinformation. First of all, Ms. O'Connell is still on the  
8 Board of Prison Terms.

9 And we do give parole dates. There is no mandate to  
10 us not to give parole dates. And I have given parole dates.

11 And we look at exactly what's been outlined to you  
12 that we should look at when we give a parole date. We look at  
13 the psychological reports. We look at what the prisoner has  
14 done while he's been in the institution. We look at his parole  
15 plans: does he have a job and support out there in the  
16 community. Because yes, there are prisoners that should be  
17 given parole dates, and we're doing it.

18 There are also those that should not be given parole  
19 dates, and we're not giving to those.

20 CHAIRMAN ROBERTI: Any other questions of Ms.  
21 Bentley? Is there anyone else in the audience who wishes to  
22 testify?

23 Do I hear a motion?

24 SENATOR CRAVEN: Move.

25 CHAIRMAN ROBERTI: Senator Craven moves that  
26 confirmation be recommended to the Floor.

27 Secretary will call the roll.

28 SECRETARY WEBB: Senator Ayala.



1 SENATOR AYALA: Aye.

2 SECRETARY WEBB: Ayala Aye. Senator Beverly.

3 SENATOR BEVERLY: Aye.

4 SECRETARY WEBB: Beverly Aye. Senator Petris.

5 SENATOR PETRIS: Aye.

6 SECRETARY WEBB: Petris Aye. Senator Craven.

7 SENATOR CRAVEN: Aye.

8 SECRETARY WEBB: Craven Aye. Senator Roberti.

9 CHAIRMAN ROBERTI: Aye.

10 The vote is five to zero; confirmation is recommended  
11 to the Floor.

12 Congratulations.

13 MS. BENTLEY: Thank you.

14 [Thereupon this portion of the  
15 Senate Rules Committee hearing  
16 was terminated at approximately  
17 2:40 P.M.]

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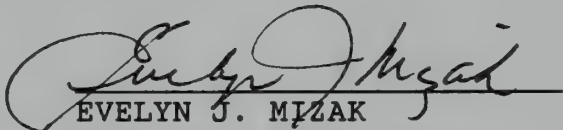
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28 Shorthand Reporter



APPEARANCESMEMBERS PRESENT

SENATOR DAVID ROBERTI, Chair

SENATOR WILLIAM CRAVEN, Vice Chair

SENATOR RUBEN AYALA

SENATOR ROBERT BEVERLY

SENATOR NICHOLAS PETRIS

STAFF PRESENT

CLIFF BERG, Executive Officer

PAT WEBB, Committee Secretary

RICK ROLLENS, Consultant on Bill Referrals

NANCY MICHEL, Consultant on Governor's Appointments

ALSO PRESENT

THOMAS S. SAYLES, Secretary  
Business, Transportation and Housing Agency

AARON READ  
California Association of Highway Patrolmen

TIM EGAN  
L.A. County Transportation Authority  
Escrow Institute of California

JULIE M. WRIGHT, Secretary  
Trade and Commerce Agency





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## P-R-O-C-E-E-D-I-N-G-S

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CHAIRMAN ROBERTI: We have the appointment of Thomas Sayles, Secretary of the Business, Transportation and Housing Agency.

Mr. Sayles, please come forward. Sorry we had you wait a little bit here.

Senator Craven, you get to assume the Chair. I have to return a phone call. I hope to be back.

Mr. Sayles, we'll ask you what we ask all the Governor's appointees, and that is why you feel you're qualified to be in this position?

MR. SAYLES: Good afternoon, Mr. Chairman and Members of the Committee. It's a pleasure to be here.

I come here, quite simply, seeking your support. I believe by professional background and training, I am capable to do this job.

I have been serving in this position for the last three months. I've found it to be enormously challenging, and I very much would like an opportunity to continue to work with the Governor, the Legislature, my friend and colleague Julie Wright who is the Secretary designate for Trade and Commerce, to help improve the California economy and, indeed, to improve the quality of life for all Californians.

And with that brief statement, I would simply urge your support.

SENATOR CRAVEN: Thank you very much, sir.

Does any Member of the Committee wish to ask the



1 nominee some questions?

2 SENATOR PETRIS: Yes, if I may.

3 SENATOR CRAVEN: Senator Petris.

4 SENATOR PETRIS: The CAL-VET folks come under  
5 jurisdiction; don't they?

6 MR. SAYLES: Under HCD.

7 SENATOR PETRIS: Yes. I have a report from that  
8 department dated May 3rd, from Mr. Pride, Chief of the Division  
9 of Farm and Home Purchases. And looking over the report of the  
10 types of loans and the borrowers, there's one line here that  
11 kind of struck me and aroused my curiosity. That is, the number  
12 of loans and the percentage of total loans, and they're  
13 categorized according to the income level of the borrowers.  
14 Lower income, very low income are the only two on here. And the  
15 percentage of the total loans in 1992 for very low income was 5,  
16 and for lower income was 29.5. So, the total was about a third,  
17 a little over a third, for those two categories.

18 I'm wondering why it's so low for the very low  
19 income? Is it because there's only a few veterans in the very  
20 low income category, or they just don't feel confident in  
21 extending the loan to them?

22 I know there are provisions in the Code which require  
23 special attention to that in extending the installments, and it  
24 Code gives the department some pretty good leeway in helping  
25 those in the lowest income category.

26 Now, this is pretty remote from your overall stuff,  
27 and you may not be in touch at all.

28 MR. SAYLES: I apologize. That is not something



1 that's come to my attention. I, of course, will be glad to look  
2 into that.

3 SENATOR PETRIS: Yes, I would appreciate it if you  
4 would.

5 I've raised these questions all across the board for  
6 all our policy housing lending agencies, and I would appreciate  
7 getting the information. If I had received the report earlier,  
8 I would have called you and talked about it.

9 There's a section I just want to cite, one section in  
10 the Code, if I could find it. Well, I don't seem to have it  
11 here, so I won't take up any more time, but it has to do with  
12 authorization to do certain things to facilitate the loans to  
13 people in the lowest income level.

14 Anyway, if you could check that out and get back to  
15 me, I would appreciate it.

16 MR. SAYLES: I'd be glad to, Senator.

17 SENATOR CRAVEN: Ruben, before we go to the audience?

18 SENATOR AYALA: I wanted to ask Mr. Sayles, do you  
19 think we need to raise gasoline tax any further to adequately  
20 maintain our roads and highways in California? Do you think the  
21 only solution is to raise gasoline tax?

22 MR. SAYLES: No, I don't think so. I think that's --  
23 obviously, we're looking at the overall how we finance  
24 transportation here in the state, and I've spent, I would say, a  
25 disproportionate amount of my time looking at just that issue  
26 right now.

27 But I would say it's premature for us to take the  
28 view that a tax increase is necessary at this point in time.





1           SENATOR AYALA: We have more automobiles in  
2 California than ever before. Obviously, they're all buying gas.  
3 Why is it that we're always short of funds, transportation-wise?

4           MR. SAYLES: Well, there's several reasons. First of  
5 all, even though there are more automobiles, because of the  
6 recession less people are driving. We've lost about \$600  
7 million in that regard.

8           Secondly, our STIP has not been fully funded. Most  
9 of our federal dollars are down. So, there are financing issues  
10 we have to deal with.

11           But I don't think at this point it necessitates a tax  
12 increase.

13           SENATOR AYALA: Some counties have come forth with  
14 their own sales tax -- half a cent, for instance -- for the  
15 purpose of transportation needs.

16           Do you think all counties should be able to do that  
17 in order to maintain their town local streets and so forth?

18           MR. SAYLES: Well, I think all counties are in a  
19 position to do that. It's a question of whether or not they  
20 elect to do it.

21           And what you will find, though, Senator -- I serve as  
22 an ex officio member of the MTA, which is the Transportation  
23 Authority in L.A. County, and their sales tax revenues are off;  
24 their projections are off also.

25           So, this issue of how we finance transportation is  
26 one that I think we all have to take a hard look at.

27           SENATOR AYALA: The counties get allocations from  
28 gasoline tax. If they pass their own sales tax, like in San



1 Bernardino and Riverside, that is not counted as part of the  
2 apportion they get.

3 MR. SAYLES: Yes, that's not part --

4 SENATOR AYALA: That's over and above.

5 MR. SAYLES: That's over and above. That's separate  
6 local revenue.

7 SENATOR AYALA: Thank you.

8 SENATOR CRAVEN: Is there anyone in the audience who  
9 would like to speak in favor of the nominee?

10 MR. READ: Thank you very much, Mr. Chairman and  
11 Members. Aaron Read, representing the California Association of  
12 Highway Patrolmen.

13 It is our distinct pleasure to be here in support of  
14 Secretary Sayles. And our President, Mr. Gordon Koolman, who is  
15 a CHP officer himself, would have been here in person, but he is  
16 recovering from major surgery.

17 So, it's my pleasure to express to you their very  
18 strong support of Secretary Sayles.

19 In just a matter of a few months, he has brought a  
20 new spirit of cooperation and a new spirit of energy to the  
21 Agency and to the CHP, which is a major department under his  
22 jurisdiction. We're indeed proud to work with him, and I know  
23 we look forward to the years ahead.

24 And so, for whatever we can say, we want to urge his  
25 confirmation.

26 Thank you.

27 SENATOR CRAVEN: Thank you, Mr. Read.

28 MR. EGAN: Thank you, Mr. Chairman. I'm Tim Egan.





1 I'm representing two clients. The first one is the L.A. County  
2 Metropolitan Transportation Authority, which Secretary Sayles  
3 has already indicated he serves with distinction as an ex  
4 officio member.

5 This is the first time -- I'll recall this to the  
6 Committee -- this is the first time that we've had a gentleman  
7 in his position, I guess, more or less volunteer to serve as an  
8 ex officio member on a very, very rugged local transportation  
9 group. And I think this shows a good desire on the Secretary's  
10 part to build that state and local partnership, which, Senator  
11 Ayala, we feel is very, very important to move the  
12 transportation projects that we have before us.

13 The second client I'd like to point out that strongly  
14 supports the Secretary's nomination and confirmation is the  
15 Escrow Institute of California. In Mr. Sayles' previous  
16 position as the Commissioner of Corporations, he was our  
17 regulator. This association is the 1100 licensed escrow  
18 companies, and I believe they were the largest body, if not the  
19 most difficult body, to regulate as the Commissioner of  
20 Corporations. And in that position, we found Mr. Sayles to be a  
21 fair and honest regulator, and a gentleman who had a very soft,  
22 if not diligent, spot in his heart for small minority-owned  
23 businesses, which are these escrow companies.

24 And both my clients strongly encourage the  
25 confirmation of Mr. Sayles as the Secretary.

26 Thank you.

27 SENATOR CRAVEN: Thank you very much.

28 Anyone else wish to speak in favor? Anyone opposed?



1 There appears to be none.

2 Any other questions? Senator Petris.

3 SENATOR PETRIS: I have a question on the ABC. They  
4 got a lot of complaints when the horrible, enormous cutting of  
5 revenue-producing jobs was made, even from people who were being  
6 regulated. They thought it was for the good of the industry to  
7 keep those people there and monitor the bad guys.

8 Have you any figures on what, if any, revenue loss  
9 has resulted from the loss in that personnel?

10 MR. SAYLES: I think we can get those figures for  
11 you. I can tell you, though, Senator that --

12 SENATOR PETRIS: Has there been a loss? Do you know  
13 whether there's been a loss or not?

14 MR. SAYLES: I don't know off-hand, but I can tell  
15 you it is one of the things that we're in the process of fixing.

16 One of the things that you will -- by December, we'll  
17 be in a position where all routine applications will be  
18 processed in 30 days, and the more complex ones around 45 days.  
19 And we're also adding staff so we can process these applications  
20 in a more timely basis.

21 The staff is, we had moved the enforcement staff out  
22 of enforcement, and they were in a position where they were  
23 trying to process license applications. They were going, quite  
24 frankly, too slowly.

25 We have now -- we are increasing the number of  
26 license processors now, and so we're moving those applications  
27 out in a more timely fashion.

28 I can get you numbers, though, on whatever the -- on



1 what, if any, revenue was lost over the last year.

2 SENATOR PETRIS: Yes, I'd be interested. It got so  
3 bad there for a while, I don't know how it is now, but an  
4 applicant would have to shop around a whole region to find an  
5 office that could take him by appointment in something less than  
6 30 or 60 days just to come in and file the original application  
7 and talk about it because of the shortage of inside help.  
8 That's over and above the enforcement cuts.

9 MR. SAYLES: If I may, on that point, we have fixed  
10 that problem.

11 SENATOR PETRIS: That's been fixed.

12 MR. SAYLES: That has been fixed. You can now come  
13 in and get an appointment.

14 SENATOR PETRIS: Thank you.

15 SENATOR CRAVEN: Senator Beverly.

16 SENATOR BEVERLY: Move the Committee recommend  
17 confirmation.

18 SENATOR CRAVEN: Senator Beverly has moved. No  
19 further comment, call the roll.

20 SECRETARY WEBB: Senator Ayala.

21 SENATOR AYALA: Aye.

22 SECRETARY WEBB: Ayala Aye. Senator Beverly.

23 SENATOR BEVERLY: Aye.

24 SECRETARY WEBB: Beverly Aye. Senator Petris.

25 SENATOR PETRIS: Aye.

26 SECRETARY WEBB: Petris Aye. Senator Craven.

27 SENATOR CRAVEN: Aye.

28 SECRETARY WEBB: Craven Aye. Senator Roberti.





1 Four to zero.

2 SENATOR CRAVEN: Four to zero; recommended to the  
3 Floor.

4 Congratulations.

5 MR. SAYLES: Thank you very much.

6 SENATOR CRAVEN: Next is Julie M. Wright, Secretary  
7 of Trade and Commerce Agency.

8 We'll ask you as we ask all of the nominees to tell  
9 us why you feel you are appropriate for this job, or qualified  
10 as well.

11 MS. WRIGHT: Thank you very much, Senator Craven.

12 Let me first appreciate expression for the creation  
13 of the Trade and Commerce Agency with bipartisan support. As  
14 you know, the Council on California Competitiveness established  
15 by the Governor, as well as the Assembly Democratic Economic  
16 Prosperity Team, both recognized the need to have a cohesive and  
17 focused economic development program for California to respond  
18 to the many challenges that are facing our state.

19 I guess if I could speak just a moment about why I am  
20 qualified, I think the two primary roles of this Agency are to  
21 be involved in the public policy arena on issues that affect  
22 business and the business climate in California, and also to be  
23 a strong and focused marketing organization.

24 One of the most significant achievements we've made  
25 in this new, young Agency is the establishment of Team  
26 California, which is a network of economic development people  
27 all over the state. The vision that that speaks to really was  
28 borne out when California thought it might have an opportunity



1 to bid for the Mercedes-Benz manufacturing facility here in  
2 California. And with that network, which consists of 600  
3 people, we had 50 Red teams established, ready to submit a  
4 proposal to compete for that plant. Unfortunately, we  
5 subsequently learned that they would not consider a location  
6 west of the Mississippi because two-thirds of the production was  
7 going back to the European Continent, but that is a key part of  
8 the vision.

9 And I guess the one other thing that I would like to  
10 note is that the Legislature plays a very important role in Team  
11 California. Senator Ayala was involved in the DEFAS  
12 competition, which incidentally is still open, and in defense  
13 conversion. Senator Beverly has been a very valuable player on  
14 the retention of the Los Angeles Air Force Base. Senator  
15 Roberti on the Fox Studios expansion in Los Angeles and other  
16 projects like that within the greater Los Angeles area. Senator  
17 Craven, certainly your ongoing support of the Leggo Family Park  
18 in Carlsbad, and Senator Petris, for your strong support on  
19 trade and investment issues and most particularly in our  
20 dealings with Japan.

21 And so, this is an approach and an organization that  
22 really depends on collaboration, and I think we've made some  
23 substantial progress. I guess that's one of the primary reasons  
24 that I feel qualified for this job.

25 SENATOR CRAVEN: Very well.

26 Is there anyone here who's like to speak in favor of  
27 this appointment? Anyone who wants to voice any objection?  
28 Well, there appears to be none.





1 I've got a question I'm going to ask you. I've got  
2 in part an answer already.

3 Why is the Administration somewhat reticent to  
4 appoint to positions already existent in other countries, you  
5 know, a director? Can you answer that for me?

6 MS. WRIGHT: I'd be very happy to answer.

7 I can speak to the time since the formation of this  
8 Agency. And since it has been formed, which is about five-and-  
9 a-half months ago, we have conducted a thorough review of the  
10 overseas offices. We have established marketing plans for each  
11 office. We established accounting systems so that their  
12 functions could be merged into that of this Agency, and we've  
13 created an operations manual.

14 We've also done more than two dozen interviews  
15 relative to hiring for the overseas offices, and yesterday  
16 announced the appointment of an individual to head the Mexico  
17 City office, a business person from Los Angeles who has been  
18 involved in trade for quite some time.

19 We are about to announce an appointment in the  
20 Frankfurt office, and now that the budget issues have been  
21 resolved, I am hopeful we will move forward rather quickly on  
22 the Tokyo office.

23 As you undoubtedly know, the Hong Kong office has  
24 been staffed by an economic development professional for some  
25 time.

26 SENATOR CRAVEN: Nancy Michel just gave me this  
27 release dealing with the Governor's appointing Reinhold C.  
28 Shrader, and that's the gentleman to whom you referred, I



1 presume, for the Mexico City operation. We're happy to see  
2 that.

3 MS. WRIGHT: Yes.

4 SENATOR CRAVEN: Does Senator Petris have a question?

5 SENATOR PETRIS: Yes.

6 How close are we to getting somebody in Japan?

7 MS. WRIGHT: Well, I don't know that I want to put a  
8 time table on it, but within several weeks.

9 The concern is, of course, within Japan the staffing  
10 of a director costs more. I will tell you that since I have  
11 made one mission to Japan, and several of my staff have embarked  
12 on specific projects there, the Acting Director has done a very  
13 fine job. And while Japan is, obviously, a key priority, it  
14 gave us a little bit of freedom to staff the offices where the  
15 absence of a director was really critical.

16 And so, we have embarked on the interview process in  
17 Japan, and I'm hopeful that we will conclude it very quickly.

18 SENATOR PETRIS: Does that mean you're going to draw  
19 on someone who lives there now or is working there?

20 MS. WRIGHT: I don't want to rule that out. It's  
21 obviously a cost effective way to go, and if we can identify the  
22 right candidate who is a U.S. national in country, that can be  
23 not only a very expedient way to go, but would mean that we were  
24 dealing with someone with some direct and recent experience.

25 SENATOR PETRIS: Are you requiring knowledge of the  
26 language, knowledge of Japanese?

27 MS. WRIGHT: Where ever possible, yes.

28 SENATOR PETRIS: Do you know how we're doing through



1 that office? I know there are a lot of other people trying to  
2 increase our exports to Japan.

3 MS. WRIGHT: Right.

4 SENATOR PETRIS: Do you know, looking only at that  
5 portion that's attributable to our particular office in Tokyo,  
6 over the past couple of years have we been able to increase the  
7 exports through their efforts, through our representative over  
8 there?

9 MS. WRIGHT: Every single one of our offices plays  
10 that role. The difficulty that we have is that we facilitate  
11 the business relationships. We often assist in taking  
12 companies to trade shows and bringing people through on trade  
13 missions. And that is with respect to both exports and foreign  
14 direct investment in California. And in both cases, of course,  
15 Japan is one of our leading trading and investment partners.

16 I would have to research to attempt to give you  
17 specific numbers, because we don't in all cases know the outcome  
18 of having made that happen.

19 SENATOR PETRIS: I hope we can get a good person in  
20 there.

21 I've been over. I visited that office some years  
22 back, as well as the one in Hong Kong. There's a lot of work to  
23 be done there.

24 MS. WRIGHT: Absolutely. You're right.

25 SENATOR PETRIS: Thank you.

26 MS. WRIGHT: Thank you.

27 SENATOR CRAVEN: Senator Ayala.

28 SENATOR AYALA: We hear so much about industry and





1 business leaving California these days.

2 To what extent are the declining conditions in  
3 California -- of course, they're the result of the national  
4 recession -- but to what extent are public policies in  
5 California contributing in your opinion to our economic  
6 problems?

7 MS. WRIGHT: Well, I don't mean to sound flip, but we  
8 have tried to get a handle on exactly what business flight means  
9 in California. There have been some studies conducted by both  
10 PG&E and Southern California Edison, who, of course, have a very  
11 important vested interest in business retention in California.  
12 And then we've had numerous studies conducted by both the DEPT  
13 and the Competitiveness Council, and several other groups, and  
14 then within my Agency, where we have kind of front-line business  
15 contact with people.

16 I think these issues are critical. They typically  
17 involve three primary areas. One is workers' compensation. The  
18 second is permit streamlining, the length or the  
19 unpredictability of time to get permits, which to some degree my  
20 Agency has mitigated in some instances through the Red Team  
21 approach, but it's obviously not a sound long-term public policy  
22 solution. And third is taxation. And I will give you a brief  
23 example on the latter.

24 As Senator Craven knows well, we are competing for  
25 the Leggo Family Park. One of the issues that they have raised  
26 is that in northern Virginia, which is our competition, they can  
27 only operate this park about five months a year. In California,  
28 it could be a year-around park. And believe me, we are selling



1 the assets of California. Virginia's corporate tax is 6%; ours  
2 is 9.3, and that's one of the key factors that, when they run  
3 their numbers out, has them tell us -- and we are looking at  
4 them closely to see if we can refute them on any criteria -- but  
5 they have told us that a five-month park in Virginia is  
6 approximately as profitable as a year-around park in California.

7 So, those three issues come up repeatedly, and I  
8 think that without debating the areas of potential disagreement,  
9 that most of us have come to agreement that those are the three  
10 primary issues that affect our competitiveness as a state.

11 SENATOR AYALA: What do you think is the appropriate  
12 role of government in economic development? How do we fit into  
13 that, to give incentives and promote, not only for existing  
14 industry to expand, but to attract new industry coming in to  
15 provide, obviously, more employment?

16 MS. WRIGHT: The state obviously can't do it all.  
17 The state provides a very important umbrella, which is why we  
18 established Team California. And even in writing a competitive  
19 proposal for a business attraction or expansion, it's very  
20 important to have a local partnership. And each of us brings  
21 different things to the table.

22 For example, transportation issues have come up on  
23 some of our proposals because, in fact, that infrastructure is  
24 often needed or required in order to allow for a business  
25 expansion. Those decisions are -- are developed through the  
26 regional transportation planning process, and so the state  
27 really cannot appropriately come in and edict, but in  
28 partnership we can agree to the priority and work with the local





1 community to determine if they have an interest in amending  
2 their plan.

3         As to being competitive, I guess my bottom line is  
4 that California needs to concentrate on being competitive at the  
5 bottom line. That does not mean item for item for item, because  
6 we do have some costs in California that there's not a whole lot  
7 we can do about, except that the recession has probably helped a  
8 bit. But aside from that, our companies in California are  
9 endeavoring to be globally competitive, and they themselves are  
10 restructuring in order to bring their costs into line to do  
11 that.

12         So, I think we have to concentrate on two areas, and  
13 that is what costs State inflicts on business. If it's a  
14 cumbersome permitting process, that does cost money to a  
15 business. If it's workers' comp., which isn't even a budget  
16 issue, it's still a cost to a business. So, I think we have to  
17 pay particular attention to those areas.

18         And then, secondarily, we need to assure that our  
19 other policies, whether they are incentives or tax policies, are  
20 -- maintain a competitiveness with other states.

21         As you know, the Speaker is carrying a manufacturing  
22 sales tax exemption, and the Governor identified money in the  
23 '94-95 budget and has made it a priority of his Administration,  
24 having identified the money.

25         Let me just simply say by way of example that that is  
26 a competitiveness issue, because 42 other states either have a  
27 partial or full exemption from sales tax, or they don't have a  
28 sales tax. And so, for example, in the Intel expansion to build



1 a billion dollar wafer fabrication facility, what Intel has told  
2 us, and told us in our most recent competition, is that  
3 California inflicts an \$80 million penalty. So that when they  
4 run out their numbers in a site selection decision, it is an  
5 issue that puts us at a competitive disadvantage.

6 And there are a lot of ways to address these things,  
7 but those are the two major ways that I think that we do need to  
8 look at them.

9 SENATOR AYALA: Well, we must be doing something  
10 wrong, because the recession is nationwide and beyond, and yet  
11 we keep reading, especially from the Chambers of Commerce, that  
12 we're losing because of our lack of aggressive determination on  
13 making it more attractive for the people to stay here. And of  
14 course they mention the workmen's comp., and I agree with them  
15 on that score.

16 But are we doing something else that we should be  
17 correcting that other states aren't doing? Why is it that we're  
18 losing supposedly all these people to other states when  
19 conditions should be similar everywhere we go?

20 MS. WRIGHT: Let me say that I think there are three  
21 things that contribute to the job loss: certainly, the  
22 recession; secondarily, Defense budget cuts and base closures,  
23 which have just terribly disproportionately hit our state; and  
24 third are what we've been calling our self-inflicted wounds, and  
25 those are the things that we should concentrate on.

26 The Chamber is a member of Team California. And in  
27 fact, when we conducted a business mission to New York in June  
28 to call on 50 corporate headquarters with operations in



1 California, in part to tell them the good things that were  
2 happening this year in the Legislature and in our own attitude  
3 and process for business attraction and retention, that's a team  
4 effort. And I think all of us need to work on what needs to be  
5 done to truly make California competitive, and then we all need  
6 to be positive about a terrific state.

7           SENATOR AYALA: You mentioned the closure of defense  
8 plants have contributed to the problem, but the problem existed  
9 before we started to do that. It was happening during the time  
10 that the Cold War was still with us, and we needed all these  
11 defense plants throughout. Yes, it think it is contributive,  
12 but I don't think that's the main reason for the problems that  
13 exist in California, and we have a lot of unemployment because  
14 of that.

15           MS. WRIGHT: The Defense budget's been flat in real  
16 financial terms since 1986, and a lot of defense companies have  
17 been diversifying. But it really took a dive beginning in about  
18 1991, and as a result, another thing that we are potentially  
19 suffering from is the necessary consolidations in that industry.  
20 So that, for example, when Hughes bought the General Dynamics  
21 missile business, they did it in part because they had a big,  
22 modern, under-utilized facility in Arizona. And so, the  
23 handwriting was on the wall.

24           I think we -- to some extent, we are just going to  
25 have to struggle through the re-creation of the 800,000 jobs  
26 we've lost, and the 300,000 jobs a year we need to create, but  
27 complement that with the broadest based aggressive marketing  
28 program that, within our limited resources, we can establish.





1           SENATOR AYALA: Thank you.

2           SENATOR CRAVEN: Senator Petris.

3           SENATOR PETRIS: I've been very confused by  
4 conflicting reports on the business flight. The Southern Cal.  
5 Edison report, as I recall, concluded that it was highly  
6 exaggerated. It seems to be a phantom out there. I don't know  
7 of any list that's reliable that's been published by the state  
8 or the State Chamber that lists all these companies.

9           Now, we all know of examples of companies that have  
10 left in our own districts, but I haven't seen anything in the  
11 literature that verifies the enormous wholesale exodus that the  
12 L.A. Chamber, for example, claims has been going on for some  
13 time. Now, I guess I should have checked with the L.A.  
14 Chamber. Maybe they have a list.

15           Does your Agency have a score card that keeps track  
16 so that we'll know which companies have left and for what  
17 reasons so that we can take corrective action and limit the  
18 flow?

19           MS. WRIGHT: First, let me say I think that the  
20 Edison study identified quite a significant number of businesses  
21 that had left, but it wasn't a comprehensive sample.

22           We looked at a variety of ways that we might be able  
23 to determine business flight: from Dunn and Bradstreet; change  
24 of address records, which would be very expensive to get and  
25 track; to Board of Equalization records, and other records that  
26 we might have at the state. And we have not been able to come  
27 up with a good, solid measure where I could sit here and tell  
28 you what I think is the base line.



1 I guess I take the attitude that, as I've tried to  
2 look at the business climate issues with the bottom line  
3 approach, and say if we do know that what is happening to  
4 California companies is costing more, then whether they're  
5 leaving the state or not, we have a competitiveness problem.

6 Secondly, it's one thing to pack up and move a  
7 plant and employees out of state, and it's quite another thing,  
8 as this economy turns and businesses have the opportunity to  
9 make what this industry calls "greenfield decisions" about where  
10 they're going to locate those expansions, so I guess although I  
11 think it would be ideal to have such a number, what I've  
12 concentrated on is where we know we're not competitive in the  
13 public policy arena, we need to strive to become competitive.  
14 And whether it's one business in four, as one of the Business  
15 Roundtable surveys said, or one in twenty, it's a problem that  
16 we should really work to respond to.

17 I'm real sorry that I can't give you a more  
18 definitive answer on numbers.

19 SENATOR PETRIS: Well, if you ever get a list, I'd  
20 love to see it.

21 MS. WRIGHT: All right.

22 SENATOR PETRIS: Maybe you can work through the local  
23 Chambers all over the state. A Chamber knows when a company  
24 leaves town. Some of the more vigorous ones, when they hear  
25 about the plans, try to dissuade them from leaving.

26 MS. WRIGHT: Well actually, one of the things that  
27 we've tried to do is work with the utilities, because when  
28 utilities are shut off, it's usually a sign that something has





1 happened, or when the utility is transferred.

2 But again, it is not a comprehensive list, and it's  
3 pretty labor-intensive to consider following through to  
4 determine the reason.

5 SENATOR PETRIS: I'm curious about the Leggo Park.  
6 Is there one in Virginia now?

7 MS. WRIGHT: No, this will be their first United  
8 States expansion of a family park.

9 SENATOR PETRIS: There aren't any in the U.S. at this  
10 time?

11 MS. WRIGHT: No. There's one in England that they  
12 are just now building, and this is their first U.S. expansion.

13 SENATOR PETRIS: I'd sure like to know how they  
14 figure it could be more profitable in five months in one place  
15 than twelve months somewhere else, based on that corporate tax.  
16 There must be more to it than that.

17 MS. WRIGHT: I'm sure there is more to it than that,  
18 and believe me, we are trying to sort it out so that we can  
19 potentially provide a challenge to their assumptions.

20 SENATOR PETRIS: What part of Virginia are they  
21 looking at?

22 MS. WRIGHT: Prince William County in northern  
23 Virginia, between I-95 and Route 1, near Woodbridge. It's in  
24 the greater metropolitan area of Washington.

25 SENATOR CRAVEN: It's within, what, 25 miles of  
26 Washington?

27 SENATOR PETRIS: Yes, it'd be close to Washington.

28 MS. WRIGHT: Right.



1           SENATOR CRAVEN: Which can get cold as Alaska.

2                           [Laughter.]

3           MS. WRIGHT: Actually, we're hoping they will dig up  
4 a few Civil War bones and find out they can't even build on the  
5 site.

6                           [Laughter.]

7           SENATOR CRAVEN: It gets very, very cold.

8           SENATOR PETRIS: They must be projecting a huge  
9 number of people in those five months.

10          MS. WRIGHT: Actually, they have looked at the  
11 demographics within 25 miles and 125 miles, the level of tourism  
12 that comes into Washington. We've done the same thing here in  
13 California.

14          The numbers are roughly equivalent, except that as  
15 the range broadens, California does better.

16          SENATOR PETRIS: Well, I would imagine we'd draw a  
17 lot more people when we've got seven months more than they have.  
18 It should be an enormous difference.

19          That's why they didn't put Disneyland in Prince  
20 William County, you know. They might wind up going there, but  
21 as of now --

22          SENATOR CRAVEN: Disneyland is a little further in;  
23 it's called Washington.

24                           [Laughter.]

25          MS. WRIGHT: Well, let me tell you, in fact,  
26 Disney has been helpful by providing us some of their marketing  
27 data on visitor demographics, in addition to the tourism studies  
28 we've conducted, because they don't view this park as a direct



1 competitor.

2           So, these kinds of projects are collaborations, and  
3 they tend to be very instructive as to what the competitive  
4 issues are.

5           And if you have good ideas that you'd like to  
6 contribute to this Leggo proposal process, I would welcome them.

7           SENATOR PETRIS: Thank you.

8           MS. WRIGHT: We want to win this one.

9           Right, Senator?

10          SENATOR CRAVEN: Yes, absolutely. It's been a very,  
11 very interesting thing. I guess Carlsbad has as much chance as  
12 the other site has.

13          MS. WRIGHT: It's a much more beautiful site, I  
14 think.

15          SENATOR PETRIS: Especially in the winter.

16          SENATOR CRAVEN: I don't know the exact site. I'm  
17 quite familiar with Virginia, and also the weather there,  
18 because in the winter time, we used to jump into the Potomac  
19 River there to learn landing exercises, and in the summer time,  
20 they took us on what was called the Pipeline Trail, which was  
21 where the power lines were. They were up hills and down hills.  
22 And I'll tell you, it was excruciating. People would say, "Send  
23 me over seas. I've had enough of this." It was worse.

24          Well, did you mention the fact that you had been to  
25 Denmark?

26          MS. WRIGHT: Yes.

27          The officials in Carlsbad and San Diego County and  
28 the San Diego Economic Development Corporation, which are all





1 part of the Team California partnership on this proposal --  
2 which, I should point out, is not being led by my Agency;  
3 strongly supported, but really being led by the City of  
4 Carlsbad, which is exactly the idea of Team California -- and I  
5 did have occasion to spend 24 hours in Billen, Denmark and visit  
6 the park. And it is -- it would be a great asset to California,  
7 I'm absolutely convinced. It has a strong educational component  
8 to it, and I think California would be very good for Leggo.

9 I was raised in the Washington, D.C. area, so I, too,  
10 know the California advantages.

11 SENATOR CRAVEN: She was also raised in the Tokyo  
12 area, having spent some time there.

13 MS. WRIGHT: Right.

14 SENATOR CRAVEN: So, she's had a very well rounded  
15 education. Certainly, I think, is very well qualified.

16 Senator Beverly.

17 SENATOR BEVERLY: There is an attraction to that  
18 five-month work year.

19 [Laughter.]

20 SENATOR BEVERLY: Some people say we already have it.  
21 I don't know.

22 MS. WRIGHT: It's not a twelve-month pay check,  
23 though.

24 SENATOR BEVERLY: Well, for somebody it's just as  
25 profitable.

26 But I'm pleased to note that both of these nominees  
27 today are graduates of TRW, one of our premier employers in the  
28 state.



1 I'm pleased to move we recommend confirmation.

2 SENATOR CRAVEN: Very well.

3 Any further discussion? There appears to be none.

4 Call the roll, please.

5 SECRETARY WEBB: Senator Ayala.

6 SENATOR AYALA: Aye.

7 SECRETARY WEBB: Ayala Aye. Senator Beverly.

8 SENATOR BEVERLY: Aye.

9 SECRETARY WEBB: Beverly Aye. Senator Petris.

10 SENATOR PETRIS: Aye.

11 SECRETARY WEBB: Petris Aye. Senator Craven.

12 SENATOR CRAVEN: Aye.

13 SECRETARY WEBB: Craven Aye. Senator Roberti.

14 Four to zero.

15 SENATOR CRAVEN: The vote is four to zero;  
16 recommended to the Floor.

17 Congratulations. Thank you. We're sorry to have  
18 kept you waiting so long.

19 MS. WRIGHT: Not at all. Thank you very much.

20 [Thereupon this portion of the  
21 Senate Rules Committee hearing  
22 was terminated at approximately  
23 4:25 P.M.]

24 --oo0oo--  
25  
26  
27  
28





CERTIFICATE OF SHORTHAND REPORTER

I, EVELYN J. MIZAK, a Shorthand Reporter of the State of California, do hereby certify:

That I am a disinterested person herein; that the foregoing Senate Rules Committee hearing was reported verbatim in shorthand by me, Evelyn Mizak, and thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for any of the parties to said hearing, nor in any way interested in the outcome of said hearing.

IN WITNESS WHEREOF, I have hereunto set my hand this 24<sup>th</sup> day of June, 1993.

  
EVELYN J. MIZAK  
Shorthand Reporter





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APPEARANCESMEMBERS PRESENT

SENATOR DAVID ROBERTI, Chair

SENATOR WILLIAM CRAVEN, Vice Chair

SENATOR ROBERT BEVERLY

SENATOR NICHOLAS PETRIS

MEMBERS ABSENT

SENATOR RUBEN AYALA

STAFF PRESENT

CLIFF BERG, Executive Officer

PAT WEBB, Committee Secretary

RICK ROLLENS, Consultant on Bill Referrals

NANCY MICHEL, Consultant on Governor's Appointments

ALSO PRESENT

JERRY B. EPSTEIN, Member  
California Transportation Commission

SANDRA R. SMOLEY, Secretary  
State and Consumer Services Agency

JOHN CANFIELD, Legislative Chair  
Department of California Veterans of Foreign Wars





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P-R-O-C-E-E-D-I-N-G-S

--oo0oo--

CHAIRMAN ROBERTI: I'm advised that Mr. Epstein has a family emergency, so because of that we'll take Mr. Epstein up first.

Jerry B. Epstein, Member of the California Transportation Commission.

Mr. Epstein, we'll ask you what we ask all the Governor's appointees, and that is why you feel you are qualified to assume this position?

MR. EPSTEIN: Thank you, Senator.

I was confirmed by this honorable board approximately a year and a half ago. Since then, and before coming to this board, I was a member of the Board of Airport Commissioners for the City of Los Angeles and involved in transportation matters there. I've advocated a train from LAX to Palmdale, which I think should be our largest airport to relieve LAX.

Since being on the board, I was given the assignment of Project Delivery that I hope helped in some way, and with Senator Bergeson's SCR 72, the investigation on CalTrans and so forth, I'm on that audit committee.

And I feel very positively that transportation can be one of the means to get our state back in the black again. I am a tremendous advocate both of rail and highway.

CHAIRMAN ROBERTI: Very good.

Are there any questions of Mr. Epstein?

Is there anyone here in opposition to Mr. Epstein's appointment?





1 SENATOR CRAVEN: Mr. Chairman, I would like to move.

2 CHAIRMAN ROBERTI: Senator Craven moves Mr. Epstein's  
3 appointment to the Floor.

4 The voters last year rejected the one billion dollar  
5 rail bond measure.

6 MR. EPSTEIN: Prop. 156, yes, sir.

7 CHAIRMAN ROBERTI: I guess there'll be an attempt to  
8 go one more time with the bond measure, but do you have any  
9 contingency plans --

10 MR. EPSTEIN: Well, I think --

11 CHAIRMAN ROBERTI: -- in the case we don't win that  
12 one?

13 MR. EPSTEIN: Well, we are trying to do everything  
14 that we possibly can to prioritize. We're hoping that this time  
15 -- we're hoping that the Legislature will advance such a  
16 proposition again to give the people of our state the  
17 opportunity to vote again. And I think this time, I think a  
18 concerted effort should be made, much more than the other time,  
19 to make people aware of exactly what we want to do and how  
20 urgent it is that we do have the means to continue on the  
21 program.

22 CHAIRMAN ROBERTI: There have been some complaints  
23 that CTC is unduly influenced by the Governor's Office. We have  
24 a 1990 report of the Senate Advisory Committee on Cost Control  
25 in State Government sort of indicating that.

26 The idea of CTC is that it act independently also of  
27 its appointing authority -- it was set up to act independently  
28 of the Legislature -- so that these decisions are made



1 independent of the Legislature.

2 Do you have any observations, rejections, or  
3 whatever, of that report?

4 MR. EPSTEIN: Yes.

5 I have been on the Commission for almost two years.  
6 I have never had a call from the Governor, who did appoint me.  
7 On some very controversial issues, he has always left it up to  
8 me. I think it's a very good thing.

9 I have been on commissions for the last 23 years, and  
10 the people that compose this commission, I think, are of the  
11 highest quality of any commission that I've served on, as well  
12 as the CTC staff. I've never seen a more hard-working staff,  
13 whether in the public sector or in the private sector.

14 I believe that an independent CTC is vital, vital --  
15 I underline that -- being able to advise the Senate and the  
16 Assembly as to what we find. Case in point, a good case in  
17 point, I think, is the audit that we're having right now, that  
18 those of us are tremendously interested in, in seeing how we can  
19 improve a \$6.2 billion budget with CalTrans.

20 So, I have never been unduly influenced by anybody.

21 CHAIRMAN ROBERTI: So, you're saying the Governor nor  
22 anybody --

23 MR. EPSTEIN: In the staff --

24 CHAIRMAN ROBERTI: -- in the staff has --

25 MR. EPSTEIN: No, sir.

26 CHAIRMAN ROBERTI: It's one thing, I think, if they  
27 would appear before the Commission; something else if you've got  
28 an ex parte communication. So, I'll take your word for it.



1 Are there any other questions of Mr. Epstein?

2 Senator Craven's motion is before us. Secretary will  
3 call the roll.

4 SECRETARY WEBB: Senator Ayala. Senator Beverly.

5 SENATOR BEVERLY: Aye.

6 SECRETARY WEBB: Beverly Aye. Senator Petris.

7 SENATOR PETRIS: Aye.

8 SECRETARY WEBB: Petris Aye. Senator Craven.

9 SENATOR CRAVEN: Aye.

10 SECRETARY WEBB: Craven Aye. Senator Roberti.

11 CHAIRMAN ROBERTI: Aye.

12 The vote is four to zero; confirmation's recommended  
13 to the Floor.

14 Congratulations, Mr. Epstein.

15 MR. EPSTEIN: Thank you very much, Senator.

16 CHAIRMAN ROBERTI: We will return to the regular  
17 order.

18 [Thereupon legislative agenda items  
19 were acted upon by the Committee.]

20 CHAIRMAN ROBERTI: Now back to Sandra Smoley,  
21 Secretary of the State and Consumer Services Agency.

22 We're all familiar with you, but we've got to ask you  
23 the same question: why you feel you're qualified for this  
24 position?

25 MS. SMOLEY: Yes.

26 Many of you know that I was on the Sacramento County  
27 Board of Supervisors for 20 years. It's been a fantastic  
28 training ground for the job that I've just started. So many of





1 my departments have to do with things I dealt with at the  
2 County. I dealt with General Services issues, procurement,  
3 contracting, consumer issues, Building Standards Commission,  
4 Fair Employment and Housing, State Fire Marshal.

5 I was able to hit the road running the minute I got  
6 there. Now I just have to think statewide versus Sacramento  
7 County.

8 But I really feel my 20 years really gave me a leg up  
9 in being able to be effective in the job that I have.

10 CHAIRMAN ROBERTI: Very good.

11 Is there any question of Ms. Smoley?

12 I think we're all delighted to see you in this  
13 position.

14 MS. SMOLEY: Well, thank you. I am very pleased to  
15 be here also.

16 CHAIRMAN ROBERTI: Having read about you for many  
17 years, as you do about us, we feel you're qualified, so I don't  
18 think we have to ask too many questions, but if somebody wants  
19 to ask them, please do.

20 Senator Petris.

21 SENATOR PETRIS: I'd like to make the motion, but I  
22 have a couple of questions.

23 CHAIRMAN ROBERTI: Good.

24 SENATOR PETRIS: As I discussed with you in my  
25 office, some people are unhappy about the percentage of veterans  
26 that are hired by the Department, and some veterans who aren't  
27 very friendly to the veterans, for some reason.

28 I wondered what your policy recommendation is



1 regarding hiring practices relating to, first of all, the  
2 statutory requirement that says we give priority to veterans for  
3 employment within the Department, and the second, hiring  
4 qualified minorities, and so forth. Can you give us a comment  
5 on that?

6 MS. SMOLEY: Yes, I can.

7 I went back and checked after we had our meeting.  
8 And of the 13 management people and CEAs, which are considered  
9 management also, of the 13, 11 have served in the military.  
10 There were 2 that have not.

11 I do believe that veterans -- being a veteran should  
12 be a priority. I do support that. And obviously, I would push  
13 to have the people who are there, if they're going to work in  
14 the Department of Veterans Affairs, they should be at least  
15 partial to veterans and be supportive of them.

16 As far as minority, are you talking about MBE/WBE, or  
17 are you talking about --

18 SENATOR PETRIS: Racial minorities, ethnic  
19 minorities.

20 MS. SMOLEY: In the Department of Veterans Affairs?

21 SENATOR PETRIS: Yes.

22 MS. SMOLEY: Well, they have many. Of course, the  
23 new Department of Veterans Affairs' Director is Hispanic,  
24 Colonel Vargas. And in top management, there are Hispanic and  
25 also black, and I, of course, support equal opportunity and  
26 would be watching that very closely.

27 SENATOR PETRIS: I've also had a question regarding  
28 procurement practices. I don't know which part of your shop



1 that falls under.

2 MS. SMOLEY: Department of General Services.

3 SENATOR PETRIS: Have you had any, in your limited  
4 time there, any experience of complaints relating to procurement  
5 practices?

6 It's alleged here in a note I got from a colleague  
7 that -- inquires as to what your program is for improving our  
8 procurement practices. I'm not too familiar with it.

9 MS. SMOLEY: Okay. There are three areas that I  
10 really want to spend time on, and I've been very aggressive on,  
11 and that's asset management, procurement, and also Consumer  
12 Affairs.

13 Procurement, I believe, needs to have a new look. I  
14 want to look at it to give the state wide options. I feel that  
15 we need to look at multiple awards. I'm very open in this  
16 regard.

17 We're trying right now to to hire a new procurement  
18 person. I want somebody who's willing to look at things and  
19 maybe do things a little differently than we've done in the  
20 past. I'm going to be very aggressive and personally follow  
21 this issue.

22 I think there are some improvements that can be made,  
23 both cost effective for the state, and also allowing more people  
24 to have an opportunity to work with the state.

25 So, I will be personally following this after we are  
26 able to hire somebody. The position is vacant now. I mean, we  
27 have somebody acting, but, I mean, the person that's going to be  
28 in procurement, but I share your concern in that regard. This





1 is one of the exciting areas that I really think we can make  
2 some very innovative changes that are going to be positive for  
3 the state.

4 SENATOR PETRIS: As a former Supervisor who's been  
5 through a lot of budget battles at the county level, and you're  
6 now seeing the budget battles here, you're being called on to do  
7 some restructuring, down-sizing, whatever the current fad is in  
8 describing these things.

9 Do you want to comment on how you're tackling your  
10 part of the budget problems?

11 MS. SMOLEY: Well, in asset management, you know, I  
12 really think that we can get some more money and do things  
13 better at the state. We have seven regional plans, one of which  
14 is in your area, Senator, San Francisco/Oakland.

15 We think we can save the state money on leases and  
16 some of the purchases. We think we can be a part of providing  
17 jobs in your areas. We think we can be a part of doing our part  
18 in trying to turn the economy around, and that's an area that I  
19 think all of us are concerned about.

20 I think our asset management plan is very aggressive.  
21 We have seven regional plans, and we are getting fantastic  
22 response. In Oakland/San Francisco, the Governor's plan is  
23 being carried by the Speaker, so it shows that we have  
24 bipartisan support in that regard.

25 SENATOR PETRIS: His plan for the East Bay -- there  
26 are two bills -- his plan for the East Bay I'm carrying, I'm  
27 happy to say.

28 MS. SMOLEY: Yes.



1           SENATOR PETRIS: There's a report on that, and the  
2 report to the Governor was excellent in consolidating our  
3 offices and saving a lot of money.

4           MS. SMOLEY: Exactly. So, that part.

5           Also, we're doing some consolidation in Consumer  
6 Affairs. We just are looking to consolidate the Funeral Boards,  
7 Funeral Directors and Embalmers and Cemetery and Crematorium.  
8 We also have consolidated Barbering and Cosmetology. We're  
9 looking at streamlining those boards. But more importantly,  
10 we're looking at making them consumer-oriented, protecting the  
11 consumer.

12           I think in California, the consumer has to be assured  
13 that their interests are protected, and we cannot have these  
14 boards and commission protecting special interests. And I've  
15 been very aggressive in that, putting the consumer back in the  
16 Department of Consumer Affairs.

17           SENATOR PETRIS: That's great.

18           Mr. Chairman, I want to acknowledge publicly your  
19 very, very substantial help that you gave to the veterans. I'm  
20 talking about the seven or eight fire victims in the  
21 Oakland/Berkeley Fire.

22           They were really getting roughed up by the  
23 Department. Until you stepped in and really knocked some heads  
24 together and reminded them of their mission, we weren't getting  
25 very far.

26           I want you to know that all the veterans involved  
27 that I've met with from my area are very pleased and grateful  
28 for the help that you gave them.



1 MS. SMOLEY: Thank you.

2 SENATOR PETRIS: I am, too.

3 MS. SMOLEY: Thank you very much.

4 SENATOR PETRIS: I hope you keep an eye on that part  
5 of your shop.

6 MS. SMOLEY: Believe me, I will.

7 SENATOR PETRIS: Thank you, Mr. Chairman.

8 CHAIRMAN ROBERTI: Senator Craven.

9 SENATOR CRAVEN: Who sets the policy for some of the  
10 departments within your purview? Is HCD a part of Consumer  
11 Affairs?

12 MS. SMOLEY: No, no. That is in Business and  
13 Transportation.

14 SENATOR CRAVEN: Well, let's get back to the areas in  
15 which you have been involved in.

16 Do these independent departments, or whatever you  
17 want to call them, set their own policy, or is that set by the  
18 Legislature?

19 MS. SMOLEY: Now in which area, Consumer Affairs?

20 SENATOR CRAVEN: You name it.

21 MS. SMOLEY: Well, in Consumer Affairs, we have some  
22 commissions that set policy that are independent, hire their own  
23 executive officers. They do have a say.

24 We are the umbrella agency. The Department of  
25 Consumer Affairs is over these boards and bureaus, but we  
26 have less to say over their policies, per se, but we do have the  
27 capability of making some input in that regard.

28 SENATOR CRAVEN: If you had, and this is





1 hypothetical, but if you a group who had no commission, or  
2 advisory board, or whatever you choose to call them, would they  
3 then have the ability to set policy?

4 MS. SMOLEY: No. In most instances, I would say, no.  
5 They bring policy matters to me as the Agency Secretary.  
6 Department people bring forth any policy to me, and I have to  
7 approve whatever that policy is.

8 Now, in some instances, like in General Services, and  
9 in some instances in the Department of Consumer Affairs, the  
10 Director has some statutory capabilities to make some decisions  
11 on their own.

12 But I'm working with my departments to be very close  
13 to the Agency. I want to know about those things, because I'm a  
14 little bit more of a hands-on Agency Secretary. I think it's  
15 important that we work together and they keep me posted as to  
16 the activities they're doing.

17 SENATOR CRAVEN: Well, as it relates to your area of  
18 operation, if the department had a conflict with the  
19 Legislature, that would in time be funneled up to you for  
20 decisions as to what seemingly was the appropriate way to handle  
21 it?

22 MS. SMOLEY: That is correct. But once in a while  
23 the departments get over and speak against an issue that maybe  
24 the Agency disagrees with.

25 SENATOR CRAVEN: That's not once in a while. That's  
26 more frequent than once in a while. That's why I'm asking these  
27 questions.

28 MS. SMOLEY: Well, I'm aware of that, and I am



1 working with my department people to say, "Hey, you come to me.  
2 Let's work this out." It does no good for us to be coming to  
3 you and giving you different opinions here. And so, I'm aware  
4 of that issue.

5 I'm very open to work with that, and I'm being pretty  
6 strict with them, saying, "Let's get this policy together here  
7 and go together," versus I think differently and they think  
8 differently.

9 SENATOR CRAVEN: I'm very confident in you and your  
10 ability to do that. I probably have more confidence in you,  
11 because I've known you for a couple of decades and the work that  
12 you've done, than I have in some of the other people who have  
13 approximately the same type of position.

14 But I've gotten to a point where I find that the  
15 departments are saying what I should do. And I would raise a  
16 solemn resentment toward that. And I want to make a correction  
17 there, because I don't think that's the way the system is  
18 supposed to work.

19 MS. SMOLEY: It's my opinion that you're elected by  
20 the people. And by the fact that you're elected by the people,  
21 that gives you the capability to speak on issues.

22 SENATOR CRAVEN: Well, that's what I'd like to think,  
23 but some of these people come in, and they're the sine qua non  
24 of whatever, and I have a little problem. No, I don't; I take  
25 that back. A lot of problem.

26 MS. SMOLEY: A lot of problem. I can understand  
27 that.

28 SENATOR PETRIS: Mr. Chairman.



1 CHAIRMAN ROBERTI: Senator Petris.

2 SENATOR PETRIS: On that point, when I referred to  
3 the fire victims, she reminded the agency in charge, which just  
4 happens to be the CAL-VET people, of what their statutory  
5 mission was. And they were bucking the statutory mission until  
6 she turned them around.

7 So, my one experience with her has been very positive  
8 on that very issue. That's why I was pleased and impressed.

9 SENATOR CRAVEN: And you feel, I'm sure, Nick, as I  
10 do, it's very important that we get that squared away.

11 SENATOR PETRIS: That's right.

12 MS. SMOLEY: Thank you.

13 SENATOR CRAVEN: No condemnation of you, Supervisor.

14 CHAIRMAN ROBERTI: Please come forward.

15 MR. CANFIELD: This is my representative for 20 years  
16 on the Board of Supervisors, so I'm very pleased that she is  
17 here.

18 MS. SMOLEY: Thank you.

19 MR. CANFIELD: And even when I appeared before the  
20 Board, she never stood up and cheered when I said anything, but  
21 on the other hand, she did not boo me, so that's in her favor.

22 [Laughter.]

23 MR. CANFIELD: I am John Canfield, the Legislative  
24 Chairman for the Department of California Veterans of Foreign  
25 Wars.

26 And we had a convention down in Ontario last weekend,  
27 and there were a couple of resolutions approved by the  
28 membership pertaining veterans preference points, entry





1 examinations, and the Veterans of Foreign Wars delegates are  
2 very concerned about the hiring of non-veterans in the  
3 Department of Veterans Affairs. And I cannot say that this is a  
4 large number, but there have been some positions filled by  
5 non-veterans. And there is a statute which states that, quote,

6 "Whenever possible, preference shall be  
7 given to veterans for employment in the  
8 Department of Veterans Affairs."

9 And my understanding of Ms. Smoley's comments is that  
10 she has no objections to veterans preference, and we would just  
11 like to ask Ms. Smoley if my interpretation is correct?

12 Do you have any concerns about it?

13 MS. SMOLEY: I have no problem with that. I told you  
14 that I did check on the top thirteen. Eleven of the thirteen  
15 have served in the military.

16 MR. CANFIELD: Mr. Chairman, that is the concern that  
17 we have. And hearing the answers from Ms. Smoley, we certainly  
18 are not objecting to her appointment.

19 However, I would like to point out that we will be  
20 watching what does take place, and I will remind my former  
21 representative that she stated before the confirmation committee  
22 that she understands the concerns of the veterans.

23 MS. SMOLEY: Here's my card. Call me up.

24 MR. CANFIELD: I should say, I already have a bunch  
25 of these.

26 MS. SMOLEY: But a new address.

27 MR. CANFIELD: Thank you very much, Mr. Chairman.

28 SENATOR PETRIS: Question.



1 CHAIRMAN ROBERTI: Senator Petris.

2 SENATOR PETRIS: I'd like to ask the witness what's  
3 the significance of VFW 1999? Is that the post number?

4 MR. CANFIELD: That Post 1999.

5 SENATOR PETRIS: It's not a date of something to  
6 happen in the future?

7 [Laughter.]

8 SENATOR PETRIS: Is that a local post in Sacramento?

9 MR. CANFIELD: This is Sacramento post. In fact, we  
10 are members made up of people who have either worked in the  
11 Capitol or in agencies around the Capitol.

12 SENATOR PETRIS: You're kind of a government chapter  
13 of the VFW.

14 MR. CANFIELD: In fact, it started, Mr. Chairman, as  
15 a state employee VFW post, and we have now branched out to a  
16 public employee post, and even further, now we're becoming a  
17 general VFW post, but we do get involved in legislative matters  
18 primarily because we have worked around the government.

19 SENATOR PETRIS: Thank you.

20 CHAIRMAN ROBERTI: Thank you very much.

21 MS. SMOLEY: Thank you for coming down.

22 CHAIRMAN ROBERTI: Do I hear a motion?

23 SENATOR CRAVEN: I'll move.

24 CHAIRMAN ROBERTI: Oh, Senator Petris already --

25 SENATOR PETRIS: May I join --

26 CHAIRMAN ROBERTI: Senator Petris gets the move.

27 MS. SMOLEY: Thank you.

28 CHAIRMAN ROBERTI: Secretary will call the roll.



1 SECRETARY WEBB: Senator Ayala. Senator Beverly.

2 SENATOR BEVERLY: Aye.

3 SECRETARY WEBB: Beverly Aye. Senator Petris.

4 SENATOR PETRIS: Aye.

5 SECRETARY WEBB: Petris Aye. Senator Craven.

6 SENATOR CRAVEN: Aye.

7 SECRETARY WEBB: Craven Aye. Senator Roberti.

8 CHAIRMAN ROBERTI: Aye.

9 The vote is four to nothing; confirmation is  
10 recommended to the Floor.

11 Congratulations.

12 MS. SMOLEY: Thank you very much.

13 [Thereupon this portion of the  
14 Senate Rules Committee hearing  
15 was terminated at approximately  
16 2:35 P.M.]

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CERTIFICATE OF SHORTHAND REPORTER

I, EVELYN J. MIZAK, a Shorthand Reporter of the State of California, do hereby certify:

That I am a disinterested person herein; that the foregoing Senate Rules Committee hearing was reported verbatim in shorthand by me, Evelyn Mizak, and thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for any of the parties to said hearing, nor in any way interested in the outcome of said hearing.

IN WITNESS WHEREOF, I have hereunto set my hand this 15<sup>th</sup> day of July, 1993.

  
EVELYN J. MIZAK  
Shorthand Reporter





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APPEARANCESMEMBERS PRESENT

SENATOR DAVID ROBERTI, Chair

SENATOR WILLIAM CRAVEN, Vice Chair

SENATOR RUBEN AYALA

SENATOR ROBERT BEVERLY

SENATOR NICHOLAS PETRIS

STAFF PRESENT

CLIFF BERG, Executive Officer

PAT WEBB, Committee Secretary

RICK ROLLENS, Consultant on Bill Referrals

NANCY MICHEL, Consultant on Governor's Appointments

ALSO PRESENT

LEO BURKE, Member  
California Veterans Board

SENATOR PATRICK JOHNSTON

PORTER MERONEY  
Chief Deputy Director  
Department of Veterans Affairs

GEORGE MANESS, Chair  
California Veterans Board

P. GREGORY CONLON, Member  
Public Utilities Commission

SENATOR REBECCA MORGAN

JANICE WILSON, President  
State Board of Accountancy

DENNIS CHACONAS, Superintendent  
Alameda Unified School District



APPEARANCES (Continued)

PETER ARTH, JR., General Counsel  
Public Utilities Commission

SENATOR HERSCHEL ROSENTHAL





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P-R-O-C-E-E-D-I-N-G-S

--oo0oo--

CHAIRMAN ROBERTI: Governor's appointees appearing today, Leo Burke, Member of the California Veterans Board.

Mr. Burke, we'll ask you what we ask all the Governor's appointees, and that is why you feel you're qualified to assume this position?

MR. BURKE: Thank you, Mr. Chairman for this opportunity to address the Committee.

As a young man, I joined the United States Marine Corps and saw service in World War II. Concern for veterans and their well being has been a significant focus of my life for nearly half a century.

I am a past State Commander of the American Legion, and also been elected to state membership to serve as California's sole representative on the Legion's National Executive Committee. The Executive Committee is the policy body for the 312 million member organization nationally. I have also served in 15 other appointments at the national level of the American Legion. Currently I am a member of the National Commission on Foreign Relations for the American Legion. I have been a member of the Veterans of Foreign Wars for 20 years and served for seven years as President of the D.A.V. Charities, a component of the Disabled American Veterans.

I was appointed by former Governor Jerry Brown to the San Joaquin County Fair Board, and I was elected Trustee for 17 years of the Delta Community College District. The District serves 25000 students and has a budget of \$60 million annually.





1 I have received over 1,000 community service awards in my home  
2 city of Stockton and currently sit on its Planning Commission.

3 The charter of the Veterans Board requires it to  
4 determine policy for all operations of the California Department  
5 of Veterans Affairs, review and set interest rates for the  
6 CAL-VET home loan program at least once annually, and to act as  
7 an appeals body for those California veterans who believe that  
8 they have been denied a benefit improperly. The Board meets on  
9 a monthly basis to discharge these duties.

10 However, each member of the Board also performs  
11 another duty which, while not expressly enumerated in our  
12 charter, is as important as those formal responsibilities.  
13 Throughout each month, Board members attend a wide variety of  
14 meetings with rank and file California veterans. We bring to  
15 them information about how the Legislature and Administration  
16 are dealing with issues that have an impact on them, and we  
17 bring back to these halls of government those things that the  
18 veterans believe should be dealt with.

19 I am proud to have been asked by two Governors of  
20 California to serve on this Board, proud to have been previously  
21 confirmed in that service by this Committee. I am serving now  
22 as a member of the Board and have in the past served as its  
23 Chairman.

24 I have served on the Board when its relations with  
25 the Department of Veterans Affairs have been contentious and of  
26 questionable productivity, and I have served at a time when the  
27 relationship has been cordial and productive. I am pleased to  
28 note that from Colonel Ugalde, Admiral Hacker, and now Colonel



1 Vargas, the relationship between Board and Department has  
2 steadily improved.

3           The people of our state and the Members of this  
4 Legislature consider attention to those who have served our  
5 nation in uniform is to be great and important with both the  
6 Department of Veterans Affairs and the California Veterans  
7 Board. We were created to deal with issues important to them.  
8 We act as a check and balance system for one another. The Board  
9 is neither the Department's adversary, nor is it an apologist.  
10 In order for the needs of veterans to be served appropriately, a  
11 working partnership must exist. The partnership must recognize  
12 the legitimate sphere of each member, and each member must work  
13 to maintain a relationship that creates consensus more than  
14 conflict. As you know better than most, Mr. Chairman, public  
15 consensus is only achieved after much attention and effort has  
16 been given in private to resolving conflicts.

17           We are a citizens' Board, Mr. Chairman. We do not  
18 necessarily bring technical expertise to this post. We bring to  
19 it our own military experience and those conditions we have  
20 encountered ourselves as veterans. As citizens and veterans, we  
21 bring to government an empathy for our comrades that may not  
22 always be present to those public servants charged with serving  
23 our interest in a professional capacity.

24           I know I speak not only for myself but also for my  
25 colleagues when I say that our Board works to maintain a state  
26 of mind that prefers to decide in favor of the veterans in all  
27 cases where there is even the slightest justification of doing  
28 so.



1 I believe I am qualified to continue in my position  
2 on the Board because my career as both public official and a  
3 private advocate has provided me the experience that I will need  
4 to combine a knowledge of process, an awareness of public  
5 sentiment, in order to assist in the formation of policy that  
6 lends itself to useful execution.

7 In a time of diminishing revenues and increased  
8 expectations, I believe my talents can continue to be used in  
9 the service of my bother and sister veterans and their  
10 dependents. I wish to continue my service on the Board, and I  
11 ask for your support so that I may.

12 Thank you, sir, for your time.

13 CHAIRMAN ROBERTI: Thank you very much, Mr. Burke.

14 Is there any discussion or debate? Is there any  
15 opposition? Any other witnesses?

16 SENATOR PETRIS: I have some questions, if I may.

17 CHAIRMAN ROBERTI: I think Senator Johnston wants to  
18 speak to the appointee.

19 SENATOR PETRIS: He's your constituent.

20 SENATOR JOHNSTON: Sorry, Mr. Chairman and Members.  
21 I was in conference committee.

22 I just wanted to say that the nominee, Mr. Burke, has  
23 been a long-time friend of mine and constituent and contributor  
24 to the community and certainly to matters concerning veterans,  
25 both in organizations that serve veterans as well as helping me  
26 in some years ago in really bringing to my attention a gap in  
27 the law, or an inadvertence, that made it very difficult for  
28 those disabled veterans who needed adjustments in their





1 property, in their house or new house under CAL-VET could obtain  
2 that. And so, Mr. Burke was exceedingly helpful on behalf of  
3 veterans in getting the law changed, with your support as well,  
4 Members.

5 So, I enthusiastically support the nominee, and I  
6 hope you will confirm him to this position.

7 CHAIRMAN ROBERTI: Thank you, Senator.

8 Are there any others here in support? Do you want to  
9 come forward and indicate your name and the organization that  
10 you represent.

11 MR. MANESS: Gentlemen, my name is George Maness.  
12 I'm presently the Chairman of the California Veterans Board.

13 And it is with pleasure that I'm here before you  
14 today in the Committee to endorse Mr. Burke for his confirmation  
15 on the Board.

16 Mr. Burke is presently a member of the Board and past  
17 Chairman of the California Veterans Board. And it was with  
18 confidence that I, as Chairman, appointed Mr. Burke to Chair the  
19 Legislative Committee and the policy committee of the Board.

20 My association with Mr. Burke dates back beyond my  
21 appointment to the Board in 1990. As an active member of  
22 numerous veterans organizations, and as California Department  
23 Commander of Am-Vets, I was impressed with Mr. Burke's  
24 commitment to communicate with the veterans of California  
25 through correspondence or personal contact.

26 Since my tenure on the California Veterans Board, Mr.  
27 Burke has been not only a mentor, but also a friend to admire.  
28 Leo Burke is that special type of American who is willing to



1 service -- to serve and sacrifice whenever his nation, state or  
2 community calls him into service: the U.S. Marine Corps, World  
3 War II; elected Trustee, Stockton Community College, 17 years;  
4 and the California Veterans Board, 7 years. And it's for sure  
5 that money was not the incentive, but rather loyalty and concern  
6 for others was and is his only motivation, not unlike the  
7 motivation you gentlemen possess as representatives of the  
8 people.

9 Mr. Leo Burke is a catalyst on the Board. His  
10 knowledge and commitment to veterans never falters, nor does he  
11 ever let the rest of the Board members forget our purpose.

12 I realize what I've said sounds flowery, but I can  
13 also assure you that I don't speak with forked tongue. I mean  
14 what I have said, so give me just a few seconds to elaborate the  
15 facts. A, Leo Burke's tenure and continued tenure on the  
16 California Veterans Board helps guarantee continuity. B, Leo  
17 Burke's close association with individual veterans and veteran  
18 groups enabled the Board to be more responsive to the needs of  
19 the California veteran. C, the total commitment Leo Burke has  
20 demonstrated to his community of Stockton, the State of  
21 California, and as a uniformed member of the U.S. Marine Corps  
22 warrants confirmation not only as a reward for his achievement  
23 and dedication, but because Leo Burke is the right man for the  
24 right job.

25 It with real pleasure, and I do want to re-emphasize  
26 that Leo is a strong clog on the Board, and we'd appreciate your  
27 confirmation.

28 Thank you.



1 CHAIRMAN ROBERTI: Thank you very much.

2 Senator Petris has questions.

3 SENATOR PETRIS: Mr. Burke, I've heard some good  
4 things about you from old friends and supporters. I've also  
5 heard some questions of concern, so I want to go into those.

6 The witness just gave an account of how important it  
7 was to help the veterans and carry out the mission of the  
8 Board, and there are questions in a few areas that I'd like to  
9 give you a chance to clarify. They relate to the actions of the  
10 Board itself and your votes in particular on certain matters.

11 One of them has to do with a statute that we enacted  
12 in the '80s to create -- I've lost track of the date; it's been  
13 a few years -- where we enacted a statute intending to create a  
14 second home for California veterans down in Southern California,  
15 so we wouldn't just have Yountville.

16 MR. BURKE: Yes, sir.

17 SENATOR PETRIS: And the most the Board has been able  
18 to come up with are some nursing-type homes instead of a home  
19 comparable to Yountville.

20 It seems to me that's a failure to carry out the  
21 legislative mandate which was intended to help the veterans.

22 Can you shed some light on that for me?

23 MR. BURKE: I believe, Senator, sir, you're referring  
24 to the first committee that was appointed on the veterans home  
25 south?

26 SENATOR PETRIS: Well, I'm referring to AB 200,  
27 carried by Assemblyman Clute, who represented part of the  
28 southern state, and the bill was passed in 1989 to establish





1 one or more additional veterans homes in Southern California,  
2 since we don't have any at all at the present time. One of the  
3 other Assemblymen who worked hard on that legislation and  
4 strongly supported it wrote to the Director of the Department in  
5 February of 1990, requesting information about a diversion from  
6 a veterans home to creating six nursing homes instead. So,  
7 that's been a controversy ever since.

8 So, I'd like you to explain to me, as one who's been  
9 on the Board a long time and also has been Chairman, number one,  
10 why hasn't the Board moved in the direction of carrying out the  
11 mandate of the statute? And why has it diverted that toward  
12 nursing homes, which are not provided for in the statute?

13 MR. BURKE: Well, sir, to the best of my knowledge,  
14 unless I've been quoted out of context, I under no circumstances  
15 would ever support a nursing home for -- a nursing home for  
16 veterans.

17 Now, that might have been in a bill, sir, and in  
18 order for us to get it started, I feel that and I've always  
19 taken the position that we should -- or we should have the same  
20 services as Yountville, except for acute care. In acute care,  
21 the homes south would be located close to a V.A. center.

22 As far as a nursing home, I wouldn't support  
23 something like that, sir, alone. Now, again, with -- certain  
24 times we've taken action to get something moving, but in the  
25 other components of the bill, I believe, it was as you point  
26 out, from one to six homes. It could be, with the probably 450  
27 residents -- but again, it was my understanding it has a level  
28 of care, but as far the other, I couldn't support that, sir.



1           SENATOR PETRIS: Well, the information I've been  
2 given -- I haven't read the statute -- there wasn't anything  
3 about nursing homes. It was a new, full veterans home similar  
4 to Yountville, serving the same purpose, with a much larger  
5 number of residents than a small nursing home would have.

6           MR. BURKE: Yes, sir. Well, it was --

7           SENATOR PETRIS: So, the first question is, why  
8 hasn't the Department moved in the direction? Why don't we have  
9 a veterans home now in L.A., since we passed a law in '89?

10          MR. BURKE: Well, sir, we do have one now. I thought  
11 you were referring to their first bill. It's been before the  
12 elected officials to have a home in Barstow. And there was a  
13 special commission appointed for this job, and we will have a  
14 home in Barstow in about two years with -- and it's been passed  
15 by this body. We've received the funding from the V.A., 20  
16 million, I believe.

17          SENATOR PETRIS: The federal?

18          MR. BURKE: Yes. The federal is the first 20  
19 million, and the state, I believe, sir, and a report is on the  
20 Chairman's desk on this home, sir.

21          SENATOR PETRIS: Can you tell me --

22          MR. BURKE: With all levels of care except acute.  
23 Same quality of life.

24          SENATOR PETRIS: Is that under construction now?

25          MR. BURKE: No, sir. We expect it to be. It's up  
26 to, certainly, elected officials when you -- in your infinite  
27 wisdom, but in a year, or possibly a year, it'll break ground on  
28 it.



1 SENATOR PETRIS: In about a year?

2 MR. BURKE: Yes, sir.

3 SENATOR PETRIS: Well, I hope that estimate is better  
4 than the normal estimates that we get. You know how those  
5 things are.

6 MR. BURKE: Yes, sir.

7 SENATOR PETRIS: You're told a year, and you're  
8 lucky to get it in three years.

9 Do you have reason to believe it'll be a year for  
10 sure?

11 MR. BURKE: Yes, if I could ask the technical staff,  
12 I'd like to have Porter Meroney, please, to deal with that.

13 SENATOR PETRIS: Sure. I'd like to get that  
14 information.

15 MR. BURKE: Thank you, sir.

16 MR. MERONEY: Thank you.

17 I'm Porter Meroney. I'm Chief Deputy Director of the  
18 Department of Veterans Affairs.

19 SENATOR PETRIS: Can you speak up a little, please?

20 MR. MERONEY: Yes. I'm Porter Meroney. I'm Chief  
21 Deputy Director of the Department of Veterans Affairs.

22 Mr. Burke is quite correct. We have now a plan in  
23 place that will enable us to begin construction on a veterans  
24 home in Barstow, hopefully, by the end of this year, but most  
25 certainly within the next twelve months.

26 As Mr. Burke indicates, we have the funding, the 65%  
27 funding tied up. The U.S. D.V.A. has committed to make that  
28 funds available. We have in place a statutory approval to





1 arrange a loan for the state's start-up costs, and additionally  
2 to issue some revenue bonds which we'll need for the state's 35%  
3 share, and then we'll plan to pay those bonds off through the  
4 normal operating budget, the annual appropriation for the home.

5 But we're, as Mr. Burke indicates, we're very hopeful  
6 that we'll have this open within the next two years.

7 SENATOR PETRIS: So, you expect construction to start  
8 no later than 12 months?

9 MR. MERONEY: Yes, sir.

10 SENATOR PETRIS: You expect that it won't take more  
11 than a year to build?

12 MR. MERONEY: It should take around a year, sir.

13 SENATOR PETRIS: What's the capacity?

14 MR. MERONEY: It will have room for approximately 400  
15 veterans.

16 SENATOR PETRIS: How many are at Yountville?

17 MR. MERONEY: Currently the census at Yountville is  
18 around 1150.

19 Now, this Barstow facility is the first of what we  
20 plan to be at least three other sites.

21 SENATOR PETRIS: That was my next question. You're  
22 going to have three others at least the same size as --

23 MR. MERONEY: Yeah, comparable size.

24 SENATOR PETRIS: -- Barstow? So the total residents  
25 will be comparable to the 1150 up north?

26 MR. MERONEY: Yes, sir. When we have all four, it  
27 will be around 1600, which will be slightly more than the  
28 capacity at Yountville.



1           SENATOR PETRIS: And what's the story on the nursing  
2 homes? Are there nursing homes being built or planned?

3           MR. MERONEY: No, sir. These are not nursing homes.  
4 This is the full level of care, short of acute care. In other  
5 words, a healthy veteran would come in and would live at the  
6 veterans home, and as he ages, and his need for a higher level  
7 of care is there, then we'll progressively advance him into  
8 those higher levels of care.

9           But we would not expect this to be a, quote, "nursing  
10 home". This is a home where the veterans will be making their  
11 -- they will be treated as residents, very similar to what we do  
12 in Yountville.

13          SENATOR PETRIS: There isn't any separate effort for  
14 six nursing homes?

15          MR. MERONEY: No, sir. These are homes, not just  
16 nursing homes.

17          SENATOR PETRIS: The qualifications for entry are the  
18 same as Yountville?

19          MR. MERONEY: Yes, sir.

20          SENATOR PETRIS: So it's really a parallel to  
21 Yountville in Southern California? That's what the statute  
22 intended.

23          MR. MERONEY: That is correct. It's virtually the  
24 same level of care, the same types of services, with the  
25 exception of acute care, except that there will be four separate  
26 sites rather than the one site in Yountville.

27          SENATOR PETRIS: Thank you.

28          MR. MERONEY: Thank you.



1 CHAIRMAN ROBERTI: Senator Ayala.

2 SENATOR AYALA: Mr. Burke, what do you see as the  
3 major issues in California for veterans today?

4 MR. BURKE: I see -- Senator, sir, I believe it's  
5 funding and finances. I think that the veterans organizations  
6 are going to have to go out and work a little harder on  
7 fundraisings and so forth, because the budget --

8 SENATOR AYALA: Fundraising for what purpose?

9 MR. BURKE: For the good of the veterans, for the  
10 disabled veterans and their families.

11 SENATOR AYALA: Disabled veterans.

12 MR. BURKE: Yes, sir.

13 SENATOR AYALA: That is, as you see it, the major  
14 issue in California?

15 MR. BURKE: Yes, I do.

16 SENATOR AYALA: And you as a member of that Board,  
17 how are you addressing that issue?

18 MR. BURKE: From the D.A.V. Board, sir, well, we're  
19 -- I also belong to a D.A.V. Charities Board, and we raised in  
20 the last 15 years \$1,500,000. And we probably put, oh, maybe  
21 100,000 went to Yountville, a lot has went [sic] to the V.A. A  
22 lot has went to scholarships for people to go to school, sir.  
23 And I think this is the area we're going to have to address in  
24 the future.

25 SENATOR AYALA: We get a lot of letters from the Napa  
26 Veterans Home. There's something wrong. I don't know what's  
27 wrong with that operation there.

28 Are you familiar with that problem? Is it something





1 that can be addressed quickly? What is the problem at Napa  
2 Veterans Home?

3 MR. BURKE: Senator, sir, I visit there quite often.  
4 When I receive a complaint from one of the residents and so  
5 forth, I channel it through the Department of Veterans Affairs,  
6 and it's handled in that direction. And I get a report back,  
7 and it seems to --

8 SENATOR AYALA: Are a lot of these complaints  
9 legitimate? I mean, I get a lot of letters. I'm sure Senator  
10 Petris gets them as well; he's close to the facility there.  
11 There's so many complaints about the veterans themselves  
12 complaining about the operation. And I just wonder how many of  
13 those are really legitimate.

14 MR. BURKE: I think it's a well-operated home,  
15 Senator, sir.

16 SENATOR AYALA: Sorry?

17 MR. BURKE: I think it's a well-operated home, and I  
18 think these are probably isolated cases.

19 Everytime that a resident contacts me or any other  
20 member of the Board, we certainly deal with it immediately, and  
21 the Department is very cooperative in running everything down.

22 SENATOR AYALA: I want to channel some of these  
23 letters to you.

24 MR. BURKE: Would you please, sir.

25 SENATOR AYALA: Thank you.

26 CHAIRMAN ROBERTI: Yes, Senator Craven.

27 SENATOR CRAVEN: I just wanted to ask, perhaps, the  
28 gentleman to your left, why did they locate that home in



1 Barstow? Because of the political impact of Senator Ayala?

2 [Laughter.]

3 MR. MERONEY: No, sir.

4 The commission on which Mr. Burke serves reviewed 29  
5 proposed sites, various cities in the seven-county area. And  
6 they considered such things as cost, demographics, geography,  
7 access to Veterans Administration Hospitals, and so forth. It  
8 was a subject that was debated very extensively by the  
9 commission, and they chose Barstow for a number of reasons, one  
10 of which, Barstow expressed -- the City of Barstow expressed a  
11 very high level of interest in having us come there.

12 SENATOR CRAVEN: Oh, I'm sure.

13 MR. MERONEY: To the extent that the Barstow  
14 Community College District actually donated 22 acres free for  
15 our site.

16 SENATOR CRAVEN: Well, it was just a matter of  
17 inquiry.

18 I've been to Barstow.

19 [Laughter.]

20 SENATOR CRAVEN: I thought maybe you had a thought  
21 that you wanted to get it as far away from everything else as  
22 you could, and if that be the case, you hit it right on the  
23 head.

24 MR. MERONEY: Thank you, sir.

25 SENATOR CRAVEN: I'm a San Diegan, and we have a lot  
26 of military -- well, not as many as we have had, I might add, by  
27 virtue of recent decisions -- but I know the people there always  
28 thought that it would be a very delightful place, which I think



1 you would agree. But, you know, the land costs and availability  
2 probably negated that to a great degree if not totally.

3 MR. MERONEY: Yes.

4 SENATOR CRAVEN: But I was somewhat facetious in what  
5 I asked, but I did really want to know how we got it in Barstow.

6 MR. BURKE: Mr. Chairman, may I?

7 CHAIRMAN ROBERTI: Yes, please.

8 MR. BURKE: Senator, sir, San Diego County is being  
9 seriously considered for one of the remaining three sites.

10 SENATOR CRAVEN: Oh, for a --

11 MR. BURKE: Veterans home.

12 SENATOR CRAVEN: -- veterans home.

13 MR. BURKE: Orange County is another one. So there  
14 are four cities that's under consideration subject to the help  
15 of you elected officials.

16 SENATOR CRAVEN: That sounds very good.

17 SENATOR BEVERLY: They'll reserve a spot for you.

18 [Laughter.]

19 SENATOR CRAVEN: Fine. I'm about ready now, I think.

20 I want you to know, ladies and gentlemen, that I am  
21 the average age of a World War II veteran: 72 years old.

22 SENATOR AYALA: I'd like to ask Senator Craven,  
23 you've been to Barstow, but have you been to Cucamonga?

24 SENATOR CRAVEN: Cucamonga? Oh, I've been to  
25 Cucamonga. That's one of the more forgettable places I've ever  
26 been.

27 [Laughter.]

28 CHAIRMAN ROBERTI: I take it, Senator Craven, you're





1 not running statewide?

2 [Laughter.]

3 SENATOR CRAVEN: Cucamonga's a very delightful place.

4 [Laughter.]

5 SENATOR CRAVEN: I'm serious now. I remember first  
6 back in the mid-'50s, when I was in the Junior Chamber of  
7 Commerce. And I went there because it was in my area. As a  
8 matter of fact, when I became an Assemblyman, so much of the  
9 area I had, I represented in the Junior Chamber.

10 But I went there, and the thing I remember about it,  
11 Ruben, were the grapes and the very high curbs. Does that mean  
12 anything to you? Water would run down off the foothills there,  
13 you know, wash them out without those, sir. I remember it. A  
14 very, very nice place; a little warm but nice.

15 [Laughter.]

16 SENATOR PETRIS: May I resume?

17 CHAIRMAN ROBERTI: Senator Petris.

18 SENATOR PETRIS: Last month there was an article in  
19 the Sacramento Union about complaints from the California  
20 Hispanic Coalition that had been filed formally and officially  
21 with the State Personnel Board, charging discrimination in  
22 hiring and promotional practices in the Department.

23 Are you familiar with that complaint? Has it come to  
24 your attention yet, officially or otherwise?

25 MR. BURKE: No, sir, it hasn't. I'm not familiar  
26 with the article, sir.

27 I think the Director alluded to a letter was  
28 received, and that they were handling it there, but to the best



1 of my knowledge, there's no discrimination in the Department. I  
2 don't think we would put up with this.

3 Maybe you could add to that.

4 MR. MERONEY: If I might?

5 SENATOR PETRIS: Yes.

6 MR. MERONEY: We did have a complaint alleging  
7 discrimination that we received sometime ago. We arranged for  
8 an independent investigator outside the Department of Veterans  
9 Affairs to come in and review the charges, interview witnesses.  
10 We gave him full rein authority, autonomy, to talk to whoever he  
11 wanted. He has subsequently issued a report finding that those  
12 allegations are without foundation.

13 But we have taken the further step, at the State  
14 Personnel Board's suggestion, of arranging a mediation process  
15 with a professional mediator, the Department's management  
16 including the new Director, Colonel J. Vargas, along with  
17 representatives of the Hispanic Coalition. That meeting is  
18 scheduled for next week, and we're very hopeful that that will  
19 provide a forum for us to understand what exactly the  
20 allegations were and how we can best address them.

21 We don't believe that there's been any type of  
22 discrimination in the Department of Veterans Affairs against  
23 Hispanics or any ethnic group, but we want to do everything we  
24 can to ensure that we have the process in place.

25 SENATOR PETRIS: What is your role in the Department?

26 MR. MERONEY: I am the Chief Deputy Director, which  
27 essentially means the number two person.

28 SENATOR PETRIS: I'm wondering why Mr. Burke hasn't



1 been advised of all this. His reaction was, "I don't know."

2 It seems to me that, as former Chairman and as a  
3 member of the Board, he should have been advised immediately,  
4 and as a member of the Legislative Committee.

5 Are you still a member of the Legislative Committee?

6 MR. BURKE: Yes, sir.

7 SENATOR PETRIS: This kind of an article is bound to  
8 attract interest among Members of the Legislature, and it seems  
9 to me there's a gap there. I don't know whose fault it is. I  
10 don't know whether Mr. Burke isn't interested and would rather  
11 concentrate on other kinds of issues, or whether the staff  
12 hasn't informed him, but it seems to me you've outlined a very  
13 important series of steps here to meet that problem.

14 The allegations that were reported in the complaint  
15 have to do with high level firing; Hispanics constantly being  
16 passed up and demoted. Maybe that's why Mr. Vargas was  
17 appointed director. Maybe that'll change now.

18 MR. MERONEY: That's certainly possible.

19 It is not Mr. Burke's fault that he was not fully  
20 aware of these series of articles. It's the staff's fault.

21 SENATOR PETRIS: No, I'm not referring to the  
22 newspaper articles. I'm referring to the actual complaint filed  
23 with the Personnel Board relating to the policies of the CAL-VET  
24 Board.

25 MR. MERONEY: We have -- we have not taken that to  
26 the Board yet on the basis that that's an internal, kind of a  
27 day-to-day operational situation, as opposed to a policy -- as  
28 opposed to an issue that would come before the Board as part of





1 their policy setting function.

2 SENATOR PETRIS: I would assume their policy would be  
3 to oppose discrimination --

4 MR. MERONEY: Very much so, sir.

5 SENATOR PETRIS: -- based upon ethnicity or race.

6 Isn't that right, Mr. Burke. What is your policy?

7 MR. BURKE: Yes, sir, absolutely. And I want to  
8 assure you, Senator, had I been aware of this or the article, I  
9 certainly would have went in and got the answers on it.

10 SENATOR PETRIS: Well, I would suggest that you do  
11 something to see to it that you're informed. Now, I don't  
12 expect you to be reading all the newspapers.

13 Where do you live? Do you live here in town?

14 MR. BURKE: I live in Stockton. I don't know how  
15 recent the article is. I've been in Palm Springs for a week and  
16 on a vacation for --

17 SENATOR PETRIS: Well, good for you. This is dated  
18 June 1, and we're now in July.

19 I'm not concerned so much about your lack of  
20 knowledge of the newspaper account, although I assume you like  
21 to keep up with things as they're reported in the press, but the  
22 fact that the complaint is on file officially and should have  
23 been brought to your attention right away because it affects not  
24 only you but all the Board members. It affects that Board and  
25 reflects on the policy.

26 MR. BURKE: Yes, sir.

27 SENATOR PETRIS: I think if somebody's come to you --  
28 not filed an official complaint -- and said, "Here's a list of



1 cases of people who are well qualified and in line for  
2 promotion, and most of them were passed up. It's too much of a  
3 coincidence. There's too much repetition for it to just be a  
4 coincidence. I think it's unfair and a violation of state law."

5 My guess is you would have jumped on that.

6 MR. BURKE: Yes, sir.

7 SENATOR PETRIS: You would try to find out what's  
8 going on.

9 Would you consider that a violation of State Board  
10 policy if it were true?

11 MR. BURKE: If it was true, yes.

12 I don't think that this action happened. I'll assure  
13 you, if I was aware, I would jump on it immediately; meet with  
14 the Director and Deputy Director. I'm sure the Board's Chair  
15 would back me. There is no room in this society for any sort of  
16 discrimination of minorities or ethnic citizens.

17 SENATOR PETRIS: Oddly enough, some of the persons  
18 named as responsible for the discrimination are Hispanic  
19 themselves. That's happened before in other agencies.  
20 Sometimes you appoint somebody of that particular community  
21 thinking they're going to be okay, they know the community, and  
22 they turn out to be not so sensitive, not as good as others who  
23 come from another community.

24 Let me ask you about what is your impression of the  
25 policy making role of the Board? I ask you that because you've  
26 been quoted as saying in a committee a couple of years ago,  
27 three years ago, that the Board doesn't have any policy making  
28 role or function. Do you remember that?



1 MR. BURKE: No, sir. I might have been quoted out of  
2 context or something, but I am not aware of ever making a  
3 statement like that, sir. Because this is --

4 SENATOR PETRIS: The direct quote, let me see if I  
5 can refresh your recollection, because it's important on this  
6 policy making issue. Is the Board going to make policy or not?

7 October 24, 1989, Senate Committee on Veterans  
8 Affairs, quote:

9 "There has been no history of the  
10 Board serving in a policy making role,  
11 which has been an ongoing source of  
12 controversy that has not been completely  
13 resolved."

14 Close quote.

15 Now, do you remember that?

16 MR. BURKE: No, sir, I don't.

17 SENATOR PETRIS: Whether it's your quote or not, is  
18 that a true statement, that the role of the Board has not been  
19 policy making?

20 MR. BURKE: Absolutely not. That's one of the main  
21 responsibilities of the Board is policy making for the  
22 Department.

23 SENATOR PETRIS: And how does that come about? Do  
24 you send memos to the Department --

25 MR. BURKE: Yes, yes.

26 SENATOR PETRIS: -- recommending certain policies,  
27 ordering policies?

28 MR. BURKE: Yes. I think the Board has the final --





1 final say on policies.

2 SENATOR PETRIS: Can you walk me through that  
3 procedure?

4 Let me shorten it. If an issue comes up that has a  
5 policy importance, and you don't find any expressed written  
6 policy relating to that issue, how do you make it a policy? Do  
7 you pass a resolution or a motion? Do you direct the secretary  
8 to send a letter --

9 MR. BURKE: Yes, sir.

10 SENATOR PETRIS: -- to the Department or a particular  
11 part of it? How do you go about making this policy?

12 MR. BURKE: We would sit down and study the issue,  
13 get legal advice on it, write it up, discuss it with the  
14 Department. And then, of course, then would implement it by  
15 action of the Board that the policy would go in our policy book  
16 where we have about 48 policies now, Senator.

17 SENATOR PETRIS: That's a formal action that you take  
18 and it goes on the record.

19 MR. BURKE: Yes, sir.

20 SENATOR PETRIS: Can you give me an example of some  
21 recent policy that might be in the book that was made by the  
22 Board, something that comes to mind?

23 MR. BURKE: Well, one we have, we have a geriatrics  
24 research policy in the mill now for Yountville. The last policy  
25 revision we had in our book was 1988, sir, and we're in the  
26 process now of going through housekeeping, and of course, we  
27 can't touch the policies that are law unless we present them  
28 back to your official body. But '88 is the last time, sir.



1           SENATOR PETRIS: What was that? Is that a new  
2 wrinkle in the geriatric program?

3           MR. BURKE: Yes, sir. We're getting the doctors  
4 involved, the physicians involved in it and so forth, methology  
5 [sic] and so forth, sir.

6           SENATOR PETRIS: That's now official policy?

7           MR. BURKE: No, no. It's being -- it's in the mill  
8 now.

9           SENATOR PETRIS: How long does that normally take?

10          MR. BURKE: I would say probably talking about  
11 usually two Board meetings, a couple months. It would be  
12 announced at one Board meeting, then become official at the  
13 following Board meeting.

14          SENATOR PETRIS: The Board is required to meet or  
15 does meet once a month?

16          MR. BURKE: Yes, sir.

17          SENATOR PETRIS: Do you always have a quorum?

18          MR. BURKE: Yes, sir, we have had as of a recent  
19 date.

20          SENATOR PETRIS: It makes you better than some of our  
21 committees. We have a tough time getting a quorum once in a  
22 while.

23                You mentioned you referred to the attorney; you have  
24 to check with the attorney. And the attorney officially advises  
25 you on, I suppose, legal questions relating to the policy.

26          MR. BURKE: Yes, sir, only on legal questions.

27          SENATOR PETRIS: Do you always follow the attorney's  
28 advice?



1 MR. BURKE: No, sir.

2 SENATOR PETRIS: How often?

3 MR. BURKE: Well, that's --

4 SENATOR PETRIS: Most of the time, I suppose, you do.

5 MR. BURKE: Yes, that would be a correct statement.

6 SENATOR PETRIS: What percentage would you say?

7 MR. BURKE: You mean for policies or --

8 SENATOR PETRIS: Any legal advice you ask of the  
9 attorney.

10 MR. BURKE: Well --

11 SENATOR PETRIS: He says, "This is the way you have  
12 to go under the law." Do you always go that way?

13 MR. BURKE: No, sir.

14 SENATOR PETRIS: Sometimes you have reservations?

15 MR. BURKE: Definitely, and a lot of times I check it  
16 out with private counsel, sir.

17 SENATOR PETRIS: The Board hires private counsel as a  
18 second opinion?

19 MR. BURKE: No, sir. I go to friends in the veterans  
20 community.

21 SENATOR PETRIS: Pro bono?

22 MR. BURKE: Yes, sir.

23 SENATOR PETRIS: What percentage of the time do you  
24 have to do that? Is it 5%, 10%, half the time?

25 MR. BURKE: Again, Senator, sir, I act as one Board  
26 member, and I would probably do it 5% of the time, yes.

27 SENATOR PETRIS: Do the other Board members do it  
28 about the same percentage?





1 MR. BURKE: I know they've done it, sir, but I  
2 wouldn't dare venture to say how often. I know they have. It's  
3 a matter of record.

4 SENATOR PETRIS: I was interested not only in your  
5 individual policy but the Board as a whole. Would you say the  
6 Board policy generally runs about the same as yours?

7 MR. BURKE: Yes.

8 SENATOR PETRIS: Five percent of the time you've got  
9 to do something else, or check with somebody else?

10 MR. BURKE: Yes, sir. In my opinion, sir.

11 SENATOR PETRIS: Yes.

12 MR. BURKE: I wasn't satisfied, and I wanted to make  
13 sure that -- it's very hard, sir, to take a position against a  
14 veteran and their families.

15 SENATOR PETRIS: Well, it's been done. I don't know  
16 how difficult it is, but that brings me to the next subject.

17 I happen to live in the Oakland area. I had big  
18 problems with the Board -- with the Department, I should say,  
19 not the Board -- on the way the veterans were treated in that  
20 fire. I had a lot of meetings with Admiral Hacker. Frankly, I  
21 think it was disgraceful.

22 I think that Board and the staff is supposed to  
23 follow the law, which is, the main mission of the Department is  
24 to help the veteran. Now, there's several aspects to this. I  
25 don't want to take up too much time, but it's important. I've  
26 worked on this a long time, and I've been very disappointed, to  
27 the point where I had to put in a couple of bills to see that  
28 the proper policy was carried out.



1           One of the bills is opposed, is still being opposed,  
2 by you and the other members of the Board. I'm curious as to  
3 why. I'd like to get that cleared up.

4           But let me go back. First of all, let me look at the  
5 procedure. Now, according to what the veterans have said to us  
6 in committee, not just to me, back in Oakland, and in my office,  
7 and up here, when they filed a claim to be reimbursed for the  
8 losses in the fire, they were told that they didn't have enough  
9 insurance, and they weren't going to get the amount necessary to  
10 rebuild their homes.

11           Now, the person who told them that was the attorney  
12 for the Board, the attorney for the Department. I don't know if  
13 he's here today. Is the attorney here? What's his name,  
14 Jackson?

15           MR. MERONEY: Mr. Jackson.

16           SENATOR PETRIS: He's not here. I probably should  
17 have asked that he be here today.

18           That's why I also asked you questions about how often  
19 you followed the advice of the attorney.

20           So now the veterans -- a little background there --  
21 the veterans testified that several times after a couple of  
22 other fires, they had called the Department and said, "We want  
23 to upgrade our insurance." They said, "You don't have to. It's  
24 automatically taken care of. So that at the time you have a  
25 fire in the future and it costs more to rebuild the house,  
26 that's automatically covered." And they were discouraged from  
27 going any further.

28           When the claim was rejected, they fell back on a



1 regulation that says it's up to the veteran to do it, which  
2 contradicts the statute which says it's the duty of the  
3 Department to do it.

4 All right. So now here they are, looking at the  
5 agency designed to help them. They've got insurance with the  
6 agency, and their representative, the attorney, says, "No." So  
7 they appeal it. They ask for a hearing. The hearing is  
8 conducted by a hearing officer.

9 Your agency, your shop, is the only one that I know  
10 of, the only one any other Legislators know of that I've talked  
11 to, that has that same attorney act as the hearing officer.  
12 That seems very, very strange to me. That's why I put in the  
13 bill.

14 I would like the Committee Members to take note of  
15 that.

16 The attorney turns them down. They go to a hearing.  
17 That attorney is now the hearing officer. He turns them down  
18 again.

19 Their last resort is to appeal to the Board. And  
20 guess who's sitting there with the Board, arguing against their  
21 claim but that same attorney/judge/prosecutor/jury, who says no  
22 again. So, the Board turns them down, including you, Mr. Burke.  
23 You voted no on that issue.

24 MR. BURKE: Yes, sir.

25 SENATOR PETRIS: I'm shocked and surprised. I mean,  
26 these people are veterans, and they don't ask for much. They're  
27 veterans of World War II, and the Korean War, all three of the  
28 wars we've had, you know, since I was in the Army in the Civil





1 War. Sometimes it seems that way.

2 And I don't understand a system that has the same  
3 person serve as counsel, and then judge, and then counsel to the  
4 appellate court. That's what it amounts to. I don't know of  
5 any other agency that does that.

6 And one of the bills that I have says, "You're not  
7 going to do that any more." When the Department attorney turns  
8 you down, you have a right to an independent judge, like we do  
9 in all other agencies, an administrative law judge, or whatever  
10 the designation is.

11 And yet, when they went to the Board to appeal this,  
12 the Board turned them down. I don't understand that.

13 Can you tell us why you voted against the veterans in  
14 that situation, to deny the amount of money that they were  
15 seeking, just enough to rebuild a house, no more than that?

16 MR. BURKE: Well, sir, I've been through earthquakes,  
17 and floods, and this catastrophic event of the Oakland Fire was  
18 awesome, sir. I understand it melted the foundations, and so  
19 forth.

20 We listened to the -- our counsel. We listened to  
21 the veterans' counsel. I went out and got independent decisions  
22 to see if there was some loophole there, sir, to be able to  
23 change my vote.

24 But why we turned it out, sir, it ended up as a  
25 matter of law, in my judgment. I'd liked to have changed that.

26 SENATOR PETRIS: Now, if you have a couple of laws  
27 that are in conflict with each other, and one of them says, "Do  
28 it; you may do it," and the other one says, "You don't have to,"



1 which one would you choose in an effort to help the veterans?

2 MR. BURKE: Well, I'd do my best, sir, to come down  
3 on the side of the veteran.

4 SENATOR PETRIS: All right. Here's California Code  
5 Regulations, Title 12, Section 360, Fire and Hazard Insurance:

6 "All properties purchased by the  
7 Department must be insured against fire  
8 and other hazards for the full replacement  
9 cost ..."

10 Let me repeat that:

11 "... for the full replacement cost of the  
12 improvements or structures thereon."

13 Now, "purchased", of course, most people don't know  
14 this; I have to explain it. When a CAL-VET gets a loan, the  
15 property is owned by the Department. It's not owned by the  
16 veteran, unlike regular insurance. You know, I insure my house.  
17 I don't turn it over to the insurance company, but the veteran  
18 does. So, he's really at the mercy of the Department.

19 "The insurance must be in such  
20 minimum amount and placed with such  
21 company or companies as the Department may  
22 determine from time to time except that  
23 condominium units may be insured under a  
24 master policy ..."

25 and so forth.

26 Now that regulation, to me, is very clear. I'd like  
27 to know what statute you relied on to say, "No, that doesn't  
28 cover it. Some other regulation or statute covers it."



1 I don't know what could be more clear than this.

2 Yet, they were turned down on the basis that they're not  
3 entitled to full replacement cost because the level of insurance  
4 at a given time wasn't enough to cover the present-day costs of  
5 the fire.

6 MR. BURKE: Sir, in my judgment, I'm not an attorney  
7 and I can't answer that, but the facts that I had before me --

8 SENATOR PETRIS: Well, did your counsel advise you --  
9 in light of this, your counsel said, "Don't pay"?

10 MR. BURKE: Yes, sir, in essence, yes.

11 SENATOR PETRIS: Did you go to other counsel to get  
12 some additional help, if that raised questions in your mind?

13 MR. BURKE: Yes, I did.

14 SENATOR PETRIS: And what was the answer there?

15 MR. BURKE: I got an answer, Senator, sir, on the  
16 overall --

17 SENATOR PETRIS: Not on that specific --

18 MR. BURKE: -- not on that specific question.

19 SENATOR PETRIS: All right. Now, if you say no to  
20 the counsel 5% of the time, don't you think this case would  
21 qualify for part of that 5%, in view of the fact there're only  
22 seven veterans involved in the whole thing? There were over  
23 3,000 homes destroyed in that fire; only seven were veterans.  
24 And they were told, "No."

25 Didn't that bother you?

26 MR. BURKE: Certainly, sir, it bothered me. I think,  
27 though, you have to treat everyone alike, every veteran that  
28 takes a CAL-VET loan.





1           SENATOR PETRIS: Were there others in the same boat?

2           MR. BURKE: No, sir, not to my knowledge.

3           SENATOR PETRIS: So who is it you're treating alike?

4           Who are you comparing it to?

5           MR. BURKE: Well, again, when you make rules and  
6 regulations -- I would hope, sir, that an instant like this  
7 would never happen again, sir. And I think we can build  
8 policies that allow this, and of course, you're carrying bills  
9 that's attractive.

10          SENATOR PETRIS: But it's opposed by you and the  
11 Department -- and the Board, I mean.

12          MR. BURKE: I don't know that I -- in its present  
13 form? You've got amendments on it, sir?

14          SENATOR PETRIS: Well, I don't know about the latest  
15 amendments. You're still opposed, I'm informed.

16          Would you review that policy?

17          MR. BURKE: Well, sir, it was amended while I was  
18 away, and I haven't recently seen it since the June amendment on  
19 it, but I certainly intend to do it, and certainly take it to  
20 committee.

21          SENATOR PETRIS: I would ask you do that.

22          MR. BURKE: Yes, sir.

23          SENATOR PETRIS: Here's a Code section, not a  
24 regulation, 987.76:

25                 "The Department shall be the sole  
26 judge of the amount of insurance to be  
27 placed upon the buildings, fences, other  
28 permanent improvements, and crops in the



1 amount necessary to be paid for the  
2 premiums of such insurance."

3 Now, that could have been used in answer to your  
4 attorney, who says, "Hey, it's up to him. If he didn't write  
5 out something, he didn't do this and that, he can't get full  
6 replacement."

7 This says the Department is responsible.

8 Now, another complaint I had was that the Department  
9 really doesn't have insurance people. It doesn't consider  
10 itself to be in the insurance business. So, when a veteran  
11 calls for help, some clerk is answering the phone who knows  
12 nothing about insurance and is giving out misleading  
13 information. Not for the purpose of being personally  
14 misrepresenting, but that they just don't know any better. And  
15 when they say to the veteran, "Don't worry about it. Your  
16 coverage automatically increases over a period of years and you  
17 don't have to do anything," they rely on that.

18 It turns out that that's false because that's not in  
19 compliance with the policy as expressed by you and the Board.  
20 later, when you said, "No, you don't have enough insurance to  
21 get full replacement. You've got to go find the money somewhere  
22 else."

23 MR. BURKE: Senator, on the positive side, C.D.V.A.  
24 contracted for a study of insurance programs by an independent  
25 consulting firm of Warren, MacVay and Griffin to study and make  
26 recommendations to be submitted in July, 1993.

27 SENATOR PETRIS: To do what?

28 MR. BURKE: On insurance, sir. Just to -- insurance



1 people are going to do this. I realize it's after the fact.

2 SENATOR PETRIS: Well, it's good to have a policy  
3 improve. That doesn't help the present veterans.

4 MR. BURKE: No, sir; no, sir.

5 SENATOR PETRIS: Now, after I had some meetings with  
6 Admiral Hacker, before I even put the bill in, he issued an  
7 administrative order ordering a change in the policy. There's  
8 only one policy. The veteran doesn't get an individual,  
9 separate one. It's one policy that covers all the veterans.  
10 So, that's easy to change, requiring full replacement value for  
11 everybody in the future.

12 That still didn't help those veterans. They had to  
13 file a lawsuit, and they finally got a settlement, and it cost  
14 them a lot of money, and anguish, and grief.

15 I don't understand why a veteran should be compelled  
16 to sue the Department that's supposed to be providing them  
17 with insurance and with help generally.

18 I don't understand why the Department opposes a bill  
19 that tries to correct that policy. You're right, it was a June  
20 amendment, but you're not familiar with it yet?

21 MR. BURKE: No, sir, I was away.

22 SENATOR PETRIS: Well, I would urge you to take a  
23 look.

24 MR. BURKE: I can assure you, Senator --

25 SENATOR PETRIS: And I'd like to talk to about it  
26 further later on.

27 MR. BURKE: I would be my pleasure, Senator.

28 SENATOR PETRIS: I think you can understand the





1 concern I have as a veteran myself, who spent a lot of time with  
2 these veterans who came up to Sacramento to testify and  
3 explained the problem to the members of the committee in both  
4 Houses.

5 MR. BURKE: And we thank you, sir, for your help in  
6 settling the claims, because I understand that they're settled  
7 at this point?

8 SENATOR PETRIS: Pardon me?

9 MR. BURKE: I believe the claims are settled at this  
10 point, thanks to your efforts.

11 SENATOR PETRIS: Well, I'm happy to confirm that. It  
12 was settled. Sandra Smoley had a lot to do with that, out of  
13 the Consumer Affairs Department.

14 MR. BURKE: Yes, sir.

15 SENATOR PETRIS: She jumped all over a couple of  
16 people in the Department who kept saying no.

17 I just find it very, very hard -- you can see I'm  
18 frustrated right now -- I find it very hard to understand why  
19 that kind of a policy should be carried out, and why the Board  
20 would not only permit it, but support it, and ratify it, and  
21 vote for it. I mean, I wish you could have some way to clean  
22 that record and just say, "Wipe out the minutes for that  
23 meeting, and let's vote all over again, and now that we know  
24 more about it, let's take another look at it." Just for the  
25 record.

26 They've been taken care of finally, but they had to  
27 pay the attorney a lot of money. There are no attorney fees  
28 coming out of the Department for that, so they're not whole.



1 They get money to rebuild the house, but out of that money they  
2 had to pay a lot of expenses.

3 Now, would you also review the policy of having the  
4 attorney act in all three capacities? To me, it seems like it's  
5 downright un-American. It violates due process and kinds of  
6 other things, I think. I'd like to have you review that and ask  
7 yourself whether that's justified. It doesn't happen in any  
8 other agency in the state, where a business licensee comes  
9 before them, or a complainant, or whatever.

10 I just have a couple more questions. You mentioned  
11 that you think the Board plays a good role as a check and  
12 balance. Can you elaborate on that for me?

13 MR. BURKE: Well, sir, we --

14 SENATOR PETRIS: Who are you checking and how are you  
15 balancing?

16 MR. BURKE: Well, sir, we have approximately 47  
17 policies. We make visitations in the Department, and any -- if  
18 there's a complaint of any kind and so forth, we'll see if the  
19 policies are working, sir.

20 SENATOR PETRIS: You used to do that as a Commander  
21 of the American Legion, didn't you?

22 MR. BURKE: Yes, sir.

23 SENATOR PETRIS: Kept prodding the Department to make  
24 sure they took care of the boys.

25 MR. BURKE: Yes, sir.

26 SENATOR PETRIS: I got some rave reports on you as a  
27 Commander of the American Legion. A couple of the persons who  
28 told me that are out here in the audience now.



1 But I'm surprised that same policy you haven't  
2 carried over into the Board. I don't want to dwell on it. The  
3 most dramatic example, of course, is the fire.

4 Well, I would urge you to apply the same prod and  
5 spirit that you used as Commander of the Legion in your capacity  
6 as a Board member.

7 MR. BURKE: Yes, sir.

8 SENATOR PETRIS: I would also ask that you sharpen  
9 the awareness and alertness of whatever staff you rely on to  
10 keep you abreast of things like we discussed before, filing of a  
11 complaint. You may not be able to act on that complaint because  
12 it goes through a certain formality, and you can't interfere  
13 with that. I understand that. But you can certainly find out  
14 who's doing what, and how deep this is, and how extensive, if  
15 it's true at all.

16 I would also ask you to ask them to be more alert and  
17 sensitive to keep you apprised of what's going on in the  
18 Legislature, and give more serious thought to what role you, as  
19 an individual Board member, or the Board as a whole, may play.  
20 You could be of great help to us in the Legislature from time to  
21 time on responding to the needs of the veterans, to the extent  
22 that they require legislation from time to time.

23 MR. BURKE: Yes, sir.

24 SENATOR PETRIS: Thank you, Mr. Chairman.

25 CHAIRMAN ROBERTI: Thank you, Senator.

26 Any other questions?

27 Anyone else in the audience wishing to testify,  
28 please come forward. I guess no one.





1 SENATOR BEVERLY: Move we recommend confirmation.

2 CHAIRMAN ROBERTI: We have a motion by Senator  
3 Beverly to recommend confirmation.

4 The Secretary will call the roll.

5 SECRETARY WEBB: Senator Ayala.

6 SENATOR AYALA: Aye.

7 SECRETARY WEBB: Ayala Aye. Senator Beverly.

8 SENATOR BEVERLY: Aye.

9 SECRETARY WEBB: Beverly Aye. Senator Petris.

10 SENATOR PETRIS: Aye.

11 SECRETARY WEBB: Petris Aye. Senator Craven.

12 SENATOR CRAVEN: Aye.

13 SECRETARY WEBB: Craven Aye. Senator Roberti.

14 CHAIRMAN ROBERTI: Aye.

15 The vote is five to zero; confirmation is recommended  
16 to the Floor.

17 Congratulations.

18 MR. BURKE: Thank you, sir.

19 [Thereupon legislative agenda items  
20 were acted upon by the Committee.]

21 CHAIRMAN ROBERTI: The next is the appointment of P.  
22 Gregory Conlon, Member of the Public Utilities Commission.

23 Senator Morgan is here to introduce Mr. Conlon.

24 SENATOR MORGAN: Thank you.

25 Mr. Chairman and Members, it is my pleasure to  
26 introduce a constituent from the 11th District to you this  
27 afternoon.

28 Mr. Conlon, as I'm sure your resume tells you, was a



1 30-year employee of Arthur Anderson. I think these analytical  
2 skills that were developed in that period of time will be very  
3 useful on the PUC.

4 I'm also very impressed by the fact that he has  
5 committed so much of his life to education and to community  
6 service, and most recently with Total Quality Management  
7 principles that he has been employing in his volunteer work. I  
8 think that also will be of benefit to the PUC.

9 Whether it's Schools of the Future Initiative in  
10 Alameda Unified School District in Senator Petris's District, or  
11 the Industry Education Council of California, which has been  
12 near and dear to my interests, or his Self-Help for the Elderly  
13 in San Francisco, I think you have before you a man who has  
14 contributed in the past and will be a major contributor on the  
15 PUC and will serve this body and this state with exemplary  
16 performance.

17 CHAIRMAN ROBERTI: Thank you, Senator Morgan.

18 Mr. Conlon, we'll ask you what we ask all the  
19 appointees, and that's why you feel you're qualified to assume  
20 this position?

21 MR. CONLON: Yes.

22 Before I do that, I want to thank Senator Morgan for  
23 her kind comments and her introduction to the Committee for me.  
24 Thank you very much, Senator.

25 Getting to your question, Senator Roberti, I just  
26 want to re-emphasize some of the points that Senator Morgan  
27 made. The two qualifications I believe I have are the  
28 professional experience I had with my 30-year career with Arthur



1 Anderson, where I was primarily responsible for the independent  
2 audits of public utility companies, electric, gas, and  
3 telecommunication companies. In that process, I was able to  
4 develop skills in accounting, finance, income taxes, and rate  
5 making. So, I believe that those skills were developed, but I  
6 think more important was my understanding of the industry. In  
7 order to do a sufficient audit, you need to understand the  
8 economics of the industry in order to evaluate the transactions  
9 that occurred in a given year. So, I believe my experience has  
10 trained me to be a good practitioner as far as the skills are  
11 concerned, but more important, to understand the economics of  
12 the industry.

13 I believe that in auditing the financial statements,  
14 we need to attest to the fairness of those financial statements,  
15 and I believe that that is very similar to reaching a decision  
16 on the PUC, that you evaluate the facts, you form a conclusion,  
17 and you issue an opinion in the case of the audited financial  
18 statements, and you issue an order in the case of the PUC.

19 I think in both cases, independence and objectivity  
20 are key characteristics for both roles. And I have here today a  
21 witness that will further mention the requirements of the  
22 profession with regard to independence and objectivity of a  
23 particular audit client.

24 In addition to my audit responsibilities, I performed  
25 several special projects that -- where independence and  
26 objectivity were required, and I testified as an expert witness  
27 in a number of jurisdictions, ten different states, and before  
28 the National Energy Board in Canada.





1 I think that in addition to my professional  
2 experience, as Senator Morgan mentioned, I've spent a lot of  
3 time in the community and in the education process. And I'll  
4 just very quickly go through that.

5 I've worked for ten years with Self-Help for the  
6 Elderly. This is a senior citizen agency in Chinatown that  
7 serves over 20,000 seniors. I was on that board and an officer,  
8 and I was on the board and an officer of Pineview Housing, which  
9 is a subagency where we built a public housing project of 70  
10 units on top of the Broadway Tunnel in San Francisco's  
11 Chinatown. So, we are very pleased with that project. I think  
12 more important, we are providing social services to the Chinese  
13 community in Chinatown in San Francisco.

14 In addition, on a statewide basis, I was board member  
15 and officer of the Industry Education Council for the last four  
16 years, where we -- our primary initiative has been K-12  
17 education and jobs, from graduation to jobs. Otherwise, the  
18 career training, a transition for high school graduates into the  
19 workforce. And that Industry Education Council has become very  
20 active in the last couple of years and is doing some great  
21 things for the state, in which Senator Morgan is supporting  
22 them.

23 Finally, I want to talk about the efforts in Alameda  
24 Unified School District. Arthur Anderson, after my retirement  
25 in 1991 from Arthur Anderson, they retained me as a consultant  
26 to work pro bono with the Alameda Unified School District. And  
27 in that exercise, primarily as a change agent or facilitator to  
28 bring change to the classrooms and to the schools of Alameda



1 Unified School District. That district is about 10,000 students  
2 of 20 different schools, and the majority of the students are  
3 minorities. So, I think it's a very diverse school district,  
4 and if we can help them create a vision, which is one of our  
5 objectives, and implement the graduate profile, which they have  
6 developed over the last two years, that if we can do that in  
7 Alameda, or if they can do that in Alameda with our support,  
8 that that will be a real tribute to the state, and we're hoping  
9 that that will happen.

10 Finally, as Senator Morgan mentioned, the Quality  
11 Initiatives, in connection with putting quality in schools, I  
12 became a student of quality myself because I was concerned about  
13 doing something for the schools, and I wasn't convinced myself.  
14 So, I became a student of quality as practiced by Dr. Demming,  
15 and I've spent almost three weeks through his training programs  
16 over the last two years, and I believe that I'm comfortable with  
17 the Quality Initiative in the school district. Hopefully, that  
18 will help me at the PUC in implementing similar type programs.

19 So, I think those are the two major qualifications:  
20 my professional career which allows me not only to be a  
21 professional accountant, but to have business perspective to  
22 bring to the issues; and my community and charitable work that  
23 I've demonstrated over the last ten years.

24 So, I think with that, I have two witnesses, if you  
25 want me to go ahead.

26 SENATOR CRAVEN: Fine. Why don't you have them come  
27 up one at a time, Mr. Conlon.

28 MR. CONLON: The first is Janice Wilson, who is the



1 President of the State Board of Accountancy, will deal with the  
2 issue of independence.

3 MS. WILSON: As a little bit of background, the  
4 California Board of Accountancy is a 12-member board that  
5 regulates the practice of some 60,000 California CPAs and public  
6 accountants.

7 And I'm here today to make this statement before you  
8 about Mr. Conlon that, while he was a practicing CPA, and as the  
9 audit partner of Arthur Anderson and Company, he was required to  
10 maintain his independence from his utility clients, from all of  
11 his audit clients, both in appearance and in fact.

12 Independence is a concept that's fundamental to the  
13 accounting profession. It's a cornerstone of its philosophical  
14 structure. This difference can best be seen when it's compared  
15 with other professions, such as law and medicine. An attorney's  
16 duty is to his client; the doctor's duty is to his patient. But  
17 when a CPA expresses an opinion on the financial statement, his  
18 first duty is to those that rely on that financial statement,  
19 which is the public, not the client.

20 No matter how competent a CPA may be, the CPA's  
21 opinion will be of little value to those who rely on it unless  
22 the CPA maintains that independence. To further ensure  
23 independence, the Securities Exchange Commission requires that  
24 all audit partners of SEC clients rotate off an audit assignment  
25 at the end of a seven-year period of time. Mr. Conlon has  
26 informed me that he did in fact rotate off the in-charge audit  
27 responsibility of his most recent SEC utility client in 1987.

28 The California Accountancy Rule Number 65 explicitly





1 sets out standards of independence for a CPA, and you have it  
2 there to read, so I'm not going to read it to you. But the  
3 concept is that the independence is determined by assessing the  
4 accountant's financial, promotional, managerial, and other  
5 relationships with the enterprise to determine whether in the  
6 circumstances the auditor's opinion would be considered  
7 independent, objective, and unbiased by one who had knowledge of  
8 all of the facts.

9           The American Institute of CPAs, AICPA, and the  
10 Securities and Exchange Commission have strict interpretations  
11 on independence. In fact, the second general standard of  
12 generally accepted auditing standards indicates that in all  
13 matters relating to an assignment, an independence in mental  
14 attitude is to be maintained by the auditor or auditors.

15           The Code of Professional Ethics of the AICPA also  
16 states that the public expects a number of character traits in a  
17 certified public accountant, but primarily integrity and  
18 objectivity, and in the practice of public accountancy,  
19 independence. This means that even in a controversial  
20 discussion with a client, the CPA must maintain absolute  
21 integrity and objectivity, and not allow that objectivity to be  
22 impaired.

23           As an independent auditor, the CPA performs this  
24 unique service of impartiality and objectivity. Thus, a CPA who  
25 audits an enterprise must maintain a strict relationship between  
26 the client and the CPA so that his or her independence is not  
27 impaired.

28           And I trust that this information helps you as you



1 consider this decision today.

2 SENATOR CRAVEN: Fine, thank you very much. We  
3 appreciate it.

4 MR. CONLON: Thank you, Janice.

5 The other witness is Dennis Chaconas, who is the  
6 Superintendent of the Alameda Unified School District.

7 SENATOR CRAVEN: Very well, here he comes.

8 MR. CHACONAS: Good afternoon.

9 A little background. Before assuming the  
10 Superintendence of Alameda Unified School District, I was an  
11 employee of the Oakland Unified School District for 23 years.

12 SENATOR PETRIS: Principal.

13 MR. CHACONAS: Yes, I was Principal of Oakland  
14 Technical High School.

15 But in my last duties, I was the Area Superintendent  
16 and was in charge of Prescott Elementary School. We met there,  
17 Senator Petris.

18 As coming in as four weeks ago as the new  
19 Superintendent of Alameda Unified School District, I had the  
20 pleasure to interview staff members, parents, community members,  
21 and students about who was the movers and shakers in the Alameda  
22 Unified School District.

23 I left Oakland for one main reason, and I felt that  
24 Alameda was at the cutting edge of educational reform, and that  
25 was due to the graduate profile and the new visions for  
26 education in Alameda.

27 In my questions with these individuals about who was  
28 the person that was pushing this agenda, that was helping to



1 refocus education in Alameda, because I wanted to know who I  
2 should thank for making me a candidate for the Superintendency.  
3 And continuously, Greg Conlon's name came up, and it was  
4 unallocated. They just brought up his name.

5 I'd like to read some of the statements that these  
6 individuals made.

7 "Greg Conlon has the ability to  
8 listen and understand what roadblocks we  
9 were facing in the district. He is  
10 willing to look at a problem from all  
11 perspectives. He is willing to go beyond  
12 the normal set patterns of thinking and to  
13 take a beyond the dots approach to problem  
14 solving."

15 One of the key documents that is used as a kind of Bible in  
16 Alameda is to go beyond the nine dots. And when says that Greg  
17 Conlon has that ability, that's a tremendous compliment.

18 "He's a friend for all students,  
19 staff and parents."

20 And finally,

21 "Greg Conlon [this is from a  
22 teacher] gave me a new view of what the  
23 business world wants out of public  
24 education."

25 In preparing to testify, I thought of the qualities  
26 that you must be looking for, and I think Greg Conlon would be  
27 an excellent addition to the PUC. And it is a pleasure and an  
28 honor to recommend him for this position.





1 Thank you.

2 SENATOR CRAVEN: Thank you very much, sir.

3 Are there any questions of the Members? Senator  
4 Ayala.

5 SENATOR AYALA: Mr. Conlon, last week the Sacramento  
6 Bee ran a story announcing that PERS, the Public Employees  
7 Retirement System, decided to invest \$250 million in a joint  
8 venture with ENRON. Based on this significant investment, does  
9 the PUC regulate or have dealings with ENRON?

10 MR. CONLON: Well, ENRON, I believe, is a party to  
11 certain proceedings. I know the most recent one I can think of  
12 is the San Diego Gas and Electric. They were a party to the  
13 performance incentive rate making. So yes, they are party on  
14 occasion.

15 SENATOR AYALA: So, you do regulate ENRON.

16 MR. CONLON: Well, in -- they are a party. I'm not  
17 sure -- they were an owner of -- or maybe they still an owner of  
18 one of the two pipelines, Transwestern. It must be  
19 Transwestern.

20 Let me verify that.

21 Yes, that's true. They own the Transwestern pipeline  
22 which supplies gas to Southern California.

23 SENATOR AYALA: And so, the PUC does get involved  
24 with that company?

25 MR. CONLON: Well again, we do not regulate  
26 Transwestern. They're regulated by the Federal Energy  
27 Regulatory Commission.

28 But I have to believe that ENRON is a party to our



1 cases on occasion -- on several occasions.

2 SENATOR AYALA: Are you or any other member of the  
3 Commission members of PERS?

4 MR. CONLON: On the Board, are you saying, or do you  
5 mean as a pension --

6 SENATOR AYALA: Are members of PERS?

7 MR. CONLON: Yes.

8 SENATOR AYALA: Yes, you are.

9 MR. CONLON: I'm a recent member myself.

10 SENATOR AYALA: Do you see any conflict of interest  
11 in making potential decisions that affect PERS and ENRON, since  
12 you're a member of PERS and you're dealing with a utility, and  
13 you're investing one in the other. Is there a conflict of  
14 interest there between the members that belong to both?

15 MR. CONLON: Senator, I had the same reaction you  
16 did: was there a conflict here? And I took this matter to our  
17 attorney, who is with us here today, and I asked him to look at  
18 this and let me know whether he felt it was a conflict. Because  
19 if it is, I think we need to put PERS on notice that in spite of  
20 the fact that we don't have any jurisdiction over PERS, that the  
21 employees of the Commission, some of which are -- have been  
22 employees for many years so they have large investments in their  
23 future retirements, so I --

24 SENATOR AYALA: The attorney said there was no  
25 conflict?

26 MR. CONLON: No. I just asked him to look at it.

27 SENATOR AYALA: They haven't responded to you yet?

28 MR. CONLON: No. Peter Arth, I just met with him two



1 days ago on this point, and he has not had a chance to respond.

2 SENATOR AYALA: What is your general opinion of this  
3 investment by PERS?

4 MR. CONLON: Well, I think --

5 SENATOR AYALA: It went outside of the regulatory  
6 waves of investment; they thought it would be a better way of  
7 doing it, but it's kind of risky when they do that.

8 MR. CONLON: I don't think that I'm in a position to  
9 judge the reasonableness of their investment.

10 My only concern was that it may be a conflict if our  
11 employees are in proceedings where ENRON is a party, and those  
12 same employees have large investments in PERS, or a large  
13 interest in PERS. So, I did ask the attorney to look at that  
14 and give us advice on what to do. So, that is in the mill, and  
15 I just met with him two days ago on that point.

16 SENATOR AYALA: We're told that ENRON gas service is  
17 the largest buyer and seller of natural gas in North America, so  
18 it's no small company.

19 Are you telling me some of the members of the PUC are  
20 also members of PERS? Did you establish that?

21 MR. CONLON: I'm only -- and I'm a new state  
22 employee, at least temporarily, so I'm not familiar with PERS.

23 When you say a "member", I assume you mean that  
24 people are subject to pensions from the PERS, or are you talking  
25 about their board?

26 SENATOR AYALA: I'm talking about the board members.  
27 I'm not so sure that members by themselves could be making all  
28 the dealing and wheeling. It would have to be the Board of





1 PERS.

2 MR. CONLON: I don't think we have any members that  
3 are on the PERS Board. No, we do not.

4 SENATOR AYALA: So, you see no problem generally with  
5 that kind of an investment by PERS into --

6 MR. CONLON: No, I'm not judging it from a business  
7 standpoint.

8 I'm just saying I'm concerned enough to ask the  
9 attorney whether there's a conflict of interest issue that we  
10 ought to address, and that's what I've asked.

11 SENATOR AYALA: Do you think we ought to find out?

12 MR. CONLON: Yes.

13 SENATOR AYALA: Would you give us the opinion of the  
14 attorney when he gives it --

15 MR. CONLON: Yes, I'll share that with you.

16 SENATOR AYALA: You and I discussed at great length  
17 the tremendous amount of paperwork required for highway carrier  
18 permits. It doesn't make sense to the lay person, but  
19 apparently they think that there's a need for all this paperwork  
20 of duplicative, unnecessary, in our opinion, statutory,  
21 regulatory information.

22 You tell me in your letter to me that you are looking  
23 into that, and you will continue to examine our requirements to  
24 determine whether they are unnecessary or duplicative  
25 information requests that could be removed to help simplify.

26 Are on top of that?

27 MR. CONLON: Well, I met with Bill Schulte, who's  
28 here with me today who's in charge of our transportation group,



1 and he has informed me that in spite of the fact that there is a  
2 lot of paperwork -- I'm not denying that -- that the industry  
3 has generally been supportive of the changes that were made, and  
4 that they do perceive them as being streamlined.

5 Now, I think that your constituent does not agree  
6 with that, but I think as the industry, that's the impression  
7 we're getting.

8 SENATOR AYALA: Well, it's normal for those who are  
9 in to make it tough for anybody to get in, you see. They  
10 protect themselves that way, and the heck with everybody else.

11 I don't think it's fair to say the industry supports  
12 it. Well, of course they do. They're already in. But if they  
13 were starting from scratch, I'm sure they wouldn't be so  
14 enthused about a stack this high of information that, in terms  
15 of lay people, is not really necessary.

16 I just wonder if you will continue to look and let us  
17 know where we can -- some of it's statutes required by the  
18 state. Can't we find out how to streamline that process, and  
19 maybe you can give us information on how to do that and we'd  
20 delete some of the -- they're duplicating.

21 MR. CONLON: I will personally look at that and look  
22 at the paperwork myself and form my own judgments and get back  
23 to you, Senator, with my judgment. Right now, I'm relying on  
24 the staff.

25 SENATOR AYALA: Would you do that, because, you know,  
26 before someone can start a little business, he's got to have ten  
27 attorneys to find out what the PUC wants.

28 And again, sure, industry supports it. They're in;



1 why shouldn't they support it? They don't have to put up with  
2 the tremendous amount of paperwork and deleting some of the  
3 competition, perhaps, they don't like.

4 But if you will stay on top of that, and let me know  
5 how we can streamline that so we can remove some of this useless  
6 information. Really, it doesn't do anything that you should be  
7 required. Would you do that for me?

8 MR. CONLON: I certainly will.

9 SENATOR AYALA: Thank you.

10 SENATOR CRAVEN: Senator Petris.

11 SENATOR PETRIS: Thank you, Mr. Chairman. I'll be  
12 brief.

13 I am interested in the independence question.

14 MR. CONLON: Yes.

15 SENATOR PETRIS: One of the witnesses, President of  
16 the Association, and we also have a letter.

17 The clients you had you served in an auditing  
18 capacity.

19 MR. CONLON: Yes.

20 SENATOR PETRIS: You weren't the bookkeeper who did  
21 their daily work.

22 MR. CONLON: No.

23 SENATOR PETRIS: You came in and audited them.

24 MR. CONLON: Right. And we issued the financial  
25 statements required by the SEC to the public to issue debt and  
26 common stock offerings.

27 SENATOR PETRIS: Will you continue to do that while  
28 on the PUC?





1 MR. CONLON: No, I retired from Arthur Anderson in  
2 '91, and as Ms. Janice Wilson said, I -- my last in-charge SEC  
3 client was 1987.

4 SENATOR PETRIS: I think there's a mistake on your  
5 background sheet here. It says you were licensed to become a  
6 CPA in '91. Is that correct?

7 MR. CONLON: I retired in '91. I think that's an  
8 error. I retired in '91, and I apologize.

9 SENATOR PETRIS: It says: State of California  
10 Certified Public Accountant, date issued -- this is under "List  
11 Professional Licenses and Certificates. Obviously a typo -- it  
12 says April 1, 1991. That's probably when this paper was  
13 written.

14 But anyway, that's not correct.

15 MR. CONLON: That's not correct.

16 SENATOR PETRIS: Well, it piqued my interest, because  
17 I thought if you'd been in accounting all these years and didn't  
18 take the exam --

19 MR. CONLON: No, my exam -- my certificate is on the  
20 wall, and I think it's 1972.

21 SENATOR PETRIS: Because as a lawyer, I'd hate to  
22 have taken the Bar exam as late as '91.

23 [Laughter.]

24 SENATOR PETRIS: About 50 years after I got out of  
25 school.

26 So, I'm glad that that's a mistake.

27 I'm interested in the independence thing. I don't  
28 see any comments relating to your knowledge of or contact with



1 consumers and consumers' rights organizations and where they're  
2 coming from. You're going to see a lot of that at the PUC; you  
3 undoubtedly have.

4 MR. CONLON: I have.

5 SENATOR PETRIS: It's interesting that TURN is not  
6 here to oppose you. They're not supporting you, but at least  
7 they're not in opposition. Sometimes, they come in and oppose  
8 nominees for this.

9 Do you have any contact with them?

10 MR. CONLON: Yes, I've had quite a bit of contact  
11 with them. I was fortunate enough to come on the Commission and  
12 go to two seminars for the Legislature, actually, one of them  
13 for the CFE, the California Foundation of Energy and what have  
14 you. But TURN was there; Mike Folio was there for two days.  
15 And then again another one -- the first one was on the electric  
16 industry and the second was on the gas industry, and TURN was  
17 represented at both of those.

18 I met with TURN in my office on two different  
19 occasions: one on gas and one on telecommunication. So that, I  
20 think that I have established a rapport with them, and I hope  
21 that they believe that I'm going to be fair and give a balanced  
22 approach to my responsibilities. And I hope that their evidence  
23 of not being here is indicative of that.

24 SENATOR PETRIS: I would agree. I think we have to  
25 assume that, as a minimum, they would assume that you'd be fair,  
26 or they'd be in here telling us you're unfair --

27 MR. CONLON: Right.

28 SENATOR PETRIS: -- based on whatever voting record



1 you have up to now.

2           You don't feel that your exclusive contact in a  
3 professional way with the utility people, as opposed to a  
4 consumer group, is going to make you less objective in  
5 considering consumer interests in the many decisions the PUC  
6 makes regarding rates and so forth?

7           MR. CONLON: I understand the question.

8           I think that, you know, as a professional accountant,  
9 being independent is part -- for 30 years, that I will be an  
10 independent Commissioner for six years and make sure that my  
11 approach and my conclusions are unbiased and balanced in their  
12 result.

13           SENATOR PETRIS: I think that's more significant than  
14 usual because of a couple of Supreme Court decisions we've had  
15 lately. One of them takes your folks off the hook when they're  
16 rendering an opinion relating to an analysis of a company and  
17 the stock. For example, they used to be accountable to a third  
18 party, like me, a buyer. I'm not a client, but I look over  
19 reports on stocks that the CPAs do, reports on companies, and I  
20 find one that's affirmative and positive, and I buy the stock,  
21 and it turns out there's a big, bad error in that, I used to be  
22 able to sue the accountant directly because I did rely on their  
23 report.

24           The Supreme Court of California has now removed that  
25 and said, unless you have privity -- meaning being a client, I  
26 suppose, or a customer of some kind -- you're not eligible any  
27 more.

28           That disturbs me, because it removes another step of





1 accountability from the profession. They're less accountable.

2 Now comes the same Supreme Court and says, "We're not  
3 going to hear appeals from rulings of the PUC any more."

4 Now, a lot of those rulings, if they're on rate  
5 making, rely heavily on the analysis of accountants, both  
6 in-house and out. Consumer groups have their accountants, you  
7 know; the utility has its accountants. So, they've been  
8 relieved of liability in one kind of situation, and now it's  
9 being compounded by the fact that if the consumer doesn't make  
10 it at the PUC level, that's the end of the trail. Whereas in  
11 the past, they could go to the Supreme Court. This Court, for  
12 some reason, has just said "No, we're not going to." Maybe  
13 they're overworked, or something. They're not taking any more  
14 appeals from the PUC.

15 That increases the burden on you as a member to make  
16 sure that the consumers' interest, as well as everybody else's,  
17 is carefully guarded because it's the end of the road.

18 Do you want to comment on that?

19 MR. CONLON: Well, I think that I understand the  
20 responsibility, that we do have very important decisions to make  
21 in each case, and that we can't exercise a bias one way or the  
22 other.

23 And I assure you that, based on my limited record and  
24 my track record as an independent accountant, that I'll call  
25 them as I see them, and I will be unbiased. And I understand  
26 the interest of the consumer and the rate payer as being very  
27 important, and I will respect that and consider it.

28 SENATOR PETRIS: Do you happen to know -- I didn't



1 read the decision. I don't know if it was actually a decision;  
2 it's just a policy of the Court that's rejecting all appeals.  
3 Do you happen --

4 MR. CONLON: I'm not familiar with that.

5 SENATOR PETRIS: Have there been discussions of that  
6 at all in the PUC meetings?

7 MR. CONLON: Not in the time that I've been there.

8 SENATOR PETRIS: Can anybody else help me on that?

9 MR. CONLON: Peter; he's our General Counsel, Peter  
10 Arth.

11 SENATOR PETRIS: Do you reject his advice 5% of the  
12 time?

13 [Laughter.]

14 MR. ARTH: I very much enjoyed that line of  
15 questioning, Senator. I hope Greg listened closely.

16 That's news to us. I mean, you can look at the rate  
17 of the California Supreme Court taking discretionary appeals --  
18 they haven't taken one recently -- and perhaps reach that  
19 conclusion, but there's nothing they've announced. And we  
20 obviously consider them as still looking closely over our  
21 shoulder in terms of Writs of Review for Commission decisions.

22 SENATOR PETRIS: I have a staff note here that says  
23 under the law, the Supreme Court is the only one with the  
24 jurisdiction to take --

25 MR. ARTH: And that's correct.

26 SENATOR PETRIS: -- take appeals. But then it says  
27 that there've been complaints that the Supreme Court has failed  
28 to give enough attention to reviewing significant issues that



1 should have been reviewed that came out of a PUC ruling, which  
2 were appealed but were rejected by the Court. And as a result,  
3 Senator Roberti, our Chairman, carried a bill to enlarge that  
4 and have the Appellate, the next tier, get jurisdiction. The  
5 Governor vetoed it.

6 So, it looks to me like we're being hammered here by  
7 the Court in different areas to the detriment of the consumer.  
8 It's the way I read it in all three either decisions or policy  
9 making.

10 MR. ARTH: I think one positive aspect of that  
11 legislative effort, and this was a topic when now-President  
12 Fessler was here for confirmation, is that there is an  
13 intermediate step. It's an internal appellate process where a  
14 party files a petition for rehearing with the Commission.

15 It used to be that the decisions the Commission  
16 issued were in the vein of a one-liner: "We've looked at  
17 everything; we herein deny."

18 A reform that Commissioner Fessler asked us to invest  
19 in, and we have, is to make the decision on rehearing look like  
20 an appellate decision. I think that's been helpful to the  
21 California Supreme Court. The parties have universally said,  
22 "We now appreciate getting your thinking."

23 SENATOR PETRIS: Would that be why they're not taking  
24 as many appeals?

25 MR. ARTH: It might be. The historic volume has been  
26 about the same, but I think our decisions on rehearing are far  
27 better now, and we've actually had parties who supported Senator  
28 Roberti's bill saying, "We're now satisfied."





1           SENATOR PETRIS: On the major issues, major  
2 decisions, that the Court has been rendering in the past five  
3 years or so, have they all been published, or are there de-  
4 publication orders on some of the significant ones?

5           MR. ARTH: For the PUC, because we only get them from  
6 the California Supreme Court, we have one published decision, I  
7 think, in that last three years on attorney-client privilege.

8           SENATOR PETRIS: That's all? One published or de-  
9 certified?

10          MR. ARTH: No, one decision, period, and it was  
11 published.

12          SENATOR PETRIS: You've only had one in three years.

13          MR. ARTH: Yes.

14          SENATOR PETRIS: Thank you.

15          SENATOR CRAVEN: If there be no objection, I'd like  
16 to call a ten-minute recess.

17                 [Thereupon a brief recess was taken.]

18          CHAIRMAN ROBERTI: The Committee will reconvene.

19          Senator Rosenthal has joined us, the Chairman of the  
20 Senate Energy and Public Utilities Committee. Senator  
21 Rosenthal, you'd like to ask some questions?

22          SENATOR ROSENTHAL: Thank you very much, gentlemen.

23          The PUC, of course, deals with a number of issues  
24 that are paramount in the Energy and Public Utilities Committee  
25 of the Senate, which I Chair, and so let me ask you a couple of  
26 questions.

27          The PUC has held a number of hearings on  
28 telecommunications infrastructure issues; three of them, as a



1 matter of fact, throughout the state, one of which I  
2 participated in the other day. And you may not have a final  
3 opinion yet on the subject matter, but I'd just get some of your  
4 thinking on how best to meet California's needs in this area of  
5 telecommunications infrastructure.

6 MR. CONLON: Yes, Senator.

7 We've had three hearings: one in Sacramento, and one  
8 in Pasadena, and one in San Francisco. I think they've been  
9 very enlightening.

10 I've been very fortunate to come on the Commission  
11 right before they've had these hearings, as compared to somebody  
12 that comes on, you know, in the next couple of months; it's  
13 going to be unfortunate.

14 But I believe that they've defined the needs fairly  
15 well in the second session. I think the session last week up  
16 here in Sacramento, there was a lot of consensus felt by the  
17 participants, which, you know, I'm not sure that I fully  
18 understood the magnitude of that consensus, but I think that  
19 there was a consensus that there needed to be some standards of  
20 inter-operatability and inter-connectability. And those terms  
21 are -- I know they're buzz words in the industry, but so that  
22 the systems work between various providers, for the people that  
23 are not familiar with the industry. Just -- and the Commission  
24 needs to be able to set the standards so that the networks, the  
25 various networks -- and I think there was a consensus that  
26 there'll probably be more than one network. You've got the  
27 cable companies, and the local exchange companies, and the  
28 private carriers -- so, there'll be a number of networks. And I



1 think the Commission, everyone was encouraging us to make sure  
2 that they all worked; that they could interconnect, and that  
3 they could communicate between each other.

4           So, and I think we have a hearing going on the --  
5 it's called the ONA, which is kind of a first step in freeing up  
6 the local exchange companies to provide other providers to come  
7 in and use of their equipment.

8           So, I think it was very encouraging, because I think  
9 what we need is some kind of a vision. And one of the parties  
10 said, "We'll keep it simple," and so it's something that can be  
11 implemented. And I think universal service probably needs to be  
12 addressed again as to what that means in this new technology.

13           And I know that your comments regarding the schools  
14 was certainly one that I share with my working with schools in  
15 the last two years; that somehow, there's a public good  
16 responsibility to fund technology for the schools, and the  
17 libraries, and the community centers, and the hospitals. So,  
18 there wasn't any consensus on how to do that, but I think  
19 there's definitely a great need to do it. And I know your bill  
20 is in that direction, so I certainly support that effort. But  
21 how to fund it is going to be the bottom-line question.

22           So, but I think those are the general comments I  
23 have. In the next six weeks, we will go through a process at  
24 the Commission that should pull our comments together and get a  
25 consensus, and then we'll issue our report, hopefully, in the  
26 early fall.

27           SENATOR ROSENTHAL: Very good.

28           The next subject matter is one of the state's





1 electric services industry. I'd like to kind of get your idea,  
2 briefly, of the vision of the future. Do you see a more  
3 competitive environment? I have a personal interest in electric  
4 vehicles as being the direction that we ought to be moving  
5 toward the future.

6 Comment?

7 MR. CONLON: Well, again, I've been very fortunate in  
8 my timing because there's been three hearings in this regard;  
9 open hearings in the electric industry. And the staff has  
10 developed this yellow book, which I think is a seminal piece of  
11 work on analyzing the industries, what the issues are, and what  
12 needs to be addressed. So, these hearings plus this report that  
13 the staff issued are going to allow us to try to and create a  
14 vision, if you will, for the electric industry.

15 And competition is really the economic force that's  
16 happening. I mean, there's -- you know, we can do so much, but  
17 I think in the long run, the economics of free competition in  
18 electric generation are going to make things happen. And if  
19 they don't, then the federal government's going to step in and  
20 probably make it happen.

21 So, we need to help and figure out a vision that  
22 makes sense for California and do it first, before the federal  
23 government comes in and does it to us, so to speak. So, that's  
24 my thought on that.

25 SENATOR ROSENTHAL: I have a lot of good feelings  
26 about the PUC. However, not all wisdom resides there. In fact,  
27 often we in the Legislature propose some new directions for the  
28 Commission.



1           What is your view on the relationship between the PUC  
2 and the Legislature, and what do you think can be done to  
3 improve that relationship?

4           MR. CONLON: Well, I think that the issue both in the  
5 two that we talked about -- telecommunication and the electric  
6 industry -- the changes are going to be so dramatic that the  
7 Commission itself cannot do it. I think we're going to have to  
8 get legislative support and to get legislative changes, because  
9 without those legislative changes, I think the changes that are  
10 going to be recommended will not -- I don't think we'll have the  
11 ability and the power to do it.

12           So, I think that we need to work together to create  
13 both of these industries and to lead California out of some of  
14 the economic problems that we're suffering from right now. And  
15 I just think that it's a must that we work together.

16           As far as the mechanics on how to do it, as the new  
17 kid on the block, I'm not sure how to do that. But I'm hoping  
18 that just one-on-one discussion with each of the key players at  
19 the Legislature will be a first step, and I hope we'll get some  
20 legislation that would help it -- help make it happen.

21           SENATOR ROSENTHAL: And finally, my only comment  
22 would be that in the short period of time that you've been on  
23 the Commission, it's my feeling that you've done a good job, and  
24 that you're thoughtful, and that you look at all sides. And I  
25 think that you make a fine Commissioner.

26           MR. CONLON: Thank you very much, Senator. I  
27 appreciate that very much.

28           SENATOR ROSENTHAL: Thank you, Mr. President.



1 CHAIRMAN ROBERTI: Thank you, Senator.

2 Senator Petris.

3 SENATOR PETRIS: Sorry to go a second round.

4 I wanted to ask earlier about the Commission's role  
5 in helping protect the environment and improve it, and of  
6 course, Senator Rosenthal went into that electric. And you may  
7 have answered this earlier when I was out.

8 When the Clean Air people made their very tough  
9 announcement that there had to be a certain percentage of  
10 automobiles powered by electricity by the end of this century,  
11 were their staffs conferring with your staffs on this to see  
12 about any problems that might arise, any obstacles, or get the  
13 active support of the experts on your staff?

14 MR. CONLON: I have no personal knowledge. That  
15 happened before I came on the Commission, so I just don't have  
16 any personal knowledge. There's probably people in the audience  
17 here, if you want to try.

18 SENATOR PETRIS: I guess the question is, is there  
19 intercommunication now between your staff and theirs regarding,  
20 perhaps, the capacity to do this? If we go all electric, we  
21 have to have a lot of charging stations, and so forth. How is  
22 that going to affect our capacity to provide the electricity?

23 Are you going into those problems?

24 MR. ARTH: Yes, we basically are part of a trilogy  
25 with the State Energy Commission and the State Air Resources  
26 Board. Our task was to put a dollar value on emissions, and in  
27 that way try to help move the state between -- you know, from  
28 where they've been with cheap fossil plants to the best





1 environmentally sound choices. And in helping us set a dollar  
2 value on NOX and other emissions, we worked with the State Air  
3 Resources Board, the South Coast District, and we did work  
4 closely together.

5           SENATOR PETRIS: The role of government was mentioned  
6 in connection with this whole area.

7           I had bills years ago, in the '60s, several different  
8 bills pointing toward electric cars. They didn't pan out. One  
9 of them I got out of Popular Mechanics, which showed a picture  
10 of electric cars going down the highway being drawn by a magnet  
11 embedded in the road, controlled from a central source. The  
12 spacing between cars was controlled, the speed, and it was  
13 touted not only as good for the environment but an improvement  
14 in safety.

15           We may eventually get to that. I don't know how  
16 practical it is now.

17           I'm wondering if the PUC policy is to have the staff  
18 examining various options that we might want to consider as part  
19 of the overall view that the Legislature is taking, so we don't  
20 just concentrate on, well, let's build a lot of electric cars.  
21 There are different kinds of cars and different ways to do it.

22           I had another bill that drew a circle around every  
23 city of 250,000 or more. It wouldn't let any internal  
24 combustion engines penetrate that circle, except for police and  
25 fire. The rest of us would use a golf cart, a modified golf  
26 cart, activated by a credit card. You just get in the golf cart  
27 after you've parked your car outside somewhere and go into town,  
28 and at the end of the day or end of your shopping, you get



1 another golf cart. And you're billed each month for the use of  
2 it.

3 I think we ought to dust off some of those ideas and  
4 take a good look at them.

5 MR. ARTH: I think you were ahead of your time. Your  
6 views are going to get vindicated in the next few years.

7 SENATOR PETRIS: I hope I'm still around.

8 MR. CONLON: I think President Fessler and Senator  
9 Rosenthal are very interested -- very much interested in those  
10 subjects, so you can rest assured that they will pursue it, I  
11 think, and I will support them in that effort.

12 SENATOR PETRIS: Thank you.

13 CHAIRMAN ROBERTI: Any further discussion?

14 Is there anyone here either in support, opposition,  
15 or with observations? There aren't any.

16 SENATOR CRAVEN: Move.

17 CHAIRMAN ROBERTI: Senator Craven moves the  
18 confirmation of Mr. Conlon be recommended to the Floor.

19 Secretary will call the roll.

20 SECRETARY WEBB: Senator Ayala.

21 SENATOR AYALA: Aye.

22 SECRETARY WEBB: Ayala Aye. Senator Beverly.

23 SENATOR BEVERLY: Aye.

24 SECRETARY WEBB: Beverly Aye. Senator Petris.

25 SENATOR PETRIS: Aye.

26 SECRETARY WEBB: Petris Aye. Senator Craven.

27 SENATOR CRAVEN: Aye.

28 SECRETARY WEBB: Craven Aye. Senator Roberti.



1 CHAIRMAN ROBERTI: Aye.

2 The vote is five to zero; confirmation's recommended  
3 to the Floor.

4 Congratulations.

5 MR. CONLON: Thank you very much, gentlemen.

6 [Thereupon this portion of the  
7 Senate Rules Committee hearing  
8 was terminated at approximately  
9 4:12 P.M.]

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CERTIFICATE OF SHORTHAND REPORTER

I, EVELYN J. MIZAK, a Shorthand Reporter of the State of California, do hereby certify:

That I am a disinterested person herein; that the foregoing Senate Rules Committee hearing was reported verbatim in shorthand by me, Evelyn Mizak, and thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for any of the parties to said hearing, nor in any way interested in the outcome of said hearing.

IN WITNESS WHEREOF, I have hereunto set my hand this 12<sup>th</sup> day of July, 1993.

  
EVELYN J. MIZAK  
Shorthand Reporter





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APPEARANCESMEMBERS PRESENT

SENATOR WILLIAM CRAVEN, Vice Chair

SENATOR RUBEN AYALA

SENATOR ROBERT BEVERLY

SENATOR NICHOLAS PETRIS

MEMBERS ABSENT

SENATOR DAVID ROBERTI, Chair

STAFF PRESENT

CLIFF BERG, Executive Officer

PAT WEBB, Committee Secretary

RICK ROLLENS, Consultant on Bill Referrals

NANCY MICHEL, Consultant on Governor's Appointments

ALSO PRESENT

ALFRED R. VILLALOBOS, Member  
State Personnel Board

ASSEMBLYMAN RICHARD POLANCO

SAEED M. ALI  
Community College Educators of New Californians

LES TREECE-SINCLAIR, Co-Chair  
California Coalition of Minorities,  
Women and the Disabled

ROBERT SIFUENTES, President  
Capitol City's Chapter  
Personnel Management Association of Aztlan

FLORENCE SUSAN BOS, Member  
State Personnel Board

BUD CARPENTER, President  
State Personnel Board



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## P-R-O-C-E-E-D-I-N-G-S

--oo0oo--

SENATOR CRAVEN: We have one of our colleagues to make the presentation of a person who is going to be considered as a member of the State Personnel Board, Mr. Polanco.

ASSEMBLYMAN POLANCO: Thank you, Mr. Chairman, Members.

On March 18th, Governor Pete Wilson announced the appointment of Alfred Villalobos to the State Personnel Board. Mr. Villalobos has been a friend for several years. We are here today -- Senator Art Torres was going to make the presentation; unfortunately, he is in committee currently. I'm here asking the Committee to support the confirmation and to give the opportunity for this confirmation to go through.

Mr. Villalobos is a gentleman who has broad experience in the banking area. As a former California member of the Board of Banco Popular de Mexico -- excuse, de Puerto Rico, he served and played an integral part in the development of the bank as well as the management of the bank.

He went on and has demonstrated a sensitivity to the issues of the disabled by serving in the capacity in the East Los Angeles Regional Center of the Department of Disabled Disabilities Program. He brings to the State Personnel Board hands-on experience on the issues of employment, those issues that are important to the ever changing population of the state, the issues of diversity, opportunity of upward mobility for qualified candidates. He has demonstrated further his ongoing interest in civic duties as demonstrated and outlined in his



1 resume.

2 As you know, this is a very important appointment,  
3 not only to the State Board of Personnel, but Mr. Villalobos  
4 currently is a member of PERS. As a result of being appointed  
5 by the Governor to this post, there is a position that allows  
6 for Mr. Villalobos to also sit on PERS. In that capacity, he  
7 has brought an understanding of management, of finance, and real  
8 estate, and as we begin to diversify the opportunities from the  
9 PERS perspective, he is bringing a tremendous amount of hands-on  
10 knowledge and leadership.

11 I'm here, in closing, Members, to ask this Committee  
12 to support the confirmation of a person who, in our community,  
13 has demonstrated sensitivity, leadership, and a commitment to  
14 making public service what it should be.

15 With that I will close and, if it's appropriate,  
16 Mr. Chairman, I'd like to introduce to you the proposed nominee  
17 to the State Personnel Board, Mr. Al Villalobos.

18 SENATOR CRAVEN: Thank you very much, Mr. Polanco.  
19 We appreciate the fact that you took the time to introduce this  
20 gentleman to us.

21 He probably doesn't need too much introduction, to  
22 use sort of an old cliché, but first of all, the Rules Committee  
23 would like to congratulate you upon your recent selection as  
24 Deputy Mayor of the City of Los Angeles, which has a great  
25 meaning to all of us.

26 And it seems, perhaps, somewhat extraneous when I  
27 then say to you, would you tell us now why you feel you're  
28 qualified for this job? But that's what we do regularly, so if





1 you could give us a few words why, I think it would be  
2 appropriate.

3 MR. VILLALOBOS: I would be happy to, Senators.

4 For the last 25 years, I've been involved in  
5 business and as a volunteer member of several boards and  
6 commissions at various stages of government: local, state, and  
7 federal. I have served on the Western States Advisory Board for  
8 MANPOWER. I have served on numerous industry-wide committees  
9 that affect our workforce and the betterment of the workers. I  
10 presently serve on a couple of task forces basically involved  
11 with the upward mobility of our diversified population.

12 As you know, in California our state is the most  
13 diversified of any state in the country. It is something I am  
14 very committed to personally.

15 I also had the extraordinary experience of being an  
16 administrator several years back of a Regional Center for the  
17 Developmentally Disabled, and I am much closer to that community  
18 than ever before. Since then, myself and my children have been  
19 volunteers in various organizations for developmental people,  
20 and it's something that I feel is very important, especially  
21 with the passing of the ADA Act last year.

22 If you have any other questions, I'd certainly be  
23 happy to answer them.

24 SENATOR CRAVEN: Fine, thank you very much, sir.

25 Do any of the Members of the Committee have any  
26 questions of Mr. Villalobos? Senator Petris

27 SENATOR PETRIS: I won't do it, but I'm tempted to  
28 ask if you've contributed to Mr. Polanco's campaign in the past.



1 [Laughter.]

2 MR. VILLALOBOS: As a matter of fact, I have not.

3 SENATOR PETRIS: The only other problem is, you're a  
4 banker, according to the criticisms we've had.

5 [Laughter.]

6 SENATOR PETRIS: I'm concerned about information that  
7 we've received regarding a policy of the Personnel Board in the  
8 past few years, several years, relating to affirmative action  
9 and a fair representation in employment of Hispanic women.  
10 Specifically, we've been told that they were underrepresented  
11 substantially in a survey made a few years ago. I don't  
12 remember the percentages. And then, more recently, not only  
13 underrepresented in numbers, but also always in the lowest job  
14 categories.

15 Now, we've gone over this in the Rules Committee time  
16 after time with respect to several of our state agencies. We've  
17 had a very able attorney, Mr. Torres, who's come in quite often  
18 to hammer at us to make sure we try to do something to improve  
19 that record in the various agencies.

20 Now, it says here that in 15 years, hiring rates of  
21 African-American and Asian employees had outpaced parity, while  
22 hiring rates for Hispanic employees lags behind. In particular,  
23 Hispanic women continue to be hired into the lowest paying job  
24 categories. There's actually been a decline in the rate of  
25 hiring in the same occupational categories.

26 The first study I referred to was done in 1976, and  
27 it seems that things haven't improved much since then.

28 Now, I don't know how long you've been on the Board.



1 MR. VILLALOBOS: Four months.

2 SENATOR PETRIS: So, you haven't had a chance to turn  
3 that around, if you were inclined.

4 Has any of this come to your attention in the short  
5 time you've been on the Board?

6 MR. VILLALOBOS: Yes, sir, it has. In fact, I  
7 reviewed our affirmative action plan. And quite frankly, I have  
8 concerns in that regard as well, and I plan to bring certain  
9 ideas to the Board at our subsequent meeting.

10 I've already brought things before the Board that the  
11 Board has been very helpful in listening to. They are certainly  
12 not adverse to trying new things and experimenting. In fact,  
13 several of the Board members have told me from time to time that they  
14 would like to do a demonstration project if it would help  
15 improve our situation.

16 SENATOR PETRIS: Does that mean that your review  
17 leads you to the same conclusions as the report I've just cited?

18 MR. VILLALOBOS: Yes.

19 SENATOR PETRIS: That there's a lot of  
20 underrepresentation and underpayment as well?

21 MR. VILLALOBOS: Yes, there is. And I feel that that  
22 has to be improved, and I'm committed to that improvement.

23 SENATOR PETRIS: There's a discussion of a policy  
24 change. I don't know whether it's actually been done. It's a  
25 policy to change the definition of the base against which  
26 minority hiring is measured from a representation in the general  
27 labor market to relevant labor market.

28 It seems to me that narrows the base enormously. Are





1 you in favor of going in that direction?

2 MR. VILLALOBOS: Actually, we just had a substantial  
3 discussion on that regard, and the Board voted unanimously to  
4 postpone indefinitely any further discussions because we don't  
5 think it's warranted at this time.

6 SENATOR PETRIS: I see. Was that recently?

7 MR. VILLALOBOS: Yes, it was the last Board meeting.

8 SENATOR PETRIS: I guess if it's a unanimous vote it  
9 includes yours?

10 MR. VILLALOBOS: That's right.

11 SENATOR PETRIS: So what happens in the meantime?  
12 Anything?

13 MR. VILLALOBOS: Well, the issues that were brought  
14 forth were more regarding whether or not we might have a legal  
15 problem based on some decisions that were made in other district  
16 courts. But since we have received nothing from the Ninth  
17 Circuit Court, which basically would affect us, we don't see any  
18 reason at this time to go forward regarding any changes.

19 SENATOR PETRIS: In the meantime, you're working to  
20 improve the underrepresentation of Hispanic women?

21 MR. VILLALOBOS: We need to. We need to be more  
22 aggressive.

23 SENATOR PETRIS: Do you have information on why this  
24 is so? It could be there just aren't enough women applying.  
25 That's happened in the past, too.

26 MR. VILLALOBOS: Well, the Board has formed a task  
27 force. As a matter of fact, they're going to report to us -- I  
28 believe it's either in September or October. We've asked them



1 to get together with all the departments and analyze why these  
2 type of underrepresentations occur. And they're supposed to  
3 report back to us as to what they've discovered.

4 SENATOR PETRIS: Now, in the budget cuts, the Agency  
5 has loss some of the managers who were responsible for  
6 monitoring affirmative action. With those cuts in place, you  
7 have less people trying to do the job.

8 Do you still think it can be turned around with less  
9 people working on it?

10 MR. VILLALOBOS: Well, budget cuts for this very  
11 small Board has been pretty brutal, as you know, in the figures.  
12 I think our General Fund allocation is something like around \$7  
13 million, when at one time it was like \$21 million.

14 However, our staff is a very committed group of  
15 people, and they're working very hard to follow the directions  
16 of the Board. I have sensed no reluctance to follow whatever  
17 lead we wish to take in a particular area.

18 And I assure you, if such a reluctance were to  
19 develop, I would be firmly against it. I have no problem  
20 pushing our employees to do what the Board wants to do.

21 SENATOR PETRIS: Among those that suffered the cuts  
22 within the Department is the Career Opportunity Development  
23 Program. That had a lot of hope and promise when it started.  
24 That's been cut back severely.

25 MR. VILLALOBOS: Yes.

26 SENATOR PETRIS: It seems to me that and the other  
27 ones, the HELP program and the LEAP program for the disabled,  
28 those were all very substantially hit by the cuts.



1 Do they have enough people left to do the job, to be  
2 effective?

3 MR. VILLALOBOS: Well, a little more money would  
4 certainly help, but the programs are not crippled. They are  
5 moving forward, and we certainly are pushing those programs. We  
6 think they've been extremely helpful.

7 We have a hearing coming up regarding the LEAP  
8 program, which there are some major concerns about, and we're  
9 studying that at this point.

10 SENATOR PETRIS: Do the Board members express their  
11 concerns directly to the Governor, or is that just done through  
12 the Chairman or through one person?

13 MR. VILLALOBOS: No, we're independent. We can do  
14 whatever independently we wish to do, but only a majority can  
15 speak for the Board, and we have a Board President who speaks  
16 for that Board.

17 But I've seen no reluctance of any Board members to  
18 speak out. I certainly feel that the five Board members today  
19 are an extremely independent group, and they certainly speak  
20 their minds on individual cases as well as public policy issues.

21 SENATOR PETRIS: Does that include speaking to the  
22 Governor?

23 MR. VILLALOBOS: As far as -- I can only speak for  
24 myself. I have no problem speaking direct to the Governor on  
25 any issue, and I will do so, including issues that he and I may  
26 disagree on.

27 SENATOR PETRIS: Have you asked him for more money?

28 MR. VILLALOBOS: No.





1           SENATOR PETRIS: Well, I can see why. It's kind of  
2 futile. The man has had a horrible problem. I'm not picking on  
3 him. He has very tough choices to make in cutting, but it  
4 shouldn't restrain us from asking.

5           We in the Legislature ask him all the time.

6           MR. VILLALOBOS: Actually, we were going to ask you  
7 for more money.

8                               [Laughter.]

9           SENATOR PETRIS: Well, that's part of it, but if you  
10 can make sure that it won't be vetoed when it gets to him, you  
11 know.

12           I would recommend you work on the Governor. I mean,  
13 you have his confidence. He appointed you. He obviously holds  
14 you in high esteem. It's quite a distinction, out of all the 31  
15 million people in this state -- they're not all eligible, but I  
16 mean, it's a big state -- to be one of the very few appointed to  
17 a board of this kind.

18           I would hope you would include among your  
19 conscientious duties the right to consult with the Governor when  
20 you think it's necessary to get help in that way. I would  
21 encourage you to do it.

22           MR. VILLALOBOS: Well, Senator, if the Legislature in  
23 its wisdom were to raise our budget, I assure you that I  
24 personally would back such a thing, and I would speak directly  
25 to the Governor and write him on that.

26           SENATOR PETRIS: I appreciate that, but the budget  
27 starts in the Governor's Office, so he hands it to us. So, if  
28 you could get it in there before he hands it to us, it would be



1 even better. Okay?

2 MR. VILLALOBOS: Okay.

3 SENATOR PETRIS: Thank you.

4 SENATOR CRAVEN: Thank you very much. Senator Ayala.

5 SENATOR AYALA: Mr. Villalobos, what do you see as  
6 the most pressing major issues before the Board today?

7 MR. VILLALOBOS: I would say that the new budget  
8 implementation certainly limits our resources to do our job. I  
9 think across state government, we may be faced with having to  
10 downsize departments and personnel requirements, and that's a  
11 very difficult thing.

12 SENATOR AYALA: You feel fiscal matters are the most  
13 pressing?

14 MR. VILLALOBOS: Well, the fiscal matters because of  
15 the lower revenue stream is really going to have an effect on  
16 personnel. It's also going to have an effect on those very  
17 positive program which we initiated, or the Legislature has  
18 initiated, which cost money to implement.

19 SENATOR AYALA: What are your general views on  
20 affirmative action? Do you believe in quotas and all that good  
21 stuff?

22 MR. VILLALOBOS: I don't believe in quotas per se,  
23 but I'm big supporter of affirmative action. I certainly have  
24 supported common sense goals for as long as I can remember.  
25 I've served on numerous affirmative action committees. I'm a  
26 big supporter of affirmative action.

27 I believe that we've got to include our diversified  
28 population in every way we can.



1           SENATOR AYALA: You don't support necessarily the  
2 quota system?

3           MR. VILLALOBOS: No.

4           SENATOR AYALA: What is your opinion on drug testing  
5 of employees? Do you have any reservations about that?

6           MR. VILLALOBOS: When it comes to positions which  
7 involve public safety, I am a very firm supporter of drug  
8 testing, and I have so voted on several occasions when drug  
9 testing recommendations have come before our Board. I believe  
10 on many occasions, it's vital for the safety of the public.

11          SENATOR AYALA: What would you like to see to prevent  
12 abuse of drug testing requirements? You know, protections for  
13 the rights of individuals. Do you have any suggestions along  
14 those lines?

15          MR. VILLALOBOS: Well, it depends. First of all, in  
16 our process it's very important for the applicants to be honest  
17 and truthful and to disclose certain things. And in that  
18 process, if those disclosures are made, it eliminates the  
19 majority of the problems.

20                 In some areas where, for example, working electrical  
21 wiring, or driving a very large heavy equipment truck, working  
22 on a road, this involves more than that one individual. I  
23 believe in privacy to a very great extent, but when you're  
24 driving a school bus with 30 children, or when you're piloting  
25 an airplane, there's a big difference.

26          SENATOR AYALA: All those people that are involved in  
27 public safety should be tested.

28          MR. VILLALOBOS: Absolutely.





1           SENATOR AYALA: What kind of monitoring of testing,  
2 drug tests, do you think should be done by the state, if any?

3           MR. VILLALOBOS: You know, I'm not familiar with the  
4 exact drug testing procedure, other than we have allowed drug  
5 testing of certain categories and positions.

6           But if you like, I'd be happy to look into the  
7 details of what the actual drug test is.

8           SENATOR AYALA: We're told that the use of the  
9 sanctions process is an adequate way to ensure that affirmative  
10 action goals are achieved at a, quote, "reasonable pace".

11           What does that mean, "reasonable pace"? How do you  
12 describe that?

13           MR. VILLALOBOS: Well, it all depends on who's  
14 describing "reasonable pace". We all have different opinions.

15           SENATOR AYALA: I'm asking you.

16           MR. VILLALOBOS: If it was up to me, I would have  
17 moved to fix things 20 years ago. We're behind the times, quite  
18 frankly. We need to up our involvement of certain diverse  
19 groups which are underrepresented.

20           But as you know, we have a Civil Service system. One  
21 of my responsibilities is to protect that system, and we have to  
22 work within that system. And that's the way we're basically  
23 trying to achieve that goal.

24           SENATOR AYALA: So, we're behind and we've got to  
25 catch up.

26           MR. VILLALOBOS: Absolutely.

27           SENATOR AYALA: Thank you.

28           SENATOR CRAVEN: Very well.



1 Senator Beverly, you're the only other one. Do you  
2 have any comment at all?

3 SENATOR BEVERLY: No comment.

4 SENATOR CRAVEN: We thank you, Mr. Polanco.

5 I was going to call for anyone in the audience, and I  
6 think that's what you're telling me.

7 ASSEMBLYMAN POLANCO: Thank you very much, Senator.

8 SENATOR CRAVEN: This must be Mr. Ali. Would you  
9 please come forward.

10 MR. ALI: Mr. Chairman and Members of the Committee,  
11 my name is Saeed Ali. I represent California Community College  
12 Educators of New Californians, an association of 17 community  
13 colleges in Southern California: Santa Barbara, Ventura, all  
14 nine colleges in Los Angeles, Cerritos, Santa Monica, Glendale,  
15 Pasadena, Long Beach, and Rancho Santiago.

16 We're here in support of Mr. Villalobos for a number  
17 of reasons. Two of our reasons that were brought up in  
18 testimony, one regarding the inclusion of people we call New  
19 Californians, immigrants into the state services.

20 Currently, a significant underrepresentation exists  
21 for the population. One population that was noted was Latinas.  
22 We feel that the direction that Mr. Villalobos plans to take is  
23 one that we support. It's an equitable position. It's a  
24 position of fairness and encouragement.

25 We on the supply side feel that with proper  
26 encouragement, without enormous changes in the current policies  
27 but with the proper encouragement and education, this new  
28 population will receive fair treatment and will become part of



1 our workforce.

2 The second reason is that we have on record Mr.  
3 Villalobos's commitment to working with New Californians. He  
4 has been enormously helpful over the past three years in helping  
5 us administer the amnesty education program that dealt with 1.6  
6 million people who were legalized through the IRCA process.

7 So, we have a record, and his experience shows us  
8 that he will be fair, and he will give us equitable treatment.

9 SENATOR CRAVEN: Thank you very much sir.

10 Is there anyone else in the audience wishing to  
11 comment either way? Yes, sir, if you'd come forward, please,  
12 and state your name for the record.

13 MR. TREECE-SINCLAIR: Mr. Chair, thank you.

14 SENATOR CRAVEN: Yes, sir, you're welcome, sir.

15 MR. TREECE-SINCLAIR: Members of the Committee, my  
16 name is Les Treece-Sinclair. I'm the Co-Chair of the California  
17 Coalition of Minorities, Women, and the Disabled, which is a  
18 coalition of the different state government advocate  
19 organizations, including: Black Advocates in State Service,  
20 BASS; APSEA, which is the Asian-Pacific Island State Employees  
21 Association; AISEC, the American Indian State Employees  
22 Association; CAFE, Californians Advocates For Equity; and  
23 Disabled in State Service.

24 The different member organizations of the California  
25 Coalition have asked if I would be here and offer a few comments  
26 today.

27 We come here not in opposition to the appointment of  
28 Mr. Villalobos, but rather to reaffirm the Coalition's





1 commitment to a strong and effective Civil Service system; to  
2 reaffirm our commitment to work toward an effective equal  
3 opportunity/affirmative action program in this state.

4 At the same time, we do need to state that we, too,  
5 have some concerns which were touched briefly upon by Senator  
6 Petris, some concerns of recent actions that had been considered  
7 by the State Personnel Board in the form of proposals that would  
8 have changed the basis for affirmative action goal setting.

9 I'm pleased to hear that that proposal has been  
10 tabled indefinitely, but again, it has only been tabled. We  
11 certainly would like to see consideration that would lead to it  
12 being dropped altogether.

13 It's not our purpose to be here today to discuss  
14 these points at great length, but there were other proposals  
15 that were part of that same package that will affect state  
16 employees who have disabilities. Some of the proposals are very  
17 positive, but others, frankly, will be detrimental.

18 There are other issues that must be addressed, and  
19 they have been spoken to briefly: the viability of the State  
20 Personnel Board itself; the overall adequacy of its resources to  
21 do an effective job in terms of oversight responsibility with  
22 state agencies to make sure that they are indeed implementing  
23 the state's affirmative action program; the overall programmatic  
24 and philosophical commitment of the Board for the continuation  
25 of an affirmative action program.

26 Again, we're very pleased to hear many of the  
27 comments from Mr. Villalobos.

28 I would like to state to the Committee that the



1 Coalition of Minorities, Women and the Disabled extended an  
2 invitation to Mr. Villalobos and to Ms. Bos to meet with us  
3 prior to the confirmation hearings. Unfortunately, our  
4 schedules did not allow that to happen, but I'm also very  
5 pleased to report that they have indicated, again, that they  
6 would be very willing meet with us during the summer recess. It  
7 is an arrangement that, indeed, we will follow up on because we  
8 would like to discuss some of the concerns I just briefly  
9 mentioned in much more detail.

10 Again, basically we are here to offer our support,  
11 our continued commitment to work with the State Personnel Board  
12 its staff, its members, to address concerns. And while we're  
13 here to be supportive today, we do not want to minimize the  
14 concerns that we have about the Board and some of its programs  
15 and its future viability. These are important issues, and we  
16 are pleased to see people of the caliber of Mr. Villalobos being  
17 appointed to help address those issues, and we welcome the  
18 opportunity to work with him in the future.

19 Thank you.

20 SENATOR CRAVEN: Thank you very much.

21 Yes, sir.

22 MR. SIFUENTES: Thank you very much. My name is  
23 Robert Sifuentes. I am President of Capitol City's Chapter of  
24 Personnel Management Association of Aztlan.

25 PMAA is an association of human resource  
26 professionals dedicated to the enhancement of employment and  
27 economic opportunities for Latinos.

28 We also are concerned about some of the main issues



1 that Mr. Treece-Sinclair has indicated this afternoon, and we  
2 also support his position and would look forward to working with  
3 the new members of the Board in trying to address some of the  
4 critical problems that are facing Hispanics and Latinos in  
5 seeking employment, and retention, and promotion within the  
6 State Civil Service system.

7 Thank you very much.

8 SENATOR CRAVEN: Thank you very much, sir.

9 Anyone else who wishes to comment? There appears to  
10 be none.

11 SENATOR AYALA: Mr. Chairman, I move that we  
12 recommend the confirmation of Mr. Villalobos as a member of the  
13 State Personnel Board.

14 SENATOR CRAVEN: Senator Ayala moves. Call the roll,  
15 please.

16 SECRETARY WEBB: Senator Ayala.

17 SENATOR AYALA: Aye.

18 SECRETARY WEBB: Ayala Aye. Senator Beverly.

19 SENATOR BEVERLY: Aye.

20 SECRETARY WEBB: Beverly Aye. Senator Petris.

21 SENATOR PETRIS: Aye.

22 SECRETARY WEBB: Petris Aye. Senator Craven.

23 SENATOR CRAVEN: Aye.

24 SECRETARY WEBB: Craven Aye. Senator Roberti.

25 Four to zero.

26 SENATOR CRAVEN: Congratulations, the confirmation is  
27 to the Floor. Thank you both so very, very much.

28 Ms. Bos, would you come up, please. Next we have





1 Florence Susan Bos, a member of the State Personnel Board. And  
2 she will be accompanied by Mr. Bud Carpenter, who, I'm sure,  
3 will introduce her.

4 MR. CARPENTER: Yes, thank you, Mr. Chairman and  
5 Members of the Committee.

6 My name is Bud Carpenter. I'm the current President  
7 of the State Personnel Board.

8 I'm here to support the confirmation of Mrs. Bos. I  
9 first met Flos in San Francisco about a year and a half ago at  
10 San Francisco State University when a scholarship fund was being  
11 set up for her husband, Otto Bos. It was a very important  
12 meeting for both of us, my first time to meet her. But Clair  
13 Burgener, who was in her position at that time, also introduced  
14 us, and she took an interest in the work of the Board almost  
15 from that time on, when she knew Clair was going to go and she  
16 was in San Diego. So, she familiarized herself with our  
17 procedures, and she had a really good background in personnel,  
18 which her resume and she will tell you about now.

19 She tends to be even more nervous than I am, and so  
20 she isn't really. She's very competent, very capable. I'm sure  
21 she can answer all your questions that you may have.

22 Florence, if you'll go ahead now.

23 SENATOR CRAVEN: You're among friends.

24 MR. CARPENTER: Answer the main question that Senator  
25 Craven will ask.

26 MS. BOS: Which is, why am I qualified.

27 SENATOR CRAVEN: That's right, exactly.

28 MS. BOS: I'm asking the question myself, okay.



1           Members of the Committee, thank you for this  
2 opportunity to discuss my appointment to the State Personnel  
3 Board. I believe my background in both the public and private  
4 sector will serve me well in this position.

5           To begin with, I have a Bachelor of Arts Degree in  
6 Public Administration with an emphasis in Personnel Management  
7 conferred with distinction from San Diego State University. In  
8 addition, I served with the Administrator for Management  
9 Services in the U.S. Department of Education. During this time,  
10 I was able to work in and observe operations of a governmental  
11 organization.

12           In previous service with Aztec Shops at San Diego  
13 State University, I managed the personnel system for this  
14 enterprise. This gave me direct exposure to the establishment  
15 of job classification systems, one of the responsibilities of  
16 the State Personnel Board, as well as all aspects of  
17 establishing and managing a personnel system in order to obtain,  
18 utilize, and develop human resources.

19           In my current role as the Director of the San Diego  
20 State University Elder Hostel, I have had to utilize my  
21 expertise to deal with the duties of a personnel administrator  
22 as well as the day-to-day management issues facing a director of  
23 a self-funded college for seniors program.

24           I believe I'm ready to assume the responsibilities as  
25 a member of the State Personnel Board. According to its  
26 President, I have served with distinction for the past six  
27 months. I take my responsibilities very seriously and have  
28 done so even prior to my appointment. At that time I had the



1 privilege and pleasure to work with Clair Burgener in  
2 preparation for my appointment in January of 1993.

3 The work since then has been voluminous and focused,  
4 challenging and interesting, and I would be honored to receive  
5 your vote of confidence for this position.

6 Thank you.

7 SENATOR CRAVEN: Thank you very much.

8 Anyone have any questions of Ms. Bos? Looks like you  
9 just took them by storm.

10 SENATOR AYALA: I'd like to ask you the same  
11 questions --

12 SENATOR CRAVEN: Yes, Senator Ayala has something.

13 SENATOR AYALA: -- I asked Mr. Villalobos.

14 What are your general views on affirmative action?  
15 How do you think it should work, and is it working?

16 MS. BOS: I believe that it is working.

17 SENATOR AYALA: You believe it's working?

18 MS. BOS: We have a ways to go yet, but it is  
19 working.

20 SENATOR AYALA: You don't support a quota system --

21 MS. BOS: No.

22 SENATOR AYALA: -- for minorities

23 MS. BOS: No, goals, not quotas.

24 SENATOR AYALA: And what is your opinion on drug  
25 tests of employees, state employees? What can we do to make  
26 sure we prevent the abuse of testing requirements?

27 MS. BOS: Well, I would agree with what Al Villalobos  
28 said, that I think it's important --





1           SENATOR AYALA: I'm sorry?

2           MS. BOS: I would agree with what member Al  
3 Villalobos just said. I think it's important for public safety  
4 personnel to be drug tested and any state employees who work  
5 where it may be unsafe for them to be involved with drugs.

6           SENATOR AYALA: Do you feel that these employees that  
7 are involved with the safety of people should be tested?

8           MS. BOS: Yes.

9           SENATOR AYALA: What do you think is the major issue  
10 facing the Board today, or issues?

11          MS. BOS: Well, I guess the main one is how to  
12 survive on such a small budget, and how to do the job that we're  
13 supposed to do. That's really a challenge.

14          SENATOR AYALA: You feel like Mr. Villalobos, that  
15 fiscal matters of today are causing a problem for the  
16 functioning of your department?

17          MS. BOS: Yes, I do.

18          SENATOR AYALA: Thank you.

19          SENATOR CRAVEN: Very good, anyone else?

20 I don't think there's anyone else from the audience,  
21 is there? There appears to be none.

22          SENATOR BEVERLY: I move we recommend confirmation.

23          SENATOR CRAVEN: Very well, Senator Beverly moves.

24 Would you call the roll, please.

25          SECRETARY WEBB: Senator Ayala.

26          SENATOR AYALA: Aye.

27          SECRETARY WEBB: Ayala Aye. Senator Beverly.

28          SENATOR BEVERLY: Aye.



1 SECRETARY WEBB: Beverly Aye. Senator Petris.

2 SENATOR PETRIS: Aye.

3 SECRETARY WEBB: Petris Aye. Senator Craven.

4 SENATOR CRAVEN: Aye.

5 SECRETARY WEBB: Craven Aye. Senator Roberti.

6 Four to zero.

7 SENATOR CRAVEN: To the Floor.

8 MR. CARPENTER: Thank you very much, gentlemen.

9 SENATOR CRAVEN: Congratulations.

10 [Thereupon this portion of the  
11 Senate Rules Committee hearing  
12 was terminated at approximately  
13 3:03 P.M.]

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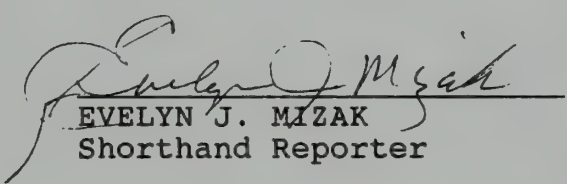
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I further certify that I am not of counsel or attorney for any of the parties to said hearing, nor in any way interested in the outcome of said hearing.

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SENATOR DAVID ROBERTI, Chair

SENATOR WILLIAM CRAVEN, Vice Chair

SENATOR RUBEN AYALA

SENATOR ROBERT BEVERLY

SENATOR NICHOLAS PETRIS

STAFF PRESENT

CLIFF BERG, Executive Officer

PAT WEBB, Committee Secretary

RICK ROLLENS, Consultant on Bill Referrals

NANCY MICHEL, Consultant on Governor's Appointments

ALSO PRESENT

DONALD L. NOVEY, Member  
Industrial Welfare Commission

SUSANN WILLIAMS-BLAIR, Member  
Public Employment Relations Board



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## P-R-O-C-E-E-D-I-N-G-S

--oo0oo--

CHAIRMAN ROBERTI: Mr. Novey has very patiently been waiting, so please come forward, appointee of the Governor to the Industrial Welfare Commission.

We all know you well, but you might tell us why you feel you're qualified to assume this position. I think you're the labor representative, are you?

MR. NOVEY: That's correct, Senator Roberti.

Members of the Committee, I'm Don Novey, State President of CCPOA, California Correctional Peace Officers Association.

September 29th is the birthday of Lech Walesa, and I'd like to see, maybe, a resolution on his behalf in the State Legislature as well. He's a well-known labor leader who's an inspiration to myself.

I know we also have had some great Greek labor leaders out of the Bay Area, but this is something that's been near and dear to my heart for many years, and I've never sought an appointment that I would receive remuneration for, and I don't think I ever will.

The labor climate is quite difficult in the United States and in the State of California. Just me being up here is probably reflective of the labor climate going to the bottom of the barrel. With that in mind, I think I can do a good service for the labor people of the State of California, and I think I've reflected that with my presence on that Board presently and in the past eight months.





1 CHAIRMAN ROBERTI: Thank you. Turn the barrel over,  
2 and you're at the top.

3 SENATOR AYALA: Question.

4 CHAIRMAN ROBERTI: Yes.

5 SENATOR AYALA: Mr. Novey, you're a career  
6 correctional officer.

7 MR. NOVEY: Unfortunately.

8 SENATOR AYALA: How did that prepare you for this  
9 position?

10 MR. NOVEY: It's a very good question, Senator Ayala.

11 In 1973, approximately 20 years ago, before we had  
12 the Peace Officers Bill of Rights, I was asked to step forward  
13 for my fellow peace officers, male and female, on the line in  
14 reference to their representation. I've been doing it for the  
15 last 20 years.

16 SENATOR AYALA: What is your interpretation of IWC's  
17 mission and your role as a member of that commission?

18 MR. NOVEY: Of the Industrial Welfare Commission,  
19 sir?

20 SENATOR AYALA: Yes.

21 MR. NOVEY: Well, I think as a strong labor  
22 representative with a pragmatic view to the 21st Century, I know  
23 we're having some difficulty in reference to the economic  
24 climate in California, and I think there has to be a positive  
25 interaction between line labor and, of course, the management  
26 structure in the State of California.

27 SENATOR AYALA: What are the major issues before that  
28 before today, in your opinion?



1 MR. NOVEY: The major issue as of now, and we have  
2 one more hearing -- we're in our third hearing as of this Friday  
3 in San Francisco -- and that's the minimum wage issue.

4 SENATOR AYALA: What aspects of the California labor  
5 conditions would you like to see the IWC review or act upon  
6 while you're a member of that commission?

7 MR. NOVEY: Well, basically the minimum wage, I  
8 think, has to be addressed in the State of California. The  
9 minimum wage I think is the major concern, has been  
10 historically.

11 The structure is very difficult in reference to our  
12 present economic climate. That has been testified to in our  
13 last two hearings within the last month.

14 Senator Ayala, the minimum wage has risen in the last  
15 11 years approximately 90 cents in the State of California. And  
16 I think we also have to address that issue, and also understand  
17 the plight of business in the State of California. So  
18 therefore, I consider that the number one item we're facing at  
19 the Industrial Welfare Commission.

20 SENATOR AYALA: I have no more questions, Mr.  
21 Chairman.

22 CHAIRMAN ROBERTI: Thank you, Senator.

23 Senator Petris.

24 SENATOR PETRIS: Move.

25 CHAIRMAN ROBERTI: Senator Petris moves confirmation  
26 do pass.

27 Anybody else? Anybody here in opposition?

28 Better call it while the going is good. Secretary



1 will call the roll.

2 SECRETARY WEBB: Senator Ayala. Senator Beverly.

3 SENATOR BEVERLY: Aye.

4 SECRETARY WEBB: Beverly Aye. Senator Petris.

5 SENATOR PETRIS: Aye.

6 SECRETARY WEBB: Petris Aye. Senator Craven.

7 SENATOR CRAVEN: Aye.

8 SECRETARY WEBB: Craven Aye. Senator Roberti.

9 CHAIRMAN ROBERTI: Aye.

10 The vote is four to zero; confirmation is recommended  
11 to the Floor.

12 MR. NOVEY: Thank you.

13 CHAIRMAN ROBERTI: The next appointment is Susann  
14 Williams-Blair, Member of the Public Employment Relations Board.

15 MS. WILLIAMS-BLAIR: Thank you.

16 CHAIRMAN ROBERTI: We will ask you the same question  
17 we ask all the Governor's appointees, and that is why you feel  
18 you're qualified to assume this position?

19 MS. WILLIAMS-BLAIR: Thank you, Mr. Chairman and  
20 Committee Members.

21 First of all, I think talking about my interests and  
22 my qualifications go together. I'm particularly interested in  
23 the appointment to this particular board because my career has  
24 spanned more than 25 years in labor relations and the collective  
25 bargaining environment in government, both at the local level,  
26 state level, a quasi-local level, and then in private industry.

27 An appointment to the board and to function in the  
28 neutral or impartial role on that board, I think, is, one, it's





1 an honor to be asked. And it would allow me to pull together  
2 that more than 25 years of experience and apply it in a public  
3 policy role on the board, and I think I have, by my background,  
4 some unique experience to do that.

5 In addition, my experience spans a fair amount of  
6 management, having been a deputy city manager in the City of San  
7 Diego, and a department head in various agencies. And I think  
8 that experience will serve me well on the board, as well as the  
9 present Chair designate as we basically attempt to live with the  
10 reduced resources. A year ago, more than an 18 percent budget  
11 reduction, and for this fiscal year, 15 percent. I think my  
12 experience and ability in managing change and being a problem  
13 solver will be -- would allow me to contribute to the board and  
14 to the staff and the agency as a whole.

15 So, I'd be very pleased for your favorable  
16 consideration as a board member of the Public Employment  
17 Relations Board. Certainly, I'm happy to answer any questions  
18 you may have.

19 CHAIRMAN ROBERTI: Thank you very much.

20 Is there any discussion or debate?

21 Any opposition?

22 SENATOR CRAVEN: Move.

23 CHAIRMAN ROBERTI: Senator Craven moves the  
24 confirmation be recommended to the Floor.

25 Secretary will call the roll.

26 SECRETARY WEBB: Senator Ayala.

27 SENATOR AYALA: Aye.

28 SECRETARY WEBB: Ayala Aye. Senator Beverly.



1 SENATOR BEVERLY: Aye.

2 SECRETARY WEBB: Beverly Aye. Senator Petris.

3 SENATOR PETRIS: Aye.

4 SECRETARY WEBB: Petris Aye. Senator Craven.

5 SENATOR CRAVEN: Aye.

6 SECRETARY WEBB: Craven Aye. Senator Roberti.

7 CHAIRMAN ROBERTI: Aye.

8 The vote is five to zero; confirmation is recommended  
9 to the Floor.

10 Thank you very much.

11 MS. WILLIAMS-BLAIR: Thank you very much.

12 [Thereupon this portion of the  
13 Senate Rules Committee hearing  
14 was terminated at approximately  
15 4:10 P.M.]

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SENATOR WILLIAM CRAVEN, Vice Chair

SENATOR RUBEN AYALA

SENATOR ROBERT BEVERLY

SENATOR NICHOLAS PETRIS

STAFF PRESENT

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PAT WEBB, Committee Secretary

RICK ROLLENS, Consultant on Bill Referrals

NANCY MICHEL, Consultant on Governor's Appointments

ALSO PRESENT

SENATOR GARY HART

PAUL M. RELIS, Member  
California Integrated Waste Management Board

SENATOR TOM HAYDEN

KATHY DRONENBURG, Member  
State Board of Education

WILLIAM P. DUPLISSEA, Member  
Occupational Safety and Health Appeals Board

CARL BRAKENSIEK  
California Society of Industrial Medicine  
and Surgery



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## P-R-O-C-E-E-D-I-N-G-S

--oo0oo--

CHAIRMAN ROBERTI: We will go to Governor's appointees. The first is Mr. Paul M. Relis, Member of the California Integrated Waste Management Board.

Senator Hart is here. Senator, are you introducing Mr. Relis?

SENATOR HART: Yes, I'd like to just make a brief statement on Mr. Relis's confirmation.

CHAIRMAN ROBERTI: Please come forward, Mr. Relis.

SENATOR HART: I wanted to urge the Members of the Committee to support Mr. Relis's confirmation. He's from Santa Barbara and someone that I've known for more than 20 years who served with great distinction in our community as both a civic leader and someone who's been involved in environmental causes over this time period.

He really combines, I think, two very important features that we need to have more of in the state government. One is, he's a visionary. He's someone who is really before his time on many environmental issues, particularly relating to recycling and disposal of hazardous waste; something that all of us are now aware of. He was fighting that battle 20 years ago in Santa Barbara and was really a pioneer in the establishment of source reduction and recycling programs in our community.

But in addition, he has had a practical ability to work closely with people, and business, and nonprofit organizations, public and private sector, to get things done. He helped establish an organization called the Community



1 Environmental Council. It's a thriving organization in our  
2 community that has more than 50 employees, generates revenues of  
3 close to \$5 million per year. And what we're attempting to see  
4 take place under AB 939 to reach these ambitious recycling goals  
5 that the State of California has put forward, Mr. Relis has been  
6 involved for many, many years in developing successful,  
7 effective practices along those lines in our community.

8           So, serving on this Board with that kind of vision  
9 and that kind of practical successful experience, he brings to  
10 the Board the knowledge that I think we very much need in people  
11 who serve in these kinds of positions. So, I want to urge the  
12 Members to support his nomination.

13           Quite frankly, why I'm here today is that I don't  
14 think there would be any question about his nomination except  
15 for the fact that there have been recent press reports  
16 concerning the travel arrangements that Mr. Relis and other  
17 members who serve on state boards have, where they are able to  
18 maintain their residences and also work for the State of  
19 California.

20           And I just want to mention to the Members of the  
21 Committee that what Mr. Relis is engaged in has been consistent  
22 with practices and procedures that have been adopted by the  
23 state board and the various boards that make these kinds of  
24 determinations, and that when he was seeking this position, made  
25 it very clear that this was his preference, and inquired as to  
26 whether or not that this would be appropriate, and was told that  
27 it was.

28           As a result of these recent press reports, there is a



1 change in policy underway in the Wilson administration. Given  
2 the fiscal realities that we live under, it's not surprising  
3 that some revision of the policy may be appropriate, and it's my  
4 understanding that Mr. Relis is certainly willing to abide by  
5 those new policies, just as he has abided by the policies under  
6 which he was originally appointed and, I might add, by which  
7 other members of state boards in the State of California have  
8 also pursued in terms of travel and commuting arrangements  
9 between their homes and Sacramento.

10 With that, I'd like to introduce Mr. Relis and hope  
11 that the Members will support his confirmation, because he has  
12 been an outstanding member of our community. And in the brief  
13 time that he has served on the Integrated Waste Management  
14 Board, has served with distinction and has provided great  
15 leadership to that Board.

16 CHAIRMAN ROBERTI: Thank you very much, Senator.

17 Mr. Relis, we'll ask you what we ask all the  
18 Governor's appointees: why you feel you're qualified to  
19 maintain this position, and also maybe speak to the issue of the  
20 travel question that has come up.

21 MR. RELIS: Thank you, Mr. Chairman and Senators.

22 As you may know -- and thank you, Senator Hart -- I  
23 have over 20 years' experience in the areas of the -- that come  
24 under the purview of the Waste Management Board, and in  
25 addition, a broader set of environmental background experience.

26 I'm here before you seeking my second confirmation as  
27 a member of the Board. I've now served two years as Chairing  
28 the Planning Committee, the Market Development Committee, and I





1 serve on the Permits and Enforcement and Policy Committees.

2 I'd like to briefly highlight what I think are my  
3 accomplishments to date. As Chair of the Planning Committee, I  
4 led the Board's effort to resolve the thorny question of what  
5 counts towards the 25 and 50%. We had many complaints that the  
6 system was too cumbersome and too costly. Through the work of  
7 the Planning Committee, we resolved that issue, I believe. That  
8 is now reflected in AB 2494 that was passed last year. This  
9 will reduce significantly the cost to local government of  
10 implementing AB 939, while maintaining the integrity of the  
11 waste reduction and recycling programs.

12 As Chair of the Market Committee, I led the Board's  
13 effort to define its market development goals and objectives for  
14 creating markets for the 20 million tons, or thereabouts, of  
15 solid wastes we are seeking to divert.

16 I have plans, the Board's Market Development Plan,  
17 which I'll enter into the record. I left it back at my chair.

18 I initiated the Board's effort to define the job-  
19 creating potential of implementing AB 939. Our research  
20 suggests that up to 20,000 manufacturing jobs and additional  
21 25,000 collection and processing jobs can be created in our  
22 state through implementation of this law if we have a jobs focus  
23 on it.

24 As proof of the job-creating potential of the Board's  
25 work here, we have designated 17 new recycling market zones  
26 throughout the state to attract additional recycling businesses  
27 and ventures. We have approved loans of \$7 million for the  
28 recycling businesses and are laying the groundwork for new jobs



1 in diversion.

2 Fourth, I've led the Board's effort to attract new  
3 recycling industries to California, working with other state  
4 government agencies, large and small industries in paper,  
5 plastic, steel, rubber, oil, and other materials. I've  
6 personally met with dozens of these companies and seen to it  
7 that our staff do all they can to assist such manufacturers to  
8 locate in our state in accordance with our environmental  
9 protection standards.

10 As a Board member, I have pushed for the  
11 reorganization of our Board to reflect the AB 939 hierarchy,  
12 which gives preference to waste reduction and recycling, and  
13 then landfill, in that order.

14 CHAIRMAN ROBERTI: Could I interrupt you, Mr. Relis.

15 MR. RELIS: Yes.

16 CHAIRMAN ROBERTI: As is the case at the end of a  
17 two-year session, the Rules Committee agenda becomes enormous.  
18 This is not dealing specifically with you.

19 We have five appointees today. Mr. Relis,  
20 Ms. Dronenburg, and Mr. Duplissea we will take up today. The  
21 Rules Committee will meet both tomorrow and Friday to take up  
22 the other matters.

23 Mr. Foley and Mr. Lormon will be taken up Friday. My  
24 apologies to both of them, but the calendar is just going to be  
25 too large. I know in both cases you've come here from San  
26 Diego, but I don't know how else to accommodate you and try to  
27 maintain some kind of calendar.

28 The other items on both our executive and our open



1 session will be taken up Thursday and Friday. We'll try to make  
2 the Friday session, however, primarily for Mr. Foley and  
3 Mr. Lormon.

4 Do any Members have a problem with that?

5 Okay, then we'll return. Mr. Relis, thank you.

6 Sorry I interrupted you.

7 MR. RELIS: Am I going over?

8 CHAIRMAN ROBERTI: No, you're fine.

9 MR. RELIS: All right.

10 What I was concluding on that point is that we have  
11 reorganized our Board to reflect the priority of the law. It's  
12 taken longer than I would have hoped, but that is now in effect,  
13 and I think I've had some significant contribution to that.

14 Sixth, while serving on the Board, I've also  
15 represented California on several federal efforts that bear on  
16 the Board's work. In 1992, I accepted the Chair of the U.S.  
17 EPA-sponsored Recycling Coalition, Recycling Advisory Council.  
18 RAC, whose members have included U.S. Senators, has been working  
19 on a national effort to develop markets for secondary materials  
20 collected as a result of national recycling efforts. I continue  
21 to serve and chair that subcommittee.

22 Secondly, I've been on a national basis serving on  
23 the Congressional U.S. Office of Technology Assessment, which  
24 will soon release a report to the Senate Foreign Relations and  
25 Finance Committee on American business and the environment.  
26 This report evaluates the relationship between our environmental  
27 regulatory structure in the U.S., and how this impacts the  
28 competitiveness of American business in the \$300 billion





1 international environmental marketplace, of which California is  
2 a key player.

3 Last --

4 SENATOR PETRIS: Excuse me.

5 Who's issuing that report?

6 MR. RELIS: The U.S. Congress Office of Technology  
7 Assessment.

8 SENATOR PETRIS: Thank you.

9 MR. RELIS: Last, I would like to point out, I  
10 believe that I've worked closely with many members of both the  
11 Senate and Assembly on a wide range of waste management issues  
12 during my two-year stint with the Waste Board, and that  
13 concludes the background.

14 I would like to make a short statement on my travel,  
15 per diem, and office issues.

16 First, I would like to note that I served a very  
17 short appointment. When I was appointed to the Board, there was  
18 only 16 months remaining on my appointment term of a two-year  
19 term before this kicked into a three-year term.

20 I was very concerned about the terms of my employment  
21 during that initial short period. In that regard, I sought  
22 legal advice from the Board's attorney on state policy regarding  
23 travel, per diem, and inquired as to the terms and conditions of  
24 other Board members and commissioners to commuting to and from  
25 Sacramento. Based on that information, which was set forth to  
26 me in administrative manner, I declared my designated  
27 headquarters as Santa Barbara, an action consistent with the  
28 other commuting member of our Board, and with other boards and



1 commissions, as I understood it.

2           The fact that I was commuting and receiving travel  
3 and per diem was never hidden from anyone. I understood it to  
4 be an established, accepted practice for the appointees on  
5 boards and commissions.

6           Since several Board members and commissioners had  
7 gone through confirmation, including myself a year ago, and no  
8 concerns were raised, the issue had not come up, I did not  
9 realize this was the issue that I now understand it to be.

10           As for my office, I was informed that since I would  
11 be spending the bulk of my time based in Santa Barbara, I was  
12 allowed office space. I initially worked at that time out of my  
13 home. In an attempt to avoid incurring costs, which I -- well,  
14 I asked General Services to determine if any surplus state  
15 office space was available in the Santa Barbara to Ventura area.  
16 Only after they determined that there was none -- we tried the  
17 University, other locations -- the Department of General  
18 Services then went through a formal procurement to obtain space.

19           In response to the concerns that had been raised over  
20 this point, I have directed our Executive Director to initiate  
21 closing the office as soon as they can do it, and will be  
22 establishing my headquarters in Sacramento to address the travel  
23 and per diem concerns consistent with what I now understand to  
24 be a new policy that has come forth from the Governor's Office.

25           CHAIRMAN ROBERTI: Thank you.

26           Now, as I understood it when Senator Hart spoke, the  
27 travel policy in the Governor's Office, and the one to which you  
28 apprised the Governor when you were appointed, was that your



1 headquarters would be in Santa Barbara, and that they were fully  
2 apprised of that when the appointment was made.

3 MR. RELIS: As far as I understood.

4 CHAIRMAN ROBERTI: There would be travel and per diem  
5 while you were in Sacramento.

6 MR. RELIS: Yes, but the bulk of this was handled  
7 administratively within the Board, because I did not -- I made  
8 it clear that I was going to be commuting.

9 CHAIRMAN ROBERTI: Now, in '91-92, you spent 114 days  
10 in travel to Sacramento. However, in '92-93, as I have it here,  
11 it was 211 days in Sacramento.

12 MR. RELIS: No, I don't think that figure,, the  
13 latter one, is --

14 CHAIRMAN ROBERTI: Maybe I'm wrong. No, I'm sorry;  
15 I'm adding them up.

16 MR. RELIS: It's 97, I believe.

17 CHAIRMAN ROBERTI: Fine. That's not more than half,  
18 where it would be a little bit hard to explain your headquarters  
19 somewhere else. Okay, fine; no problem.

20 Senator Ayala.

21 SENATOR AYALA: There is a move afoot to change the  
22 policy that you're working under today?

23 MR. RELIS: I have -- Senator Ayala, I'm aware that  
24 there is a statement that has been issued from the Governor's  
25 Office. I don't have that statement.

26 MS. MICHEL: From the Department of Personnel  
27 Administration. It's a new policy.

28 SENATOR AYALA: These changes, the Governor or the





1 executive branch makes these changes in the policy, or is that  
2 the Legislature?

3 MS. MICHEL: It's through the Department of Personnel  
4 Administration.

5 SENATOR AYALA: They will make the changes so that  
6 the problem that you encountered won't happen.

7 MR. RELIS: As I understand it, I will be responsible  
8 for --

9 CHAIRMAN ROBERTI: There actually is a problem here,  
10 not so much with Mr. Relis, but in general. I mean, we have to  
11 economize; it's absolutely imperative.

12 But there's a problem, and that is that pretty much  
13 everybody who works at a high level in state government will  
14 have to live in Sacramento. That's very nice, but you should  
15 have a little bit of a mix, just as Legislators should be a  
16 little bit of a mix. And that does not all come from  
17 Sacramento. We really have to live in our districts.

18 There is a problem, especially that I've noticed over  
19 the years, for Southern California. I mean, it is almost a  
20 bureaucracy-itis that, you know, what is appropriate in  
21 Sacramento is appropriate everywhere. And I've often carried  
22 legislation where, I mean, I pull my hair out at the notion of  
23 people in government have about Southern California, of Los  
24 Angeles, and what our needs are. Sometimes you get the feeling  
25 that good government is equated with not doing something that  
26 Southern California wants. They're almost synonymous.

27 I'm not saying that's the case with you, Mr. Relis,  
28 one way or the other. But I'm just saying that the fact that



1 somebody has to travel from his headquarters city to Sacramento,  
2 I mean, yes, I think the cost is very important. It doesn't  
3 shock me all that much because I do think there is a need for a  
4 mix.

5 I was a little bit concerned when I thought it was  
6 211 days, but that's not the case. It was 97 days.

7 Senator Hayden is here to speak on the Relis  
8 appointment.

9 SENATOR HAYDEN: Mr. Chairman, Members, I'll be  
10 brief.

11 But I feel that I had an obligation to appear because  
12 in June, I wrote a letter to the Rules Committee and to Senator  
13 Roberti in particular, asking that Mr. Relis's confirmation be  
14 put over until some issues were dealt with.

15 I believe that with a little more clarification,  
16 we'll find that there have been some significant reforms, I  
17 think, that have occurred here.

18 I don't come before you to comment critically on Mr.  
19 Relis's person or qualifications, but to say that I think at  
20 \$93,000 job, which has expenses for an office that totaled  
21 \$25,000, and per diem \$23,000, and air fare \$23,000, over about  
22 a two-year period is one that should flag our attention. And I  
23 understand that the Governor, at least through Mr. Schnur, has  
24 said that regulatory changes in this area, Senator Ayala, are  
25 ordered on a fast track. So, apparently, there is going to be a  
26 rapid change in this policy, which I think is all to the good.

27 There was one other issue that I wanted to raise that  
28 I think has been raised outside the committee process, and that



1 is Mr. Relis's attendance at a fundraiser by the Wilson  
2 administration for the waste collection industry that had a  
3 majority of the appointed members of the Waste Management Board,  
4 including Mr. Relis, present. That's the Board that oversees  
5 the siting of new waste dumps in the Southern California desert.  
6 That was on May 11th.

7 I understand also that the Administration has  
8 indicated that that was a, quote, "mistake", and that such  
9 policies or practices won't occur again.

10 If that's correct, and if the Rules Committee has  
11 secured those understandings with the Administration, I think  
12 this represents a great set of reforms.

13 With respect to Mr. Relis's environmental  
14 qualifications, particularly in the area of recycling, I think  
15 that they're very good. I hope that he will take a very  
16 critical look at these very big dumps being put in the Southern  
17 California desert, but on the recycling issues he's been very  
18 good.

19 But as I say, the travel issue, the per diem issue,  
20 the fundraising issues, I think, were worth raising. And  
21 hopefully, because of this process, the Administration is  
22 changing its policies.

23 Thank you very much for your time.

24 CHAIRMAN ROBERTI: Yes, I understand the  
25 Administration is changing its policies on both the per diem and  
26 on the attendance at campaign events. And I think with the  
27 economies we have to effect, we have to look at these travel  
28 expenses. But I do stick to my point that there are two sides





1 of that coin. At some point, we will have everybody living in  
2 Sacramento; everybody seeing the world through Sacramento eyes.

3 And on a whole host of issues -- I've carried fire  
4 safety issues for a number of years -- and the treatment you get  
5 from the Sacramento bureaucracy is almost that Southern  
6 California, at times, would be better off burning. I'm quite  
7 serious. I mean, it's just shocking, the attitude.

8 The only way that that is assuaged at all is if you  
9 have a mix of people who are in positions of influence, and some  
10 people can't do that if they can't travel.

11 I'm not making a comment justifying one way or  
12 another, Mr. Relis, on the size of your travel, but that's how  
13 I've felt for a number of years.

14 Is there any opposition to Mr. Relis's appointment in  
15 the audience?

16 Do I hear a motion?

17 SENATOR BEVERLY: Move we recommend confirmation.

18 CHAIRMAN ROBERTI: Senator Beverly moves  
19 confirmation.

20 The Secretary will call the roll.

21 SECRETARY WEBB: Senator Ayala.

22 SENATOR AYALA: Aye.

23 SECRETARY WEBB: Ayala Aye. Senator Beverly.

24 SENATOR BEVERLY: Aye.

25 SECRETARY WEBB: Beverly Aye. Senator Petris.

26 SENATOR PETRIS: Aye.

27 SECRETARY WEBB: Petris Aye. Senator Craven.

28 Senator Roberti.



1 CHAIRMAN ROBERTI: Aye.

2 The vote is four to nothing; confirmation is  
3 recommended to the Floor.

4 MR. RELIS: Thank you very much.

5 CHAIRMAN ROBERTI: Mrs. Kathy Dronenburg, Member of  
6 the State Board of Education.

7 We will ask you once again -- you've been before us  
8 -- why you feel you're qualified to maintain this position.

9 MS. DRONENBURG: Thank you, Senator Roberti and other  
10 Senators.

11 I feel like I'm qualified to maintain this position  
12 because over the years, I believe that I have demonstrated a  
13 deep caring for children, which I have had for a number of years  
14 before being appointed to the Special Education Commission, and  
15 then subsequently to the State Board of Education.

16 I also believe that a significant portion of our  
17 population is children who have disabilities, and currently  
18 there is no one else on the Board of Education who has that  
19 background or expertise.

20 CHAIRMAN ROBERTI: Good point. Thank you very much.

21 Is there anyone here in opposition to the Dronenburg  
22 appointment? I see no opposition.

23 Any questions from the Members? Senator Ayala.

24 SENATOR AYALA: What is your official position on the  
25 voucher system that is going to face us in November? Can you  
26 make an official statement/position on that?

27 MS. DRONENBURG: I am happy to have the opportunity  
28 to say I'm 100% opposed to that particular voucher initiative.



1 CHAIRMAN ROBERTI: If it passes, what are we going to  
2 do?

3 MS. DRONENBURG: Pray.

4 CHAIRMAN ROBERTI: Yes, pray; that's right.

5 Any other observations? Do I hear a motion?

6 SENATOR BEVERLY: Move we recommend confirmation.

7 CHAIRMAN ROBERTI: Senator Beverly moves we recommend  
8 confirmation. Secretary will call the roll.

9 SECRETARY WEBB: Senator Ayala.

10 SENATOR AYALA: Aye.

11 SECRETARY WEBB: Ayala Aye. Senator Beverly.

12 SENATOR BEVERLY: Aye.

13 SECRETARY WEBB: Beverly Aye. Senator Petris.

14 SENATOR PETRIS: Aye.

15 SECRETARY WEBB: Petris Aye. Senator Craven.  
16 Senator Roberti.

17 CHAIRMAN ROBERTI: Aye.

18 The vote is four to nothing; confirmation is  
19 recommended to the Floor.

20 Congratulations.

21 MS. DRONENBURG: Thank you very much.

22 CHAIRMAN ROBERTI: William P. Duplissea, Member of  
23 the Occupational Safety and Health Appeals Board.

24 We all know you, but we will ask you the same  
25 question anyway: why you feel you're qualified to assume this  
26 position?

27 MR. DUPLISSEA: Well, Mr. Chairman and Members, I  
28 appreciate the opportunity to answer that question, and any





1 others that you might have since I am well prepared.

2 I feel I'm qualified for this position for it is a  
3 procedural, not a policy, body. And quite frankly, it  
4 frustrates me at times when the Board has to make decisions  
5 based purely on the actions of a prior proceeding versus what  
6 must feel right in one's gut, as it were, especially if that  
7 were to let off a bad operator/employer, or on the other hand,  
8 uphold the penalty of someone who has done all that he or she  
9 can do and has just fallen through the crack in a regulation.

10 But with my background, specifically that of working  
11 as a manual laborer, and also as a businessman, and then also my  
12 experience as a Legislator, and as the Administrative Director  
13 of the Workmen's Compensation System, it's all of those  
14 backgrounds I have found in the time that I have been there,  
15 since January 19th of this year, to be very valuable in seeing  
16 these issues clearly. Though again, having to rely on the  
17 procedural aspects rather than the policy aspects, although  
18 frustrating, it has given me a certain amount of enlightenment  
19 as to how these issues can happen.

20 Specifically, one other thing that I'm anxious to  
21 add, and that is I think there are a great many things with the  
22 OSHA legislation and regulation that can be changed. As you  
23 know, it's a cumbersome process, working through the Department  
24 of Industrial Relations, and through the Governor's Office, and  
25 on to the Legislature. And I would hope that with my background  
26 in the Legislature, that perhaps some of these issues, some of  
27 the tightening can happen in a more expedient manner with me on  
28 that Board because of my background and my relations with many



1 of you.

2 And for that reason, I'd ask for your recommendation.

3 CHAIRMAN ROBERTI: Thank you very much.

4 Any comments, questions? Anyone in the audience in  
5 opposition? Anyone here in support?

6 Please come forward, Mr. Brakensiek.

7 MR. BRAKENSIEK: Mr. Chairman, Carl Brakensiek,  
8 representing the California Society of Industrial Medicine and  
9 Surgery.

10 We support Mr. Duplissea for this confirmation and  
11 his appointment to the OSHA Appeals Board.

12 CHAIRMAN ROBERTI: Thank you very much.

13 I'd also like to make note of the fact that Senator  
14 Alquist was here earlier, wanting to introduce the Assemblyman,  
15 and could not make it, but he indicated to all of us his support  
16 for your candidacy.

17 Do I hear a motion?

18 SENATOR BEVERLY: Move confirmation.

19 CHAIRMAN ROBERTI: Senator Beverly moves  
20 confirmation. Secretary, call the roll.

21 SECRETARY WEBB: Senator Ayala.

22 SENATOR AYALA: Aye.

23 SECRETARY WEBB: Ayala Aye. Senator Beverly.

24 SENATOR BEVERLY: Aye.

25 SECRETARY WEBB: Beverly Aye. Senator Petris.

26 SENATOR PETRIS: Aye.

27 SECRETARY WEBB: Petris Aye. Senator Craven.

28 Senator Roberti.



1 CHAIRMAN ROBERTI: Aye.

2 The vote is four to nothing; confirmation is  
3 recommended to the Floor.

4 Congratulations.

5 MR. DUPLISSEA: Thank you very much, Mr. Chairman and  
6 Members.

7 [Thereupon this portion of the  
8 Senate Rules Committee hearing  
9 was terminated at approximately  
10 5:37 P.M.]

11 --oo0oo--  
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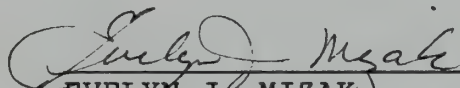
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I, EVELYN J. MIZAK, a Shorthand Reporter of the State of California, do hereby certify:

That I am a disinterested person herein; that the foregoing Senate Rules Committee hearing was reported verbatim in shorthand by me, Evelyn Mizak, and thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for any of the parties to said hearing, nor in any way interested in the outcome of said hearing.

IN WITNESS WHEREOF, I have hereunto set my hand this 26<sup>th</sup> day of August, 1993.

  
EVELYN J. MIZAK  
Shorthand Reporter





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25 Reported by:  
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27 Evelyn J. Mizak  
28 Shorthand Reporter



APPEARANCES

MEMBERS PRESENT

SENATOR DAVID ROBERTI, Chair

SENATOR WILLIAM CRAVEN, Vice Chair

SENATOR RUBEN AYALA

SENATOR ROBERT BEVERLY

SENATOR NICHOLAS PETRIS

STAFF PRESENT

CLIFF BERG, Executive Officer

PAT WEBB, Committee Secretary

RICK ROLLENS, Consultant on Bill Referrals

NANCY MICHEL, Consultant on Governor's Appointments

ALSO PRESENT

JOHN FOLEY, Member  
California Regional Water Quality Control Board  
San Diego Region

LAURA HUNTER, Director  
Clean Bay Campaign  
Environmental Health Coalition

MICHAEL PAPARIAN  
Sierra Club

JOHN J. LORMON, Member  
California Regional Water Quality Control Board  
San Diego Region



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## P-R-O-C-E-E-D-I-N-G-S

--oo0oo--

SENATOR CRAVEN: We'll begin today with the Governor's appointees who are appearing today for confirmation. First we have John Foley, member of the California Regional Water Quality Control Board for the San Diego Region.

Mr. Foley, if you will come up here and tell us why you feel that you are qualified for this important position, we would appreciate it.

MR. FOLEY: Thank you, Mr. Chairman and Members of the Committee.

I'm John Foley. This is my third nomination to the Regional Water Quality Control Board in San Diego. I've only had the opportunity to appear here once, this time.

During those seven years, I think I've gained an appreciation for the rather difficult task of carrying out our water quality regulations. We have in that seven-year period issued some 234 orders that involved 29 civil liabilities, 116 clean up and abatement orders, some 48 cease and desist orders, and some 24 time schedules. So, we have had a busy agenda.

My background is, I manage a water district in Orange County, serving approximately 135,000 people. I fill the position of water supply on that regional board.

I have a civil engineering degree and a masters in civil engineering from the Massachusetts Institute of Technology.

I'll be glad to give you more detail if you care, sir.





1           SENATOR CRAVEN: Very well, thank you very much.

2           Before we go to the Committee, let me ask, is there  
3 anyone in the audience who wishes to speak on behalf of this  
4 candidacy? Anyone who wishes to speak in opposition? Fine,  
5 come up. State your name.

6           MS. HUNTER: Good afternoon. My name is Laura  
7 Hunter. I work for the Environmental Health Coalition in San  
8 Diego, where I'm Director of the Clean Bay Campaign. We watch  
9 and work on toxic pollution issues in San Diego Bay. And as  
10 part of my position, I attend virtually all, but mainly I  
11 watch-dog the Regional Board of San Diego.

12           I really appreciate the opportunity to come and talk  
13 to you today and the special effort that you've made for me to  
14 be here.

15           Everytime an agenda comes out, the statement of the  
16 job of the Regional Board comes with the agenda. The first  
17 statement is:

18                     "The primary duty of the Regional  
19 Board is to protect the quality of the  
20 waters within the region for all  
21 beneficial uses."

22           We are here today because -- to oppose Mr. Foley's  
23 reappointment to the Regional Board because it has been our  
24 experience, and we have detailed our concerns in letters to all  
25 of you, that the Regional Board has not done this. They have  
26 not been protecting responsibly the water quality in our region.

27           San Diego has very many serious water quality  
28 problems. Our beaches are closed. In 1991, we had over half of



1 the beach closures for the entire state. Our bays are posted.  
2 Our kelp bed is currently posted right now. There are illegal  
3 discharges of sewage sludge going on from the Point Loma  
4 treatment plant as we speak.

5 And you would think that this kind of situation, this  
6 water quality degradation, would be addressed with very  
7 aggressive action by the Regional Board. Unfortunately, the  
8 opposite has been true. Violations continue to go on  
9 unaddressed. You'll remember the famous break in the pipe where  
10 the affluent met the effluent, and during the America's Cup, was  
11 dismissed. We had beaches closed for four months with that  
12 break, and it was virtually dismissed with a shrug and a kind of  
13 an, "Oh, well," by the Regional Board.

14 They have allowed a clean-up order that just required  
15 monitoring and left PCE in a drinking water designated  
16 groundwater basin 80 times above Title 22 standards. They  
17 issued a permit that was illegal and forced the EPA, federal  
18 EPA, to come to town and take over that permit. And I don't  
19 think that's what you had in mind when you created your state  
20 MPDS program.

21 Hiding behind business-friendly rhetoric, they  
22 continue to turn their backs on the law. Yes, they have  
23 discretion. I understand that. But they also have an obligation  
24 to the law as it is written, and that is to protect water  
25 quality.

26 Speaking of compliance, and we want compliance, that  
27 is what regulation is for, they have been removed by the FBI  
28 from the Hazardous Waste Strike Force. This is a strike force



1 -- and I could pass a letter that evidences that -- this is a  
2 strike force that has been formed of all regulatory agencies to  
3 pursue the chronic and the criminal environmental polluters.  
4 These are the worst of the worst folk that are impairing our  
5 environment. Now our Regional Board is not represented on that  
6 very critically important task force.

7 If you turn the letter over, you will see the letter  
8 from Cal-EPA, who was very concerned that this had happened, and  
9 we all want to see the Regional Board back on that task force.

10 In 1987, the Auditor General came and looked at the  
11 records of our Regional Board and made the very strong  
12 recommendation that they have to be -- they have to do stronger  
13 enforcement if we are to get -- well, that was their  
14 recommendation.

15 Nothing has changed. In 1991, EHC did an evaluation  
16 of the 19 MPDS permit holders around San Diego Bay. Out of 222  
17 of the violations that we found, two fines had been levied. One  
18 percent enforcement is not adequate, and I don't think it's what  
19 you had in mind when you created this program.

20 I want to be very clear that I don't lay the blame  
21 for these decisions that I've just been complaining about at the  
22 feet of Mr. Foley alone. He has been very active in a  
23 leadership role on the Board, but the Board generally votes  
24 unanimously. He just had the misfortune of being the first  
25 reappointment up, and we are very committed that we do not  
26 support the reappointment of these Board members, given these  
27 kinds of decisions. But it is not only his fault, but maybe a  
28 ninth of it we would hold him responsible for. We are opposing





1 the reappointment on these kinds of decisions.

2 We also believe that as a general manager of a water  
3 district, that that is a conflict of interest. And maybe  
4 technically, by the letter of the law, it is not, it certainly  
5 is not good policy.

6 I need not remind you that although the regional  
7 board members are the nominees of the Governor, they are your  
8 representatives, and they are there to carry out the laws that  
9 you pass. This is not happening, and I think it seriously  
10 undermines the Legislature's efforts to improve the quality of  
11 the environment and to reduce the necessity of additional  
12 environmental regulations.

13 It is time for a change, and we are asking for your  
14 help.

15 In closing, I would just like to add, I said it in my  
16 letter to you, but I'm going to say it again. I would you ask  
17 not to condemn us to four more years of these kinds of water  
18 quality decisions and conflicted appointments. We don't deserve  
19 this, and our tourist industry, with the closed beaches and the  
20 empty hotels, and our environment are not going to survive it.  
21 We deserve appointments that will indeed protect the quality of  
22 the waters within the region for all beneficial uses, which is  
23 the first statement of their responsibilities.

24 Thank you again for your time and attention.

25 SENATOR CRAVEN: You're entirely welcome.

26 MR. PAPARIAN: Mr. Chairman and Members, I'm Mike  
27 Paparian. I represent the Sierra Club.

28 We join Laura Hunter and the Environmental Health



1 Coalition in opposition to Mr. Foley's appointment.

2 If we were to pick out one agency of the state with  
3 the worst record on environmental enforcement, it would have to  
4 be the San Diego Regional Water Quality Control Board. Mr.  
5 Foley has been an active and consistent member of that Board for  
6 several years. That Board as a whole has done very little to  
7 correct problems that have been brought to their attention for  
8 years.

9 In fact, I believe it was in 1987, they got a wake-up  
10 call from the Auditor General of the state, who took a look at  
11 the Regional Board, took a look at their enforcement actions,  
12 and said, "Hey, you've got some real problems here."

13 They did very little as a result of that. In fact,  
14 in 1992, as Ms. Hunter pointed out, the FBI took the rather  
15 extreme action of excluding the Regional Water Quality Control  
16 Board from discussions of enforcement actions on environmental  
17 matters in the San Diego area.

18 We've seen, as I've said, very little from the  
19 Regional Board itself and the Board members to correct this  
20 action. As Ms. Hunter mentioned, Mr. Foley isn't alone. The  
21 nine members of the Board have been acting together in this  
22 manner, and it's a manner which we believe does not represent  
23 well the interests of the state, or the interests of the  
24 environment, or the interests of the people of San Diego.

25 So, we would urge the rejection of Mr. Foley for this  
26 position.

27 SENATOR PETRIS: I have a question.

28 SENATOR CRAVEN: Yes, Senator Petris.



1           SENATOR PETRIS: What is the role of the FBI? Do  
2 they enforce the federal part of the Clean Water --

3           MR. PAPARIAN: That's right. In a number of areas in  
4 the state, there are joint strike forces between federal, state,  
5 and local environmental enforcement agencies.

6           In the case of the FBI, they have a number of  
7 responsibilities. If there are environmental crimes that  
8 involve across border -- across international border, across  
9 state border -- problems, they get involved. They've taken a  
10 very active role in environmental enforcement in San Diego.

11          SENATOR PETRIS: How many of those strike forces are  
12 there up and down the state?

13          MR. PAPARIAN: Quite a few. I'd say at least -- at  
14 least six or eight that I'm aware of, and probably more.

15          SENATOR PETRIS: They're doing this on behalf of the  
16 U.S. Attorney, I gather, Department of Justice.

17          MR. PAPARIAN: Right.

18          SENATOR PETRIS: They don't go out on their own and  
19 do this. They're an investigating arm, I suppose.

20          MR. PAPARIAN: Right.

21          SENATOR PETRIS: It's just a little scary to have the  
22 FBI remove a state official. When I saw that, I was kind of  
23 alarmed. They're doing it to carry out the federal policy,  
24 which is combined with the state, local, et cetera, I can see  
25 that. It's within their jurisdiction in enforcing the federal  
26 part of the environmental laws.

27          Thank you.

28          MR. PAPARIAN: Thank you.





1           SENATOR CRAVEN: Senator Ayala.

2           SENATOR AYALA: The gentleman says that this is the  
3 Regional Board that has the worst record of allowing violations  
4 of water control by state and federal agencies.

5           Is that what you said earlier?

6           MR. PAPARIAN: If I were to pick out the one entity  
7 of the state, the one entity with responsibility in the  
8 environmental area that has the worst record, I'd have to pick  
9 the San Diego Regional Board.

10          SENATOR AYALA: You say "the worst." Are they in  
11 violation of federal EPA rules, or the State Water Control  
12 Board? What do you mean by worst? What are they violating?

13          MR. PAPARIAN: Well, they aren't dischargers in and  
14 of themselves, obviously. They're a regulatory agency.

15          Our concern is their enforcement of state and federal  
16 laws. And in the case of the Regional Board, we think that they  
17 have had a very spotty enforcement record, that they haven't  
18 shown or demonstrated a commitment to enforcement, that there  
19 have been instances where other agencies or, in some cases,  
20 citizens through court proceedings, have had to really step in  
21 and seek enforcement of the law because this agency has not  
22 adequately enforced the law.

23          SENATOR AYALA: This agency is the worst in enforcing  
24 existing law --

25          MR. PAPARIAN: Right.

26          SENATOR AYALA: -- as it pertains to water quality.

27          MR. PAPARIAN: Right.

28          SENATOR AYALA: Is there anything that you can put at



1 the foot of Mr. Foley that he is responsible for some of these  
2 violations as one member?

3 MR. PAPARIAN: Well, obviously, you know, any of the  
4 companies involved would be the ones responsible for any  
5 violations.

6 The agency which Mr. Foley sits on would responsible  
7 for reaction to those violations of law.

8 SENATOR AYALA: Is he not performing to make sure  
9 that these people comply with the law?

10 MR. PAPARIAN: We believe that Mr. Foley and the  
11 other members of the Board have not taken strong enough or, in  
12 some cases, any action against many of the violators of water  
13 quality laws in the San Diego region.

14 SENATOR AYALA: What about Mr. Foley being General  
15 Manager/Secretary of the Moulton Niguel Water District? Is  
16 there a conflict of interest in your opinion of Mr. Foley  
17 serving as a member of that Regional Board, yet he manages a  
18 water district within that district. Is there a conflict of  
19 interest?

20 MR. PAPARIAN: I am -- I am concerned about that, but  
21 in terms of --

22 SENATOR AYALA: You're not concerned?

23 MR. PAPARIAN: I am concerned about that.

24 In terms of raising it as an issue, we have another  
25 appointee who, I believe, there's additional questions involving  
26 who he represents. It's a different situation than Mr. Foley's  
27 situation.

28 I haven't looked very closely at the types of actions



1 that the Regional Board might take involving Mr. Foley's  
2 employer, and I haven't -- so I just -- I can't give you a full  
3 answer in terms of potential conflicts of interest.

4 SENATOR AYALA: Are there any problems with his  
5 employer and the district?

6 MR. PAPARIAN: I haven't looked specifically at this  
7 employer and the district, so I can't answer that.

8 SENATOR AYALA: Are there other members of any  
9 regional board in California who also serve in a water district  
10 as managers or secretary, whatever the case may be?

11 MR. PAPARIAN: I believe there are.

12 SENATOR AYALA: There are?

13 MR. PAPARIAN: I believe there are. I can't tell you  
14 who.

15 SENATOR AYALA: So why are you focusing on the  
16 gentleman here?

17 MR. PAPARIAN: The reason I'm focusing on Mr. Foley  
18 is not so much because of his employment as his record as a  
19 member of the Regional Board.

20 SENATOR AYALA: His voting record?

21 MR. PAPARIAN: Yes, his voting record.

22 SENATOR AYALA: I see, but you see no conflict of  
23 interest between his employer and him serving on the Board at  
24 all at this point?

25 MR. PAPARIAN: I wouldn't characterize it quite that  
26 way. I am concerned about his working for an entity that is  
27 regulated by the Board, but I haven't investigated what sorts of  
28 issues might arise where that's a real conflict.





1           SENATOR AYALA: But except for his voting record, you  
2 have nothing that you can tell us about personally in his  
3 involvement with his water district versus the Board?

4           MR. PAPARIAN: No, I haven't looked at that. I'm not  
5 sure if Ms. Hunter has or not.

6           MS. HUNTER: Can I add a couple things?

7           SENATOR AYALA: Yes.

8           MS. HUNTER: To the point of conflict of interest --  
9 and you correct me if I'm wrong on this -- but the Moulton  
10 Niguel Water District does not have a permit. They are  
11 regulated through the Aliso Water Management Agency which does  
12 have a permit. And Mr. Foley sits on the Regional Board that  
13 regulates that agency. So, it's kind of a one step removed.

14           I think probably if we were to drag the law of  
15 Porter-Cologne out here, that's not a technical conflict of  
16 interest; however, I think you can see where a concern raises on  
17 our part, since the decisions that the Regional Board makes do  
18 affect his agency.

19           With respect to your other question about, you know,  
20 how is the Regional Board in violation. I mean, we believe that  
21 they actually are in violation in terms of their charge to  
22 uphold the law and protect water quality. And I can give you a  
23 couple of examples.

24           One was the Eastern Municipal Water District permit,  
25 which I mentioned. What happened with that was that the  
26 discharger, although he admitted -- Eastern admitted they could  
27 probably make what's called a one chronic toxicity measurement,  
28 which, of course, is the measurement of how many things die from



1 this stream of water. And that is a requirement of  
2 Porter-Cologne and EPA, that a numerical number for chronic  
3 toxicity be in a discharge permit. The discharger said they  
4 didn't want it in there, and the Regional Board issued a permit  
5 without it in there. Therefore, EPA said, "Well, sorry, you  
6 can't do that, and we're going to take over your authority for  
7 that permit." That was one example.

8 Another -- I'll just give you one more quick example  
9 where the State Water Board resolution says you're not to leave  
10 this list of chemicals in groundwater above Title 22 limits,  
11 which -- if a groundwater basin is being used for drinking.  
12 They issued -- one of those clean-up and abatement orders that  
13 they did issue didn't require any clean up and it allowed this  
14 PCE to stay in the groundwater basin and they just had to  
15 monitor it. But that's not clean-up, and although it was a  
16 clean-up and abatement order. We have appealed that to the  
17 State Board and that will be heard soon, I think.

18 SENATOR AYALA: You're saying that his Regional Board  
19 is not implementing Porter-Cologne?

20 MS. HUNTER: Yes, I am saying that.

21 I can give you other instances. We're having,  
22 finally, a hearing next month on the City of San Diego that, you  
23 know -- since you asked; you'll regret this, probably -- but  
24 here's a letter from the State Board saying that Point Loma has  
25 violated their discharge requirements in 28 of the last 60  
26 months. Now that is higher. There have been -- in one month it  
27 was up to 651 dry weight tons of sewage sludge discharged over  
28 the permit limit. This has been going on. The Regional Board



1 has known about this for over a year, and nothing has been done.  
2 Finally we have a hearing set for next month, and we're  
3 certainly hopeful that something's going to happen. But this  
4 kind of discharge has been ongoing, and nothing has been done to  
5 stop it.

6 So, those are some specific examples.

7 SENATOR AYALA: Thank you.

8 CHAIRMAN ROBERTI: Anyone else wishing to testify in  
9 opposition?

10 SENATOR CRAVEN: Mr. Chairman, we had two individuals  
11 testify following the opening remarks of the nominee, and that's  
12 about where we stand.

13 CHAIRMAN ROBERTI: Have we had anyone in support?

14 SENATOR CRAVEN: No.

15 CHAIRMAN ROBERTI: Is there anyone here who wishes  
16 to testify in support?

17 Are there any other observations from the Committee?

18 SENATOR AYALA: I wonder if Mr. Foley would like to  
19 respond to the accusations.

20 CHAIRMAN ROBERTI: Mr. Foley, please.

21 MR. FOLEY: I would like to respond, if it's  
22 appropriate, Mr. Chairman.

23 We do respect very much the opinions of the  
24 Environmental Health Coalition, and we invite them to our  
25 meetings. And Laura is a very healthy member of that audience  
26 that reviews our work.

27 We don't necessarily concur in all our decisions, but  
28 I could address very carefully in each of these points.





1           Let me just say that the problems that she mentions  
2 on the beach are primarily attributable to the sewage flows  
3 coming from Mexico, which is a real problem, an international  
4 problem. We have finally, through our efforts, reached  
5 agreement with the International Boundary Water Commission, and  
6 the City of San Diego, and the State of California to build a  
7 joint treatment plant and outfall to handle that very problem.  
8 This is a major accomplishment that the Board's been able to  
9 bring about in the last five years.

10           As far as the Bay is concerned, six years ago the  
11 Unified Port District had a budget of \$18,000 and one individual  
12 that looked at environmental compliance. This year, they have  
13 47 individuals, a budget of over \$10 million. There's been a  
14 significant effort on the part of the Unified Port District  
15 because of the work we've done with them. Voluntary compliance.  
16 No hatchet; just voluntary compliance.

17           She's mentioned a conflict. I do not have any  
18 conflict, and I have a legal opinion from the attorney of the  
19 State Board that says that my service as a general manager of a  
20 water district is not a violation of the regulations.

21           We do appreciate, and she has brought up points that  
22 we struggle with. Again, we don't necessarily agree.

23           As a Board, we generally have unanimously concluded.  
24 The issue of the permit with Eastern Municipal is a classic of  
25 trying to reconcile the federal and the state law. We do not  
26 agree at the state level. The State Water Board does not agree  
27 with the toxicity issue that the federal EPA has come out with.  
28 The Eastern Municipal permit was to put live-stream discharge of



1 secondary treated waste into the Santa Margarita River, which  
2 eventually furnishes the water supply, drinking water supply,  
3 for Camp Pendleton. That's a closed system. They put their  
4 waste water into the ground, and the ground does the clean-up  
5 that's necessary, and they draw their drinking water out.

6 This live-stream discharge was a benefit to the  
7 Marine Corps, a benefit to the downstream users, but we differed  
8 on the toxicity issue. We didn't differ with the state; we  
9 differed with federal EPA, and there were two nutrient levels  
10 that an individual in the federal EPA questioned. We had  
11 testimony, a \$2 million study by the consultant for Eastern,  
12 that convinced the Board that that was not a major issue. And  
13 we issued the permit, and EPA took it and said, "We'll take  
14 jurisdiction," which is certainly their prerogative.

15 They have now made overtures to the Board to bring it  
16 back to us, to go back and work on it again. So, this is not --  
17 this is to encourage reclamation, which is one of the objectives  
18 we're trying to do in the San Diego Region.

19 That was too lengthy, but I did want to address those  
20 points.

21 SENATOR BEVERLY: May I ask a question?

22 CHAIRMAN ROBERTI: Senator Beverly.

23 SENATOR BEVERLY: I'd like you to address the point  
24 raised about the FBI letter.

25 MR. FOLEY: Thank you, Senator Beverly.

26 We have worked with the Hazardous Waste Strike Force.  
27 We continue to work with them.

28 It was a decision of the Executive Officer that it



1 was not prudent use of his resources to have a man over there  
2 every two weeks all day long to address issues that were not  
3 issues of water quality. In some cases they were; in many  
4 cases, they were not. So, he removed that man from the  
5 participation but not in furnishing of data, or evidence, or  
6 cooperation.

7 I have personally discussed this with Secretary  
8 Strock of EPA and said, "If you want the individual back, we'll  
9 be glad to do it." We felt it was more prudent to use him on  
10 other things and furnish all information the Strike Force  
11 needed.

12 I think it was a lack of communication more than  
13 anything else that prompted that letter.

14 And again, we are continuing to cooperate, and  
15 working on a case right now with them.

16 I also have to point out, sir, that the Strike Force  
17 doesn't have, in some respects, the abilities that we have as a  
18 Regional Board, to put financial penalties, to bring about  
19 compliance without having to go out and use the spear, so to  
20 speak. When we have a criminal act, we would certainly refer it  
21 to that Task Force. But the majority of the actions we -- that  
22 come before us, we can handle, and we have handled them. Many  
23 of these are very simple things like failure to report. When  
24 they cite 200 violations, it's -- many of those are simple  
25 things that we can correct by a letter or a phone call, and we  
26 have done that.

27 I hope that answers your question, sir.

28 CHAIRMAN ROBERTI: Senator Ayala.





1           SENATOR AYALA: Mr. Foley, these folks here say that  
2 your Board is the worst violator and the worst offender of EPA  
3 and federal EPA directives.

4           Do you concur with that, that you're the worst  
5 violator in the state?

6           MR. FOLEY: No, sir. I would never even seek  
7 reappointment if I thought that were the case.

8           We probably have some of the most difficult issues to  
9 address. Our meetings and agenda last approximately eight hours  
10 each month. There are a great many issues. So, if you measure  
11 the number of issues, we probably have more than many of the  
12 other regional boards.

13           This situation with the discharge, for example, from  
14 the outfall serving San Diego, what has occurred there, and it  
15 is being addressed at our September Board meeting -- it was  
16 brought to our attention just a month ago -- the methodology in  
17 which they compute how much residual solids are in the discharge  
18 was in error. So, all these reporting periods are now being  
19 counted as violations, and they are, but they were -- they were  
20 a methodology that's proven to be incorrect and was not accurate  
21 in the reporting.

22           SENATOR AYALA: Whose --

23           MR. FOLEY: The City of San Diego that operates the  
24 Point Loma plant.

25           Again, I'm trying to put in context what was stated.  
26 Yes, there was a violation. Yes, it occurred. We intend to  
27 correct that, and it was a methodology.

28           SENATOR AYALA: I'm not sure you said, but I think



1 you mentioned earlier that you don't always agree with EPA.  
2 What's that got to do with anything? That's the law. You don't  
3 have to agree; you just have to enforce it.

4 MR. FOLEY: Well, the specific that I was referring  
5 to there was the nutrient level, for example, for phosphate. On  
6 the discharge from the Eastern plant, and over the mileage that  
7 would be covered in that discharge before it reached the  
8 underground basin, there was very compelling evidence by the  
9 engineering firm that that discharge and the mixing in the  
10 stream would precipitate that phosphate issue out.

11 EPA took the position that, no, at the end of the  
12 pipe if that's the discharge, that's the way it would be.

13 It was a judgment call there, and we, as a Board,  
14 felt that the evidence was stronger that it would not be a  
15 problem.

16 I might mention, the Marine Corps, the Fallbrook  
17 Sanitary District, and Eastern Municipal -- the three parties --  
18 had agreed that this was best for them all.

19 CHAIRMAN ROBERTI: Any other discussion or debate?

20 If maybe the two groups in opposition could come back  
21 and respond one more time to Mr. Foley's answers, I'd be  
22 interested.

23 MS. HUNTER: I'll just make a couple of points.

24 Mr. Foley mentioned voluntary compliance. And I wish  
25 I'd have brought it with me, but in the 1987 Auditor General's  
26 report, it had a specific statement in the summary saying the  
27 Regional Board needs to take more aggressive enforcement action  
28 because the voluntary compliance that they have been seeking is



1 not working. And I will make sure that all of you get that  
2 because that is exactly --

3 CHAIRMAN ROBERTI: Are they authorized to go beyond  
4 voluntary compliance?

5 MS. HUNTER: The Regional Board?

6 CHAIRMAN ROBERTI: Yes.

7 MS. HUNTER: Yes. They are authorized to levy fines.

8 CHAIRMAN ROBERTI: What year was this report?

9 MS. HUNTER: It was in 1987.

10 In my testimony -- I think you weren't here -- I  
11 cited that nothing has changed. We did an assessment of the 19  
12 MPDS permit holders around San Diego Bay found that there had  
13 been 222 violations and two fines levied. And that was a period  
14 of five years. So, that's one percent enforcement.

15 CHAIRMAN ROBERTI: How is that comparable to other  
16 regional boards?

17 MS. HUNTER: I don't know, because we only have  
18 experience with our Regional Board.

19 But I can tell you that I'm here -- this is a very  
20 unusual step for us to take. We try to -- as we've said, we've  
21 been to the meetings; we try to work with the Board members.  
22 And we are at the point where we don't know what else to do.

23 I mean, there are very seriously wrong decisions  
24 being made that are not protecting the environment, and we just  
25 don't know what else to do.

26 All the beach closures are not in Tijuana. What  
27 about the Peñasquitos Lagoon, which is a recipient of a sewage  
28 break from our sewage system? That's miles and miles north.





1 Right now the kelp bed is closed because of bacterial pollution.  
2 That's not coming from Tijuana.

3 So, the beach closure is not just the Mexican border  
4 issue. That's certainly a problem, but that's not the only  
5 problem that we have.

6 And again I'll state that we had almost half of the  
7 beach closures for the entire state in 1991.

8 CHAIRMAN ROBERTI: In San Diego County?

9 MS. HUNTER: In San Diego County, yes.

10 The other point I want to just touch on is discussion  
11 -- to say that because of the Board's strong action, that the  
12 Port District has upped their environmental department.

13 I think one good action that the Board did take is,  
14 they named the Port District to a permit, so the Port went out  
15 and, you know, got an attorney. And now an attorney, instead of  
16 a biologist or a scientist, leads the Port District's  
17 environmental program. And that's resulted in one case -- Mr.  
18 Foley wasn't there for this vote -- where the clean-up level,  
19 because of the advocacy of the two attorneys -- one from the  
20 Port and Mr. Loramie from Peco -- they raised the clean-up level  
21 from 1,000 parts per million to 4,000 parts per million. We had  
22 to appeal that decision to get it knocked back down to 1,000  
23 parts per million. And that was an unanimous endorsement by the  
24 State Board that we were right, and that clean-up level should  
25 not have been raised.

26 So, I think it's good the Port's spending more  
27 money, but they're spending a lot more money on litigation to  
28 get out of the clean-up that they need to do. And I think



1 that's just a little bit off.

2           The last point about the Eastern permit, I want to  
3 focus on the idea of a chronic toxicity standard that was  
4 supposed to be in the permit. I sat in the hearing when Eastern  
5 admitted that they probably would not have a problem meeting  
6 that standard. And the standard was one PUC per chronic  
7 toxicity. That was the measurement, and they admitted they  
8 probably wouldn't even have a problem meeting that standard, but  
9 they just didn't want it in there.

10           So, the Regional Board went back and forth, and back  
11 and forth. Staff has estimated a thousand hours of staff time  
12 was spent on that. And then it ended up with EPA having to come  
13 down and take that permit away.

14           One of the reasons the meetings are so long, and  
15 there are so many issues, is because swift and direct targeted  
16 enforcement action is not taken. And these folks get their  
17 attorneys in there, and they haggle on and on, and this is where  
18 we end up, with a thousand hours on Eastern's permit. It was  
19 not legal. It was not right. It was not by the laws that you  
20 made, and then there we are. And that took a lot of time to do  
21 that.

22           So, that's our perspective on what happened at  
23 Eastern.

24           CHAIRMAN ROBERTI: Thank you very much.

25           Senator Petris has a question.

26           SENATOR PETRIS: We have some extracts from the  
27 Auditor General's report that you referred to. I wanted to ask  
28 you if there's been any substantial improvement in certain areas



1 cited by the report.

2 For example, the report was issued in '87, so it says  
3 that:

4 "As of December 31 [of the previous  
5 year], the regional board had not reviewed  
6 or revised within the previous five years  
7 the requirements ... for 37 [out] of 54  
8 dischargers."

9 Also:

10 "Thirty-three of 80 dischargers did  
11 not submit all their required reports  
12 during ...."

13 the prior two years. In addition:

14 "... the regional board did not perform 25  
15 of the 160 inspections that it was  
16 required to perform ...."

17 There seems to be a shortfall all around here in the inspections  
18 done, or not done but should have been done, reports filed that  
19 should have been filed were not filed, and so forth.

20 Has your group done any follow-up since the Auditor  
21 General's report to see if there's been improvement in these  
22 areas?

23 MS. HUNTER: What we did in response to that was this  
24 1991 review of the 19 MPDS permit holders around the Bay. At  
25 that point, we found 222 violations. And as Mr. Foley says,  
26 many of those are, they just didn't file their reports.

27 So, the question is, has there -- so, no, there had  
28 not been improvement as of 1991.





1           SENATOR PETRIS: What is the penalty for not filing a  
2 report?

3           MS. HUNTER: I think the maximum is like \$1,000 a  
4 day.

5           SENATOR PETRIS: Can they revoke their permit?

6           MS. HUNTER: Well, they're the Regional Board. They  
7 can do what they want. I mean, they can take very stiff action  
8 to get these people into compliance.

9           SENATOR PETRIS: Have they ever done that? Have they  
10 ever revoked --

11          MS. HUNTER: Revoked a permit, not to my knowledge.  
12 I don't think so.

13          SENATOR PETRIS: I remember Senator Hart did a survey  
14 because he was concerned about lax enforcement in a number of  
15 areas. He found a very, very low ratio of actions resulting in  
16 fines compared to the number of violations. And he also found  
17 that the fines were very, very tiny compared to what the  
18 authorization was in the statute.

19          MS. HUNTER: Yes.

20          SENATOR PETRIS: Now, that came out, what, three  
21 years ago; didn't it?

22          MS. HUNTER: I don't know.

23          SENATOR PETRIS: I wonder if there have been any  
24 improvements since then?

25          MS. HUNTER: I can't speak to that. I think --

26          SENATOR PETRIS: Maybe Mr. Foley can.

27          MR. FOLEY: I'd be glad to address it, Senator.

28               One of our methods of bringing compliance is to take



1 what could be the fine, the extent of it, and turn that into a  
2 corrective action that we demand from the discharger. So, your  
3 records would not show that action as a fine, but in many cases,  
4 it's the expense of the fine. And that's been the case in many  
5 of ours.

6 We are very hesitant to just fine for the sake of  
7 fining if we have a way and a mechanism of making that money go  
8 into a clean-up. So, as a matter of course, that's what we've  
9 done. So, the record doesn't reflect that as a cornerstone of  
10 our policy.

11 SENATOR PETRIS: Would it reflect the number of  
12 clean-ups?

13 MR. FOLEY: That's right.

14 In other words, many of these -- Laura's correct.  
15 There are these violations. But you also have to put on the  
16 other side of the ledger the corrective actions that have been  
17 taken.

18 For example, in my opening remarks, I alluded to the  
19 fact that there were 224 violations that we addressed during my  
20 tenure. And of those, 29 resulted in fines; 116 were clean-up  
21 and abatement orders that directed the clean-up and were policed  
22 to be sure that it was accomplished; and 48 of them were cease  
23 and desist orders, which just says, "You stop doing that." And  
24 the final group was a time schedule order which gives them a  
25 particular time schedule to implement a restoration or clean-up.

26 So, the number of violations has to be matched  
27 against the performance that has occurred. In the case where  
28 you asked if somebody failed to report, the general procedure



1 there is to notify them of their failure to report, and they  
2 immediately comply in most cases. It's normally an  
3 administrative error.

4 We haven't, as a matter of course -- we have in many  
5 fined them \$200. That's been the Executive Officer's  
6 jurisdiction. It doesn't even come to the Board level.

7 CHAIRMAN ROBERTI: You're saying you may not have  
8 taken the course of fining violators, but you use the  
9 methodology of clean-up and abatement, and cease and desist?

10 MR. FOLEY: That's correct, sir.

11 SENATOR PETRIS: The problem I have with that is, you  
12 have a company that's just not doing what it's supposed to do.  
13 And I'm sure there must be a warning letter, there must be some  
14 conferences, there must be some product, and they still don't do  
15 what they're supposed to do. Finally it comes to a head, and  
16 you're either going to fine them or do something else. Now, the  
17 something else is to go back and tell them to do what they  
18 should have done, you know, in the first place.

19 That seems to me to be an invitation, if I owned a  
20 company, to stretch out my lack of activity as long as I can,  
21 because all they're going to do is say, "Well, go back and do  
22 it."

23 It's nice to have corrective action, but it doesn't  
24 really encourage me, as a company operating in that area, to  
25 obey the law. Well, the worst that can happen is that we'll put  
26 out this money that we should have put out sometime back,  
27 correct the problem. It might be worse today than it was two  
28 years ago.





1           Maybe that's why there's so many that fail to file  
2 reports. They figure, what the heck; we can ride this train for  
3 a long time before they really get tough on us.

4           And I can agree that just fining is not as good as  
5 correcting, but I would impose that correction a lot earlier in  
6 the day than seems to be the case in these reports, you know.

7           MR. FOLEY: I totally agree, Senator.

8           I'd like to distinguish between the private firm that  
9 may be following the scenario you're mentioning. I think we  
10 would sense that pretty quickly if that attitude is there of  
11 stretching, and we do look for that.

12           In many cases, we're dealing with municipalities.  
13 One of our concerns there is, a fine on the municipality is  
14 merely hurting the taxpayer and the rate payer to make them pay  
15 for the lack of performance on the part of the leadership in  
16 that municipality. So, we look very hard at that.

17           We, again, would rather that money, as you can see,  
18 go into the correction. And we do direct and we have directed  
19 those clean-ups.

20           So, I totally understand what you're saying. And we  
21 have to be conscious and cognizant of that fact.

22           SENATOR PETRIS: Well, my limited knowledge of San  
23 Diego tells me, number one, it's one of the most beautiful areas  
24 we have. Number two, there's a high level of consciousness of  
25 that fact among the people who live there, and they're proud of  
26 those resources, and they'd like to have them protected. Some  
27 of the work that's been done generally in the San Diego area to  
28 protect Mission Bay and San Diego Bay, and others, has been



1 very, very good, and the public supports it very strongly.

2           It seems to me if they read one day that the City,  
3 the bureaucrats aren't very popular anyway, if they woke up one  
4 day and read in the local newspaper that the City had permitted  
5 these tons of sludge to keep on pouring in there without doing  
6 anything about, and finally the Board socked them with a big  
7 fine, they'd get a double whammy. They'd be angry about the bad  
8 practice, and they'd be angry about the cost, which eventually  
9 reaches the individual taxpayer, of the fine and/or the  
10 clean-up.

11           So, I wouldn't distinguish between the private and  
12 the public. I think sometimes you ought to hit the public  
13 agency harder than the private to be an example and show the  
14 way. And say, you know, we'll start with these public agencies  
15 and hope the private sector will follow. We do it in other  
16 areas. They're supposed to be a model of following the law and  
17 doing the right thing.

18           MR. FOLEY: I might comment, Senator, and you're  
19 correct. The City of San Diego, we forced them into a \$2  
20 billion program now of clean-up. This is known as the Clean  
21 Water Program. This is because of the actions we've taken.  
22 They built a whole new pump station, a giant pump station, after  
23 they had repeated spills and violations that Laura's mentioned.  
24 We forced that issue and fined them significantly. I don't  
25 recall the number, but it's in the hundreds of thousands.

26           So, we have done it when we feel that they're not  
27 being responsive.

28           And I can assure you, this sludge issue is something



1 coming before the Board on September 17th, and I think there's  
2 gong to be some pretty serious action.

3 MS. HUNTER: Senator Petris, if I could just add to  
4 that.

5 I was going to mention, I think the City of San Diego  
6 is of major concern, because I think that many of the Board  
7 members, because they work with and for and around, and our City  
8 Council people that are part of -- that use the Point Loma  
9 outfall, or managed like districts, have a very great  
10 sensitivity about that. Unfortunately, there's people on both  
11 ends of those pipes.

12 And why are we protecting the City of San Diego's  
13 really chronic mismanagement of that sewer system that's  
14 impacting the tourist industry, the diving industry, the  
15 swimmers, the surfers? You can't talk to a surfer in San Diego  
16 that hasn't been sick or had rashes.

17 And if we talk about Pump Station 64, I mean, yes,  
18 the Regional Board levied a fine, and they held -- at one of the  
19 spills at the Pump Station 64, they said, "We're going to hold  
20 most of it in abeyance unless this happens again." Well, very  
21 soon after that another 20 million gallons of raw sewage poured  
22 into one of our lagoons, and the Regional Board, what I read in  
23 the record, joined the City in trying to stop that ACO from  
24 going through at the State Board.

25 So, the fine was levied, but it was held in abeyance,  
26 and I don't know that they ever did pay that. In the  
27 testimony, the attorney for the City was saying, "Well, this is  
28 a once in a -- you know, a one-time deal." Then it happens





1 again, "Oh, it's another one-time deal." Then the outfall  
2 breaks. Well, guess what that was? It was another one-time  
3 deal. Meanwhile, we're stuck with these problems.

4 So, I would agree with you that the City needs to be  
5 sent a message, as a lot of these dischargers do, because those  
6 dischargers that don't comply, don't pay the money to get the  
7 reports in on time, have a disadvantage against those  
8 dischargers who are putting the resources into enforcement; they  
9 are getting the reports in on time. And that's not fair. We  
10 want to encourage those that are in compliance, not avoid those  
11 that are in noncompliance. And that is what's happening there.

12 MR. FOLEY: I might mention that we are plaintiffs  
13 with the federal Environmental Protection Agency. We've taken  
14 the City to court for failure to meet secondary discharge  
15 requirements. And that lawsuit is being administered by the  
16 Justice Department at the present time. The City is being made  
17 to stand tall.

18 CHAIRMAN ROBERTI: Senator Ayala.

19 SENATOR AYALA: I'm reading from the analysis in  
20 response to a 1984 report by the Auditor General's Office:

21 "... the state board and the nine regional  
22 boards have established a regulatory  
23 program that establishes the specific  
24 workload that the regional boards are to  
25 meet. In implementing the regulatory  
26 program, the San Diego Regional Board  
27 should review and, if necessary, revise  
28 each of the requirements for dischargers



1           once every five years. The regional board  
2           should also review each discharger's  
3           reports, inspect each discharger's  
4           operation from one to three times a year,  
5           and take prompt ... action against those  
6           dischargers that violate water quality  
7           standards.

8                        "However, as of December 31, 1986,  
9           the regional board had not reviewed or  
10          revised within the last five years the  
11          requirements for 37 of 54 dischargers.  
12          Also, 33 of 80 dischargers did not submit  
13          all of their required reports during the  
14          calendar years 1985 and 1986."

15       And you were Vice Chair of the committee at the time.

16                "In addition, the regional board did not  
17          perform 25 of the 160 inspections that it  
18          was required to perform of those  
19          dischargers that pose the highest threat  
20          to water quality."

21       And it goes on and on. It's not very encouraging for that  
22       Board's actions.

23                Can you respond to that?

24                MR. FOLEY: Yes, Senator.

25                That, again, was prior to my time, but I know we have  
26       taken correction action --

27                SENATOR AYALA: Prior to what, sir?

28                MR. FOLEY: Prior to the time I was on the Board.



1           SENATOR AYALA: It says you were Vice Chair at the  
2 time.

3           MR. FOLEY: Maybe when the report was rendered, but  
4 the actions they're talking about are prior to that.

5           SENATOR AYALA: In '87, it reported that you were the  
6 Vice Chair of the Board.

7           MR. FOLEY: You were talking about '83.

8           SENATOR AYALA: But this overlaps into '84.

9           MR. FOLEY: I walked in, and the report was handed --

10          SENATOR AYALA: You walked into that.

11          MR. FOLEY: I walked into it. And I can assure you,  
12 those follow-ups -- that we automated the system; put it on  
13 computer so they could track it quite carefully. And those  
14 inspections, to the best of my knowledge, are being made today,  
15 and that has been corrected.

16          MS. HUNTER: One of our concerns over the past couple  
17 of years is that resources have been tight, and in at least two  
18 of those years, about halfway through the year, the Board's  
19 staff members were taken off enforcement completely and put into  
20 permit writing. And that is -- we protested that. If there's  
21 no enforcement, what is the motivation to follow your permit?  
22 And that has been another area of concern, that permitting has  
23 been frequently given a higher priority than enforcement.

24                I guess that's a judgment call, but it's one that we  
25 vehemently disagree with.

26          SENATOR AYALA: In all fairness to the gentleman and  
27 the Board, it says that the Secretary of the Environmental  
28 Affairs Agency and Chairman of the State Water Resources Control





1 Board agree that the San Diego Regional Water Quality Control  
2 Board has improved its regulatory program, but they still have  
3 need for further improvement. I guess they're on the right  
4 track, I guess, trying to improve their enforcement of these  
5 regulatory areas.

6 CHAIRMAN ROBERTI: Thank you, Senator.

7 Thank you very much.

8 Mr. Paparian.

9 MR. PAPARIAN: The only item I wanted to add related  
10 to the FBI and the Enforcement Strike Force.

11 Mr. Foley indicated that if Cal-EPA was -- had a  
12 desire for them to reinstitute their biweekly attendance at the  
13 Strike Force, then they would be willing to do so.

14 On the back of the letter we gave you from the FBI is  
15 a response dated July 30th from Cal-EPA, wherein it says, and  
16 this is from Cal-EPA:

17 "As I indicated, this development is  
18 quite disconcerting, especially in light  
19 of the fact that Cal-EPA has expressed a  
20 desire that enforcement personnel from the  
21 Agency's constituent boards and  
22 departments actively participate in  
23 strike/task forces designed to coordinate  
24 state, local, and federal enforcement  
25 efforts.

26 "I hope we can resolve this matter  
27 quickly, and again have your region  
28 participate actively and constructively on



1 the strike force."

2 That was July 30th, 1992.

3 So, I think that the views of certainly the state  
4 entities involved here have been made quite clear, that again  
5 the San Diego Regional Water Quality Control Board has really  
6 done nothing to reinstitute itself into the Strike Force.

7 CHAIRMAN ROBERTI: Thank you very much.

8 I'm speaking only for myself, Mr. Foley. I tend to  
9 think that the enforcement has been a little bit on the lax  
10 side.

11 Your qualifications are very good for this Board, but  
12 I'm a little nervous that this District seems to have been  
13 weaker in enforcement.

14 I'm speaking, as I said, only for myself.  
15 Personally, I would like to see you get confirmed, but I just  
16 don't think the record warrants a vote from me. It's just a  
17 little bit too weak.

18 I want you to know why I'm going to be voting the way  
19 I'm going to be voting. I don't know how the others are going  
20 to be voting.

21 Do I hear a motion?

22 SENATOR CRAVEN: I'll move.

23 CHAIRMAN ROBERTI: Senator Craven moves confirmation.  
24 Secretary will call the roll.

25 SECRETARY WEBB: Senator Ayala.

26 SENATOR AYALA: Aye.

27 SECRETARY WEBB: Ayala Aye. Senator Beverly.

28 SENATOR BEVERLY: Aye.



1 SECRETARY WEBB: Beverly Aye. Senator Petris.

2 SENATOR PETRIS: No.

3 SECRETARY WEBB: Petris No. Senator Craven.

4 SENATOR CRAVEN: Aye.

5 SECRETARY WEBB: Craven Aye. Senator Roberti.

6 CHAIRMAN ROBERTI: No.

7 The vote is three to two; confirmation is recommended  
8 to the Floor.

9 MR. FOLEY: Thank you, sir.

10 CHAIRMAN ROBERTI: Mr. John J. Lormon, Member of the  
11 California Regional Water Quality Control Board.

12 Let me suggest we break for five minutes.

13 [Thereupon the Rules Committee  
14 took a brief recess.]

15 CHAIRMAN ROBERTI: The Committee will come to order.

16 The next appointment is that of John J. Lormon,  
17 Member of the California Regional Water Quality Control Board,  
18 San Diego Region.

19 Mr. Lormon, please come forward. We will ask you  
20 what we ask all the Governor's appointees, and that is why you  
21 feel you're qualified to maintain this position?

22 MR. LORMON: Thank you, Senator. I appreciate the  
23 opportunity to be here.

24 I believe that the qualifications come from a couple  
25 of different sources. One are on a personal level. I've very  
26 much been active in environmental issues and enjoy the outdoors.  
27 And having lived near the water most of my life, and lived in  
28 Alaska for a while, I've had occasion to partake of those





1 natural resources, and I appreciate them.

2 On a more vocational level, the work that I do  
3 involves environmental compliance, legal counseling to  
4 individuals and business entities. And in that regard, I'm  
5 involved in trying to advise companies not only on complying  
6 with the laws, but having programs that include environmental  
7 excellence and enhance the environmental component of their  
8 business operation. It's a view that I hold that it's wise not  
9 only for the environment, but it just makes good business sense  
10 to have strong environmental programs.

11 So, from that experience, I've had an opportunity to  
12 work with the water laws, and to come to a pretty good  
13 understanding of what they are, what they require, and have a  
14 great and deep respect for them.

15 Essentially from those two sources, I think I have  
16 some qualifications to continue to serve with this Board at this  
17 Committee's pleasure.

18 CHAIRMAN ROBERTI: There have been some questions  
19 that have been raised regarding a possible conflict of interest.

20 You're an attorney. Do your clients include any  
21 persons or entities that are subject to regulation by the State  
22 Board or by the Regional Board? If so, how do you conduct  
23 yourself?

24 MR. LORMON: The answer is yes, there are clients  
25 that are subject to those jurisdictions.

26 The way I conduct myself has been, it's been a  
27 learning process. I've only been on the Board since February 1  
28 of this year, so I've had six meetings that I've participated



1 in.

2 And as I've worked my way through that, I abstained  
3 from participating in an action where there has been a client  
4 involved. In some instances, that is in the early days,  
5 including informational items I didn't realize I didn't need to  
6 avoid participating in, and many consent items.

7 So, the result has been that I have avoided  
8 participating in some matters.

9 CHAIRMAN ROBERTI: Right now, I guess, under federal  
10 and state law, it's defined as a significant portion of your  
11 income would be 10% or more of gross personal income for a  
12 calendar year, except that it means more than 50 or more if the  
13 recipient is over 60 years of age, in which case, I guess, you  
14 would have to recuse yourself from participation.

15 Is that the case with you as far as people who are  
16 permittees or applicants?

17 MR. LORMON: Yes, it is the case, both the federal  
18 and state law require that.

19 And at the time that the appointment was under  
20 consideration, and since that time in preparation for this  
21 meeting, I had occasion to review that issue in detail. What I  
22 did is, I compared the firm's gross income with the income from  
23 all the permit holders or applicants for permits, and made a  
24 determination as to whether or not I was qualified or  
25 disqualified under that law. And I fell below the standard of  
26 10%.

27 CHAIRMAN ROBERTI: I want to stress, I do not have  
28 anything in the file where there's any accusation against you,



1 that you have violated any conflict of interest statute, but I  
2 thought it was important for the record to have that up front.

3 I may think that the standard is lenient, but whether  
4 that's the case or not, the issue in regards to you, I think  
5 it's important to say, to my knowledge hasn't been violated.

6 Senator Petris.

7 SENATOR PETRIS: When you recuse yourself in a  
8 particular application, do you rely on someone in particular to  
9 guide you, or as a lawyer do you make your own judgment?

10 MR. LORMON: Well, I relied on a variety of sources  
11 in the general sense, Senator.

12 First I had meetings with the State Water Board's  
13 Assistant General Counsel, and the Regional Counsel assigned to  
14 our District. We reviewed a variety of documents to make a  
15 determination on qualification and the rules as to recusal in  
16 each instance.

17 Furthermore, we have within our law firm an attorney  
18 that's sort of our Father Confessor that deals with our ethics  
19 issue, and we're very strict in that regard, and we take that  
20 very seriously. I have conferred with him, and then I make my  
21 own determination as to each matter.

22 SENATOR PETRIS: Well, I see a real quandary here.  
23 On the one hand, there is this strong possibility of conflict  
24 hanging over your head. On the other hand, you're very  
25 conscientious about it. According to the information I have,  
26 you have not participated 14 times because of that over a  
27 certain period of time. And some counsel, I don't remember who,  
28 concluded that you really only had to do it four times.





1           So it looks to me like you're leaning over backward  
2 to make sure you don't get yourself into a conflict mode, but  
3 the more you refrain, the more the agency is weakened by not  
4 having all of its members participating. Do you know what I  
5 mean?

6           The cleaner you are, and the more you stay out of  
7 decisions, the more it weakens the intent of the statute, which  
8 is to have X number of persons working on this on every  
9 decision.

10          So, that presents a real quandary to me. You've got  
11 yourself in a bind there which, to your great credit, is  
12 motivated by a very, very strong desire not to be involved in  
13 any conflict.

14          Do you see what I'm saying? Maybe you're, by  
15 definition, in such a situation because of your practice that  
16 you're just going to continue to have conflicts as long as  
17 you're on the Board.

18          MR. LORMON: Would it be helpful if I compared that  
19 to the total number of agenda items?

20          SENATOR PETRIS: Yes, it's 85 in that time period;  
21 isn't it?

22          MR. LORMON: No, there have been 185 which, on --  
23 during these first six meetings, I've been trying to apply the  
24 facts to the very complicated regulations, and I took a very  
25 conservative approach. And as I've worked my way, received  
26 additional guidance from the State Board's Counsel, that number  
27 of -- actually, it's 15 that I count, not 14. Of that number,  
28 which is about 8%, if -- the actual number that I would have had



1 to miss was more in the 2-3% range.

2 I mean, if somebody's out with -- you know, over the  
3 life of that number of meetings, if you missed one meeting,  
4 you'd miss a lot more than that.

5 And so, I think in the future, as I better understand  
6 the rules, that the frequency will be more in the 2-3% range  
7 based on experience than in the 8% range.

8 SENATOR PETRIS: On the other issue, you heard the  
9 comments regarding the overall record of the Board, and the fact  
10 that nearly all the decisions are unanimous. So, anybody on the  
11 Board shares the blame for a lack of action, if there is any.

12 Can you respond to some of the points that were  
13 raised earlier regarding the Auditor General's report? That was  
14 way before you went on; I realize that. And the exclusion from  
15 the federal task force for failing to participate, and so forth,  
16 some of these other items. Do you have any comment on those?

17 MR. LORMON: Well, they all were before my -- my  
18 participation on the Board.

19 I could add that since I've been on the Board, there  
20 haven't been that many clean-up and abatement activities, but in  
21 one instance I pushed for an increase in the fine that was  
22 recommended by staff. And that was ultimately adopted by the  
23 Board, because I felt it was appropriate.

24 SENATOR PETRIS: Which one was that?

25 MR. LORMON: It was Ramona Water District.

26 SENATOR PETRIS: How about the City?

27 MR. LORMON: I haven't participated in any City  
28 enforcement matters, so I don't have any --



1           SENATOR PETRIS: There haven't been any since  
2 January, when you got on?

3           MR. LORMON: Not that I can recall, Senator.

4           CHAIRMAN ROBERTI: Any other questions? Senator  
5 Ayala.

6           SENATOR AYALA: Mr. Lormon, I'm not quite clear  
7 whether your answers to Senator Roberti and Senator Petris  
8 indicated that you were no longer associated with a client that  
9 might come under the regulations of the State or Regional  
10 Boards.

11           Do you still have clients that you represent that  
12 could be subject to these regulations?

13           MR. LORMON: Yes, I do.

14           SENATOR AYALA: And do you intend to retain those  
15 clients while you're serving the Board as well?

16           MR. LORMON: I don't have many clients that are  
17 subject to Board regulation, and where they are in front of the  
18 Board, I wouldn't participate in those matters.

19           I have taken a broader view than I was required to in  
20 my recusal activity in regards to matters that came before the  
21 Board. And there are some instances where I could have  
22 participated, and I will in the future.

23           SENATOR AYALA: So, you do represent clients that  
24 might prohibit you from participating during one of the Board  
25 meetings on a given subject matter because they could be  
26 involved with a conflict of interest with you?

27           MR. LORMON: Yes.

28           SENATOR CRAVEN: Ruben, are you referring to the





1 conflict, basically?

2 SENATOR AYALA: Yes.

3 SENATOR CRAVEN: Well, you know, I just read this  
4 thing here. I don't think we have to concern ourselves too much  
5 about the investment, or \$1,000; that's not his end of it.

6 His would be what he would gain in return from  
7 employment, his employment.

8 He's with San Diego's biggest law firm, I think. He  
9 is one of about probably 150 attorneys. That's a big law firm.

10 And, you know, you have to break it down rather  
11 miniscule to think how much he's going to profit, you know.  
12 Maybe get a roll of stamps, or something. It's almost  
13 ridiculous.

14 What he's doing, he's gone out of his way to try to  
15 stay on the upper high side, which is fine. As Nick said,  
16 that's to his credit.

17 CHAIRMAN ROBERTI: And credit to him, he's gone out  
18 of his way, and it's probably made it look like a bigger issue  
19 than it is.

20 SENATOR CRAVEN: That's the point that I was getting  
21 to.

22 MR. LORMON: That's the irony, Senator.

23 CHAIRMAN ROBERTI: I sort of sympathize with you.  
24 We'll get to your votes later, but I sort of sympathize with the  
25 conflict of interest problem because we all experience those  
26 kinds of things when we have to make our decisions here. It's  
27 very, very difficult.

28 Actually, I commend you for bending over backwards.



1 But in doing so, you just made the issue bigger.

2 Senator Ayala.

3 MR. LORMON: I used the "one cent standard" when I  
4 could have used -- if there was one penny to the firm, I didn't  
5 participate. And under the rules for a particular matter, it  
6 could be \$250, and so I've taken a very broad view.

7 SENATOR AYALA: You're trying very hard to avoid a  
8 conflicting case.

9 MR. LORMON: Yes.

10 CHAIRMAN ROBERTI: Is there anyone here in  
11 opposition?

12 SENATOR CRAVEN: Again?

13 CHAIRMAN ROBERTI: Ms. Hunter.

14 MS. HUNTER: What I want to start with, we did not  
15 oppose Mr. Piersall, who was also a nominee, so I don't want you  
16 to think this is a blanket attack.

17 Again for the record, my name is Laura Hunter. I'm  
18 Director of the Clean Bay Campaign and Environmental Health  
19 Coalition.

20 Although this is Mr. Lormon's first appointment to  
21 the Board, we have some real concerns related to some of the  
22 issues you've been talking about, and some of the folks that --  
23 the reason we have polluted water, and a Bay clean-up, and Bay  
24 toxics protection is because his clients have been out there not  
25 taking care of business very well.

26 I want to clarify one thing right away. I don't know  
27 where Mr. Lormon gets the 185 issues number. I have the agendas  
28 right here, and I added them up. And the only way you can get



1 anywhere near 180 issues is if you count "Call to Order" as an  
2 issue, "Adjournment" as an issue.

3 CHAIRMAN ROBERTI: Count what as an issue?

4 MS. HUNTER: "Call to Order" as an issue, and  
5 "Adjournment" as an issue, and "Public Forum" as an issue. And  
6 that was the only way.

7 And also, from these agendas that he's been on since  
8 February, 30 of these items have been pulled and never appeared  
9 before the Board. So, I think it's misleading to say that there  
10 have been 185 issues before the Board. We've been at those  
11 meetings, and there haven't been 185 issues.

12 There have been 87 actions, with 11 executive  
13 sessions. I don't know if Mr. Lormon recuses himself from the  
14 Peco Terminal's and the Port District's executive sessions,  
15 because we don't have access to that kind of information. So, I  
16 think it's misleading to say there've been 185 issues, and I  
17 just wanted to clarify that.

18 Mr. Lormon -- there's lots of attorneys, as you can  
19 imagine, in San Diego, but Mr. Lormon is one of, if not the  
20 leading, environmental defense attorney, I guess you'd have to  
21 call him. He's had many clients that do have permits, that have  
22 appeared before the Board, that will appear before the Board.

23 And I think we're not talking little R.V. camp  
24 grounds here and there that have some little septic tank that  
25 has a permit. We're talking major clean-up orders in San Diego  
26 Bay. The three that are underway right now are: Teledyne Ryan,  
27 Convair Lagoon, and Commercial Basin as Driscoll Boat Yards as  
28 part of the clean-up team. All three of those, I think, have





1 caused Mr. Lormon to properly recuse himself, and we appreciate  
2 the fact that has done that, but those will be coming up many  
3 more times in the future. And those are very important to us.

4 If we want a viable, ecologically sound Bay, we need  
5 to move ahead with these, and he's not going to be there. And  
6 we're not going to have the representation.

- The other conflict that's of major --

8 SENATOR CRAVEN: May I interrupt you?

9 MS. HUNTER: Sure.

10 SENATOR CRAVEN: At the time that he is not going to  
11 be there, which you regret, as I understand your remarks, is  
12 that a public hearing?

13 MS. HUNTER: Yes.

14 SENATOR CRAVEN: You will be there?

15 MS. HUNTER: Yes.

16 SENATOR CRAVEN: Then, I feel very, very comfortable.

17 MS. HUNTER: I can't vote, though. Maybe if I could  
18 have his vote --

19 SENATOR CRAVEN: I know, but you've got to be an  
20 influencing factor.

21 MS. HUNTER: The other issue that is of concern to us  
22 is this whole relationship with the Strike Force. If you  
23 remember, the Strike Force goes after the chronic criminal  
24 violator. I think we all agree, those are the folks that we  
25 want to come into compliance.

26 Mr. Lormon or his firm, according to my discussions  
27 with the Strike Team members, have represented Western Salt,  
28 Sorrento Ready Mix, Stanley Steamer, General Dynamics, either



1 Dyabil or Genardi -- they were, I guess, tried together; they  
2 weren't sure which company that was. And currently two cases --

3 SENATOR PETRIS: Is Stanley Steamer still around?

4 MS. HUNTER: They're still around.

5 SENATOR PETRIS: Not the automobile.

6 MS. HUNTER: Oh, no. It's a carpet cleaning company.

7 SENATOR CRAVEN: It's spelled a little differently.

8 MS. HUNTER: The Regional Board already has a black  
9 eye in this area, and we're very concerned what happens when,  
10 hopefully, this will work out; the Regional Board will get back  
11 in the Strike Force. And now we have a member of the Regional  
12 Board who has represented and defended many of these -- these  
13 defendants, I guess is what you call them.

14 I guess technically, it's not a conflict of interest.  
15 Ethically and in common sense tell you that this is not good  
16 policy.

17 Mr. Lormon fulfills the undesignated public slot on  
18 the Board. I know it's the Governor's discretion, but again, I  
19 think he represents a segment of the public and maybe not all of  
20 the public. That would be the indication to us that we're  
21 worried about.

22 In February, Bill Carter from Cal-EPA came down to  
23 address the Regional Board about his concern that they had been  
24 removed from the Strike Force and not been replaced. Mr. Lormon  
25 raised some issues with him that he felt that the cases that  
26 were gone after -- and you can correct me if I'm wrong; I  
27 listened to the tape a few days ago -- were not good cases; were  
28 not the best cases. And while you supported the Strike Force,



1 you felt that the cases so far did not represent the best cases  
2 that could be brought.

3 Well, there have been a lot of cases brought, and I  
4 think our Strike Force is doing an excellent job bringing those  
5 cases. And I guess I would disagree with that.

6 So, anyway, thank you.

7 CHAIRMAN ROBERTI: Mr. Paparian.

8 MR. PAPARIAN: Mike Paparian representing the Sierra  
9 Club.

10 As I understand the legal field, there's a number of  
11 firms that specialize in issues, or sometimes several issues.  
12 If you're in a certain area of the state, you might specialize  
13 in defending publishers of newspapers, or auto insurance  
14 companies, or school boards, or whatever.

15 If You're in San Diego, and you are a discharger of  
16 substances into water supplies, and you need outside counsel,  
17 there's a very good chance you're going to wind up at Mr.  
18 Lormon's law firm. Not only are you going to wind up at Mr.  
19 Lormon's law firm, you're going to wind up in the unit being  
20 represented by, if not Mr. Lormon, somebody within Mr. Lormon's  
21 unit, the unit that he heads up at his law firm.

22 I don't question Mr. Lormon being a fine individual.  
23 I wouldn't mind him being my next-door neighbor.

24 But I question whether someone who does in fact  
25 represent a number of clients who are dischargers of substances  
26 to the water supplies, sitting on the regulatory body that  
27 regulates discharges of substances into water supplies.

28 Now, I don't question that his firm of however many





1 attorneys -- Mr. Craven thought it was over a hundred.

2 SENATOR CRAVEN: I said 150, I think, Mike. I think  
3 that's about what it is.

4 MR. PAPARIAN: Yes -- receives less than 10% of the  
5 firm's income from people who have business before the Regional  
6 or State Water Board.

7 I don't know, and we don't have access to -- given  
8 the nature of some of the filings, how many of the -- how much  
9 of the firm's income that is generated as a result directly of  
10 Mr. Lormon's work actually comes from people who have business  
11 before the State or Regional Board. That would concern me if  
12 more than 10% of the income that he actually generates, or the  
13 10% of his billable hours, actually come from clients who have  
14 or may have in the future business before the Regional or State  
15 Water Board.

16 I'm not making an accusation. It's just something  
17 that I do not know based on the information we've been able to  
18 see form the public records.

19 In any event, even if that amount is less than 10%, I  
20 do question someone serving in the public position on a regional  
21 water board being someone who generates a portion of his  
22 business representing clients who discharge into water  
23 supplies.

24 CHAIRMAN ROBERTI: Thank you, Mr. Paparian.

25 SENATOR CRAVEN: Mike, I understand your philosophy.  
26 I think your point's well taken.

27 But don't you think it's entirely possible that he  
28 loses money by virtue of being on that Board? He can't



1 represent all of these people who are just longing to hire him  
2 to represent them by virtue of a conflict of interest. So, he  
3 recuses himself.

4 So, you know, I don't see where he's making money by  
5 virtue of that. I think he's losing money by virtue. He's  
6 making a big \$100 a month on that, or per diem. Yes, per diem;  
7 that's the way to say that. That's a lot of money.

8 I don't imagine there're many attorneys in that firm  
9 who work for \$100 an hour, but there may be some. They probably  
10 work the Xerox machine.

11 CHAIRMAN ROBERTI: The objections to Mr. Lormon do  
12 not appear to go to his voting record. They appear to go to the  
13 serious question of conflict. But it just doesn't strike me  
14 that Mr. Lormon has made himself conflict bait. I mean, he  
15 appears to have gone in the other direction.

16 If we're talking about philosophical perspective,  
17 taking somebody from a firm that is discharge defense oriented,  
18 well, maybe I don't like that. If I were a Governor, I probably  
19 wouldn't make that appointment myself, but I'm tending to think  
20 that that is the range that the Governor's entitled to.

21 In reviewing Mr. Lormon's resume here and listening  
22 to him, I just think he's bent over backwards to avoid doing  
23 anything that even would appear to be in error.

24 Now the question is one of philosophy, maybe, and  
25 then the other question is of votes, but I haven't heard  
26 anything yet --

27 SENATOR CRAVEN: Well, you know, there's one way to  
28 settle this, Mr. Chairman. One way to settle this, as far as



1 I'm concerned, is go out and find yourself a bunch of amateurs;  
2 real AAU people who don't know pork from cheesecake, and put  
3 them on there and let them make these technical decisions. And  
4 they don't have any conflict of interest because nobody's ever  
5 going to hire them. That's for sure, because they don't know  
6 anything about it.

7 Let's not diminish the fact that people have an  
8 expertise and can exert it, and some of those people are even so  
9 altruistic they recuse themselves so there is no coloration of  
10 conflict at all.

11 I think that has to be taken into consideration. I  
12 think that should be an applauded thing, not something to be  
13 criticized. Something to be encouraged.

14 CHAIRMAN ROBERTI: I think you've make your point,  
15 Senator.

16 Any other questions?

17 Is there anyone else in the audience either in  
18 support or opposition?

19 Do I hear a motion?

20 SENATOR CRAVEN: Move.

21 CHAIRMAN ROBERTI: Senator Craven moves.

22 Secretary will call the roll.

23 SECRETARY WEBB: Senator Ayala.

24 SENATOR AYALA: Aye.

25 SECRETARY WEBB: Ayala Aye. Senator Beverly.

26 SENATOR BEVERLY: Aye.

27 SECRETARY WEBB: Beverly Aye. Senator Petris.  
28 Senator Craven.





1 SENATOR CRAVEN: Aye.

2 SECRETARY WEBB: Craven Aye. Senator Roberti.

3 CHAIRMAN ROBERTI: Aye.

4 The vote is four to zero; confirmation is recommended  
5 to --

6 SENATOR PETRIS: Petris Aye.

7 CHAIRMAN ROBERTI: The vote is five to zero;  
8 confirmation is recommended to the Floor.

9 MR. LORMON: Thank you very much.

10 CHAIRMAN ROBERTI: Congratulations.

11 [Thereupon this portion of the  
12 Senate Rules Committee hearing  
13 was terminated at approximately  
14 3:51 P.M.]

15 --oo0oo--  
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I, EVELYN J. MIZAK, a Shorthand Reporter of the State of California, do hereby certify:

That I am a disinterested person herein; that the foregoing Senate Rules Committee hearing was reported verbatim in shorthand by me, Evelyn Mizak, and thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for any of the parties to said hearing, nor in any way interested in the outcome of said hearing.

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APPEARANCESMEMBERS PRESENT

SENATOR DAVID ROBERTI, Chair

SENATOR WILLIAM CRAVEN, Vice Chair

SENATOR RUBEN AYALA

SENATOR ROBERT BEVERLY

SENATOR NICHOLAS PETRIS

STAFF PRESENT

CLIFF BERG, Executive Officer

PAT WEBB, Committee Secretary

RICK ROLLENS, Consultant on Bill Referrals

NANCY MICHEL, Consultant on Governor's Appointments

ALSO PRESENT

RUSSELL S. GOULD, Director  
Department of Finance





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P-R-O-C-E-E-D-I-N-G-S

--oo0oo--

CHAIRMAN ROBERTI: Next is the confirmation of Mr. Russell Gould, Director of Finance.

We will ask you -- you've been through this before.

MR. GOULD: Yes, sir.

CHAIRMAN ROBERTI: We'll ask you what we asked you in the past: why you feel you're qualified to assume this position?

MR. GOULD: I appreciate the opportunity to be here, Mr. Chairman and Members. It's a pleasure to be with you again, actually.

It was just a little over a year ago that I was confirmed to the Secretary for the Health and Welfare Agency, and I believe it's that experience, of running the Health and Welfare Agency, in conjunction with my previous financial experience, that really provides for the balanced perspective necessary to be Director of Finance.

In terms of my education background and early years, I'm a native Californian. I came through the public school system, the community college system, and ultimately through the University of California at Berkeley.

In terms of my professional experience, I take pride in the fact that I'm a career civil servant. I actually began my public service as a Sergeant at Arms for the State Assembly. From that point and after graduating from the University of California at Berkeley, I entered state service and grew to management positions in a variety of state departments in both



1 personnel/labor relations and financial management.

2 In 1983, I was appointed to the Department of Finance  
3 and spent approximately seven years there. I rose through  
4 various management assignments in the Department, including  
5 Chief Deputy Director for the Department for the last three  
6 years.

7 There two key areas of my responsibility I'd like to  
8 focus on. First, labor relations, I worked with the labor  
9 unions throughout California in trying to deal with changes,  
10 innovative changes to the compensation programs, including the  
11 installation of the first flexible benefits program for state  
12 employees. In addition, I worked with the State Teachers to  
13 modify the State Teachers Retirement System to provide for a  
14 more solid benefit structure and a financially solvent system.

15 I also had primary responsibility for local  
16 government affairs. I was the lead on issues such as the trial  
17 court funding bill. But most importantly, I tried to assist  
18 local government in a wide variety of issues that were placed  
19 before them. As you know, the relationship with local  
20 government is very complex. We have many shared programs, and  
21 the administration of those programs is critical to the delivery  
22 of coherent and effective programs at the local level.

23 Today, I was working with a newly appointed  
24 Governor's Local Policy Council -- Local Government Policy  
25 Council to take a look at some of the issues we will be facing  
26 in the next couple of years. I believe that the experience I  
27 have gained in the Department of Finance and in Health and  
28 Welfare in the local government area will assist me as we try to





1 unravel some of the difficulties we have in local government.

2 Additional financial experience I've had included  
3 almost a year at the State Treasurer's Office. I served there  
4 as Assistant State Treasurer, and alongside the State Treasurer,  
5 and I had direct responsibility for the management of  
6 California's \$20 billion investment portfolio. I was in charge  
7 of all bond sales for the state and created the state's first  
8 College Savers Program.

9 Both at the Department of Finance and at the State  
10 Treasurer's Office, I was appointed to represent the state in  
11 national, state, and local forums, including representing the  
12 state before bond rating houses. I also had the opportunity to  
13 serve on the National Association of State Budget Officers. I  
14 served three years on their Executive Committee; I chaired their  
15 Health, Social Services, Education Committee and the Financial  
16 Management Committee. I was selected to be president-elect of  
17 that Association before being given the opportunity to serve as  
18 Secretary of Health and Welfare under Governor Wilson.

19 During the period of time I served in Health and  
20 Welfare, I believe that I learned a great deal. I supervised  
21 eleven departments, approximately 44,000 employees, with a \$16  
22 billion General Fund budget.

23 There are three program accomplishments that I would  
24 like to highlight from the period of time I was in Health and  
25 Welfare. These are programs that we were able to work together  
26 on, the Legislature and the Administration, and I believe that  
27 they will stand for some time as important changes within Health  
28 and Welfare.



1           The first is state and local program realignment. In  
2 that, in the first year of the Wilson Administration, we worked  
3 together to send counties funding along with health and welfare  
4 programs. We put into place flexibility so that locally elected  
5 officials could make determinations as to what kinds of programs  
6 made sense for their communities. I think that program is still  
7 effective, and we're seeing better results as a result of the  
8 program realignment/restructuring.

9           The next area is in welfare reform. I think that  
10 through the negotiations this year, that we have done a great  
11 deal to promote self-sufficiency for those people who are on aid  
12 in California. I worked closely with Senators Thompson, Leslie  
13 and Watson, and Assemblypersons Bates and Andal in order to  
14 negotiate the changes that we were able to achieve this year.  
15 The most important thing I believe we achieved was a return of  
16 work incentives to the program, where people on aid can go out  
17 and earn income and retain some of that, so there's an incentive  
18 to help support their families.

19           We invested more dollars under education and training  
20 through a program called GAIN. We increased our support for  
21 child care, recognizing that's an important feature in support  
22 of work efforts. We also instituted the Cal-LEARN program which  
23 provides an opportunity to assist young people with children who  
24 are on aid to complete their high school educations so they can  
25 be successful in the future.

26           And the last area is, we did try to beef up the  
27 welfare fraud provisions so as to assure that people who were  
28 getting aid were the right individuals.



1           The last area I'd like to mention under Health and  
2 Welfare are the prevention programs. I think collaboratively,  
3 we have worked together, and I'll just mention three of them  
4 that I think will be very effective: the AIM program, Access  
5 for Infants and Mothers, which provides prenatal and well baby  
6 care to low income women and children; early mental health  
7 counseling for children, kindergarten through third grade; and  
8 the Healthy Start program, where we integrate services,  
9 recognizing that the whole child needs services if they're to be  
10 successful in school. I think all of these programs were  
11 designed, recognizing that kids need good preventive care to get  
12 a head start so they can be successful as they go through school  
13 and the rest of their lives.

14           I'm pleased that -- with these accomplishments,  
15 because I think we worked effectively together, and I think we  
16 did it in a time when California faced the most challenging  
17 financial times we have ever faced.

18           In summary, the financial experience I have had, and  
19 the real world experience of running the Health and Welfare  
20 Agency, give me a balanced perspective from which to serve as  
21 Director of Finance. I have no illusions that the assignment  
22 will be an easy one, yet I feel much can be accomplished if we  
23 commit to working together to approach issues squarely, to make  
24 tough choices that we will continue to face.

25           I believe we have worked effectively together in the  
26 past, and I look forward to continuing to work with you as  
27 Director of Finance. I'd be pleased to answer any questions you  
28 might have.







1 CHAIRMAN ROBERTI: Any questions of Mr. Gould?  
2 Senator Petris.

3 SENATOR PETRIS: In the current fracas between the  
4 Governor and the Finance Commission, the Commission on State  
5 Finance, some of us who've been here a hundred years or more,  
6 which includes me, have seen the Department really miss out on a  
7 lot of its projections from time to time, and its forecasts,  
8 analyses, and so forth. And I know through the years that even  
9 though they get more efficient, assuming they do, and even  
10 though the margin of error might drop each year, when the budget  
11 is so huge, a small error looms very large on the ground. It's  
12 hundreds of millions sometimes.

13 I have found this to be true through the years. It  
14 doesn't matter who the Governor is, or which party is in the  
15 Governor's Office. It just seemed there are certain problems,  
16 undoubtedly due to the nature of the beast, you know. You just  
17 have a very, very tough job, and I want to be the first to  
18 acknowledge that.

19 But the fact is that it seems to me that the work of  
20 the Commission has been very helpful, not only in the  
21 projections, but in the overall picture. I don't think it was  
22 ever intended as a rival to the Department of Finance. It's a  
23 citizens group. It does have staff which has given us some very  
24 helpful reports in the Legislature. I wouldn't like to see that  
25 be removed.

26 I understand the Governor withdrew the money from the  
27 budget. I don't know what form the current dispute is in.

28 I would like your reaction, and I don't want to put



1 you in conflict with the Governor. But is it the Department's  
2 position that the Commission doesn't serve any useful purpose,  
3 or is it 100% duplicative, or what is the basic problem?

4 MR. GOULD: Well, Senator, I think first of all, I  
5 think we could stipulate that revenue forecasting is one of the  
6 most difficult things that we have to do. And the marginal  
7 difference, as you indicated, makes a tremendous difference in  
8 the decisions that you have to make in the budget and what  
9 programs you can fund.

10 I think in looking at the Commission, I'm aware that  
11 they have submitted a request to the Department of Finance and  
12 to the Governor to continue. I think the things to be looked at  
13 is, number one, what specific functions do they anticipate  
14 continuing? And that's what I've asked my staff to look at.  
15 And also, what the funding source that they plan on having. As  
16 I understand, they're expecting to have reimbursements. I think  
17 we need to look at the source of those reimbursements and see  
18 where that's coming from to make sure that there is an  
19 appropriate funding source. I'm willing to look at that.

20 I think the Governor was very sincere in working with  
21 you in the elimination of many boards and commission. I think  
22 there was well over 100 that have been eliminated in the last  
23 couple of years.

24 And so, we would take a look at this and reassess  
25 what they're suggesting to see if, in act, it continues to be  
26 duplicative, which was our assessment initially.

27 SENATOR PETRIS: All right. Let me give some  
28 examples, according to my excellent staff work here. Not mine;



1 the Committee's.

2 I'll give an example where the Commission did well,  
3 and I'm sure there are examples where they missed the boat, too.  
4 I don't know the whole story. But in October of '91, the  
5 Commission was the first to alert the Legislature of the depth  
6 of the recession and its impact on the state budget.

7 Now, at that time, as I remember, we were in big  
8 trouble. The Governor's budget painted a very rosy picture of  
9 income based, in turn, on its confidence in the national budget,  
10 which also was over-optimistic at the time, and painted an  
11 equally inaccurate picture of the need for social services. You  
12 know, they're kind of tied together. If you expect a lot of  
13 prosperity, there are going to be a lot of jobs; unemployment  
14 will be very low in comparison to the bad years, so the need for  
15 social services to help the unemployed goes way down. So, the  
16 two go together. If you're going to predict an overly  
17 optimistic year on revenues, you're going to have an overly  
18 pessimistic year on need for services. So, it gets you with a  
19 double whammy. That's why I point this out as an important  
20 example. They were ahead of Finance and differed with Finance,  
21 and they were ahead of the Legislative Analyst on whom we also  
22 rely in explaining the depth of the recession and the impact on  
23 the budget.

24 And the following year, in January, they reported  
25 that the Governor's new budget proposal was \$16 billion out of  
26 balance -- excuse me, \$6 billion out of balance. And in January  
27 of this year, they reported that it was more than \$2 billion out  
28 of balance, and we learned in both cases that was close to the





1 mark at the time it was made.

2 So, those are only three examples in the last couple  
3 years of where their work has been useful and helpful.

4 Now, we all have our own loyalties. If a Member of  
5 the Legislature feels more confident in the Department of  
6 Finance, they're going to reject the other people's  
7 recommendations, or rather, projections and go with Finance.  
8 But if Finance is off and we all go with Finance, then we make  
9 serious miscalculations and don't plan accordingly.

10 Again, this is all tempered by what I said in the  
11 first place, and which you confirmed. A tiny error comes out to  
12 many millions of dollars when it hits the ground, and we  
13 understand that. But that's what makes forecasting all the more  
14 critical in a bad year.

15 Now, the other question I had was, do you compare  
16 notes, maybe on the Q.T., with the staff, call up the  
17 Commission, and does the Commission call your people and say,  
18 "Hey, we've got a big blip here on the radar screen. We see,  
19 according to PG&E's estimates of the connections that we're  
20 going to be way up in the next year. Are you getting the same  
21 thing?" "Well, no. The telephone company tells us just the  
22 opposite."

23 I mean, does that kind of dialogue go on, or is it  
24 totally and separately isolated from each other?

25 MR. GOULD: I think the reality is that the  
26 information available for forecasting is available to all  
27 parties who are looking at it, so there are really no secrets  
28 out there. And so, the information that the Commission looks at



1 is the same information that Department of Finance has to look  
2 at. So, I don't think there's really any mysteries in terms of  
3 what's out there.

4 It doesn't make the job any easier in terms of  
5 forecasting, but I think that all the information is really  
6 readily available to all parties.

7 SENATOR PETRIS: Is there any one source that's kind  
8 of relied on by everybody, like, say, the UCLA forecasting?  
9 Does that have some kind of higher status or higher degree of  
10 confidence?

11 MR. GOULD: Actually, one of the things that the  
12 Department of Finance does every year is bring together a group  
13 of economists from industry, from the academics, and to really  
14 look at a broad view of how different groups look at  
15 California's economy, the national economy, and to have some  
16 perspective about where collectively we see California going.  
17 So, we bring all the parties together in order to share  
18 information and to -- and that's done in confidence, because we  
19 get the perspective of some of industry's thinking as well,  
20 which they want to keep private. But we do get a broad  
21 perspective about where they see California going.

22 So, we try to reach out to economists throughout the  
23 state and the nation to get our best judgments to predict the  
24 future.

25 SENATOR PETRIS: I guess there have to be some  
26 difference, otherwise your predictions would all be exactly the  
27 same.

28 MR. GOULD: That's right.



1           SENATOR PETRIS: So, I'm wondering, in view of the  
2 fact that they've had a pretty good track record, if we get rid  
3 of them, how is your Department going to close the gap when we  
4 don't have the benefit of their prediction?

5           MR. GOULD: Again, Senator, I have --

6           SENATOR PETRIS: You're going to have to hire some of  
7 their people, or what?

8           MR. GOULD: No, I think within the Department of  
9 Finance, looking at the prior role that the Commission had, I  
10 think the view was that it was duplicative.

11           I think we're going to look at what they're  
12 suggesting. I have not seen their new proposal.

13           But I think there have been a number of difficult  
14 decisions as we reduce boards and commissions throughout the  
15 state. There are well over 100 of them that have been reduced  
16 in the last couple of years. Many of them had functions that  
17 might be nice to have. We just have to assess the net benefit  
18 of having them when we do have other functions that perform  
19 similar activities. So, we'll have to look at that, and I'm  
20 willing to do that.

21           SENATOR PETRIS: On the Health and Welfare  
22 projections, does that come out of Finance or does that start  
23 with the Health and Welfare Department itself?

24           MR. GOULD: It starts with Health and Welfare, but we  
25 work with the demographics unit of the Department of Finance,  
26 who can give us some long-term trends in terms of how they see  
27 demographic changes influencing the number of children, the  
28 number of people who might be elderly, who might afford





1 themselves of various services. So, we work together.

2 SENATOR PETRIS: Do you have any predictions for next  
3 year?

4 MR. GOULD: My crystal ball is a little hazy right  
5 now.

6 SENATOR PETRIS: A little cloudy?

7 MR. GOULD: Yes.

8 SENATOR PETRIS: I'll withdraw the question. That's  
9 all right.

10 MR. GOULD: I appreciate that.

11 CHAIRMAN ROBERTI: Is there anyone here in opposition  
12 to the appointment? I don't see anyone.

13 Is there a motion?

14 SENATOR BEVERLY: Move we recommend confirmation.

15 CHAIRMAN ROBERTI: Senator Beverly moves confirmation  
16 be recommended to the Floor.

17 Secretary will call the roll.

18 SECRETARY WEBB: Senator Ayala.

19 SENATOR AYALA: Aye.

20 SECRETARY WEBB: Ayala Aye. Senator Beverly.

21 SENATOR BEVERLY: Aye.

22 SECRETARY WEBB: Beverly Aye. Senator Petris.

23 SENATOR PETRIS: Aye.

24 SECRETARY WEBB: Petris Aye. Senator Craven.

25 SENATOR CRAVEN: Aye.

26 SECRETARY WEBB: Craven Aye. Senator Roberti.

27 CHAIRMAN ROBERTI: Aye.

28 The vote is five to zero; confirmation's recommended



1 to the Floor.

2           Congratulations.

3                   [Thereupon this portion of the  
4                   Senate Rules Committee hearing  
5                   was terminated at approximately  
6                   3:22 P.M.]

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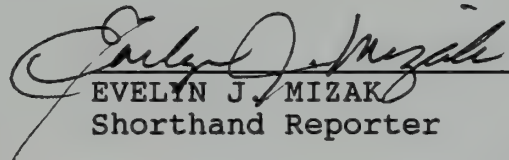
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That I am a disinterested person herein; that the foregoing Senate Rules Committee hearing was reported verbatim in shorthand by me, Evelyn Mizak, and thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for any of the parties to said hearing, nor in any way interested in the outcome of said hearing.

IN WITNESS WHEREOF, I have hereunto set my hand this 8<sup>th</sup> day of September, 1993.

  
EVELYN J. MIZAK  
Shorthand Reporter







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